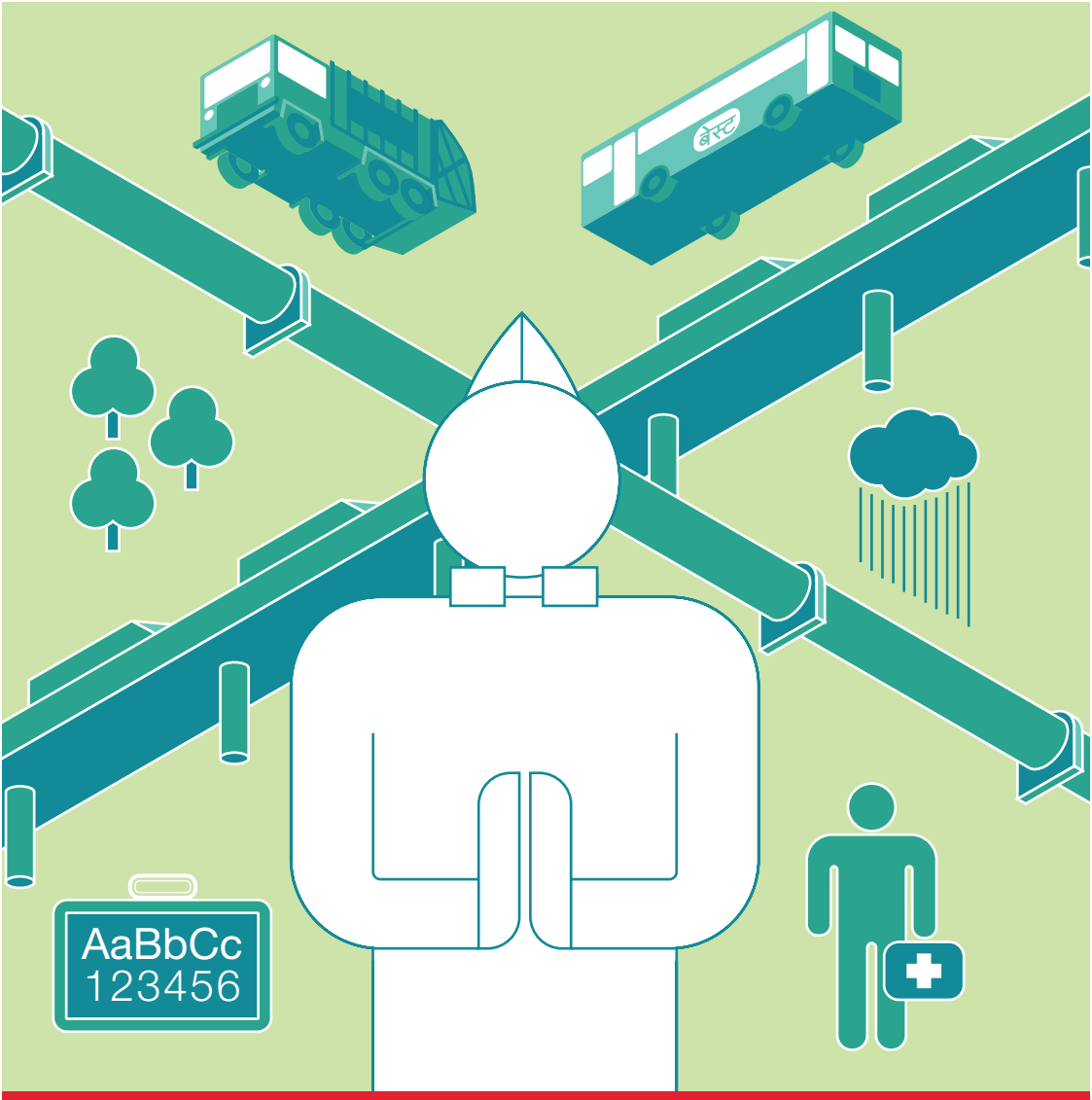

MUMBAI REPORT CARD

MUNICIPAL COUNCILLORS 2016

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प्रजा फाऊंडेशन ही पक्षनिरपेक्ष काम करणारी स्वयंसेवी संस्था आहे. देशाच्या राज्यकारभारात सहभागी होण्यासाठी नागरिकांनी सक्षम व्हावे हा व्यापक उद्देश समोर ठेऊन १९९८ मध्ये प्रजाची सुरुवात झाली. नागरिकांनी मतदानापुरताच विचार न करता राजकीयदृष्ट्या अधिक सक्रीय व्हावे, राज्यकारभार अधिक पारदर्शक व जनतेला उत्तरदायी असावा या दृष्टीने माहिती व ज्ञानाचा स्तर उंचावण्यासाठी प्रजा संस्थेने विविध उपक्रम हाती घेतले आहेत.

स्थानिक स्वराज्य संस्थांच्या कामाची लोकांना माहिती नसते आणि म्हणून त्यांना याविषयी कमालीची अनास्था वाटते. हे चित्र बदलले पाहिजे असे संस्थेला वाटते. लोकांतील उदासीन भावना बदलण्याच्या हेतूने प्रजाने आपले लोकप्रतिनिधी व त्यांचे मतदारसंघ याविषयी जागृती करण्यास सुरुवात केली आहे. यातून नागरिकांनी आपला आवाज उठवावा आणि लोकप्रतिनिधींना आवश्यक ते निर्णय घ्यायला व कामे करायला भाग पाडावे, यासाठी जनजागृती करण्यावर आमचा भर आहे. कालांतराने या प्रयत्नातून सार्वजनिक हिताच्या दृष्टीने महत्त्वाच्या मुद्यावर सामूहिक काम उभे राहील.

मुंबई हे एक सजग आणि सक्रीय नागरिकांचे शहर व्हावे; यादृष्टीने नागरिक आणि सरकार यांच्यात परस्परसंवाद घडवण्याचा प्रजा संस्थेचा प्रयत्न आहे. त्यासाठी www.praja.org या संस्थेच्या वेबसाईटवर विशेष ऑनलाईन सुविधा उपलब्ध केली आहे. याठिकाणी नागरिक आपल्या मतदारसंघातील प्रश्न तर मांडू शकतातच, शिवाय संबंधित लोकप्रतिनिधींशी संपर्कही करू शकतात. *या वेबसाईटवर प्रत्येक मतदारसंघ, तिथले नगरसेवक आणि तेथील ठळक समस्यांची माहिती आहे. नागरिक आपल्या समस्या मांडू शकतात आणि एकमेकांशी संवादही साधू शकतात.*

प्रजाचे ध्येय : नागरिक, लोकप्रनिधी आणि सरकार अधिक सक्षम व्हावेत यासाठी वास्तव माहिती पुढे आणणे आणि नागरिकांचे जीवनमान उंचावण्यासाठी कार्यक्षम बदल घडवणे, हे प्रजाचे ध्येय आहे. अधिक पारदर्शक, उत्तरदायी आणि कार्यक्षम समाज निर्माण व्हावा यासाठी लोकसहभागाने काम करण्यासाठी संस्था वचनबद्ध आहे.

PRAJA.ORG
MAKING DEMOCRACY WORK

Founded in 1998, the PRAJA Foundation is a non-partisan voluntary organisation which empowers the citizen to participate in governance by providing knowledge and enlisting people's participation. PRAJA aims to provide ways in which the citizen can get politically active and involved beyond the ballot box, thus promoting transparency and accountability.

Concerned about the lack of awareness and apathy of the local government among citizens, and hence the disinterest in its functioning, PRAJA seeks change. PRAJA strives to create awareness about the elected representatives and their constituencies. It aims to encourage the citizen to raise his/her voice and influence the policy and working of the elected representative. This will eventually lead to efforts being directed by the elected representatives towards the specified causes of public interest.

The PRAJA Foundation also strives to revive the waning spirit of Mumbai City, and increase the interaction between the citizens and the government. To facilitate this, PRAJA has created www.praja.org, a website where the citizen can not only discuss the issues that their constituencies face, but can also get in touch with their elected representatives directly. The website has been equipped with information such as: *the issues faced by the ward, the elected representatives, the responses received and a discussion board, thus allowing an informed interaction between the citizens of the area.*

PRAJA's goals are: empowering the citizens, elected representatives & government with facts and creating instruments of change to improve the quality of life of the citizens of India. PRAJA is committed to creating a transparent, accountable and efficient society through people's participation.

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उद्योजक

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विनय संघी
उद्योजक

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प्रजाची टीम

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प्रकल्प संचालक, प्रजा फाऊंडेशन

प्रियांका शर्मा
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THE TEAM

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Priyanka Sharma Sr. Programme Manager, Praja Foundation

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लोकप्रतिनिधींचे प्रगतीपुस्तक का पाहिजे आणि कसे पाहिजे?

आपल्या देशाने स्वातंत्र्यापश्चात प्रातिनिधिक लोकशाहीची कार्यपद्धती स्वीकारली. म्हणून पंचायतीपासून संसदेपर्यंत सर्व स्तरांवर लोकांनी निवडून दिलेले लोकप्रतिनिधी त्यांचे प्रतिनिधित्व करतात.

भारतीय संविधानाने आखून दिलेल्या चौकटीत काम करणे, चर्चा व विचारविनिमय करणे, नवे कायदे मंजूर करणे आणि देशाचा कारभार चालवणे ही लोकप्रतिनिधींची जबाबदारी आहे. परंतु गेल्या तीन दशकांपासून आपल्या राज्यकारभाराचा दर्जा खालावत चालला आहे. याची अनेकविध कारणे आहेत. त्यापैकी महत्त्वाची दोन कारणे म्हणजे राजकारणाचे वाढते व्यापारीकरण आणि गुन्हेगारीकरण.

राजकारणाचे बदलत जाणारे स्वरूप आम जनता मुकाटपणे पाहात आहे. आपले सरकार आणि लोकप्रतिनिधी यांच्यावरचा त्यांचा विश्वास उडत चालला आहे.

दर पाच वर्षांनी एकदा निवडणुका येतात. यावेळी मतदारांना खऱ्या अर्थाने मतप्रदर्शनाची संधी मिळते. गेल्या कार्यकाळात आपल्या लोकप्रतिनिधीने कशा प्रकारचे काम केले हे तपासण्याची निवडणूक ही एकमेव संधी असते.

राज्यकारभारातील वाढत्या समस्या आणि नागरिकांच्या वाढत्या गरजा या दोन्हीचा विचार करता नागरिकांशी लोकप्रतिनिधींचा सततचा संवाद असणे गरजेचे आहे. तसेच त्यांच्या कामाचे केवळ पाच वर्षातून एकदाच नव्हे तर सातत्याने मूल्यमापन होणे गरजेचे आहे.

सातत्यपूर्ण संवाद आणि मूल्यमापन शक्य व्हावा या हेतुने प्रजाने लोकप्रतिनिधींचे प्रगति पुस्तक विकसित केले आहे.

लोकप्रतिनिधींच्या कामगिरीचे मूल्यांकन ही काळाची गरज आहे.

लोकप्रतिनिधींची घटनात्मक भूमिका आणि जबाबदारी आणि जनतेची त्याविषयीची मते या दोन्हीचा विचार करून ही मूल्यमापन पद्धती विकसित केली आहे.

या प्रगती पुस्तकात मुंबईतील २२७ नगरसेवकांचा एप्रिल २०१५ ते मार्च २०१६ या कालावधीतील कामगिरीचा; नगरसेवकाने निवडणूक आयोगाला ॲफिडेव्हीड करून सादर केलेली माहिती; गुन्हेगारी पार्श्वभूमीविषयी अद्ययावत माहिती (डिसेंबर २०१५) पर्यंत आणि मुंबई शहरामध्ये केलेली मतचाचणी – या आधारे हा लेखाजोखा घेतला आहे.

आम्ही असे प्रगतीपुस्तक दरवर्षी सादर करणार आहोत. त्यामुळे नागरिक, निवडून आलेले प्रतिनिधी, राजकीय पक्ष आणि राज्य सरकार यांना आपल्या लोकप्रतिनिधींनी कशा प्रकारची कामगिरी केली हे वेळोवेळी लक्षात येईल. त्याआधारे मुंबईत आणि सर्व देशभर योग्य कारभाराचे मापदंड विकसित केले जातील, अशी आम्हाला आशा वाटते.

WHY WAS A REPORT CARD NEEDED AND WHAT DOES IT CONTAIN?

The People of India have had Elected Representatives representing them in various bodies from the parliament to the panchayat for the last 60 years.

These representatives have deliberated, debated, questioned, proposed new laws, passed new laws and governed the nation at all levels using the mechanisms given to them by the Constitution of India. The 1950 constitution which we gave to ourselves laid out the way in which we would govern ourselves. *In the last three decades we have seen a steady decline in the quality of governance due to various reasons, prime amongst them being commercialisation of politics and criminalisation of politics. This has created a huge governance deficit in our country.*

The Electorate has remained a silent witness for most part of this and are feeling let down and frustrated by the Government and the elected representatives.

The time when the citizen has a 'real' say is during elections which happen once in five years. The elections are the only time when the elected representatives are appraised for their performance in the corresponding term by the electorate.

Looking at the growing problems of Governance and the ever increasing needs of the citizens there is a need of a continuous dialogue and appraisal of the working of the elected representatives.

It is this need of continuous dialogue and appraisal that made Praja develop this Report Card.

Performance Appraisal of Elected Representatives has become the need of the hour.

This appraisal has been done keeping in mind the constitutional role and responsibility of the elected representatives and the opinion of their electorate.

This Report Card covers the working and performance of the 227 elected Municipal Councillors of Mumbai for the period of April 2015 to March 2016; data from the affidavits filed by the Councillors with the election commission; updated data on criminal records (till December 2015); and results of an opinion poll across the City of Mumbai.

We believe this Report Card which we will be publishing every year will give to the citizens, elected representatives, political parties and the government valuable feedback on the functioning of the elected representatives. We also hope that it will set standards and bench marks of the performance of the elected representatives not only in Mumbai but across the country.

प्रस्तावना

निवडणुका येतात. मुंबईचे शांघाय वा सिंगापूर करण्याची मोठमोठी आश्वासने पक्षांच्या जाहीरनाम्यातून दिली जातात. नवे सरकार आपली आश्वासने पूर्ण करेल, लोकांचे जीवनमान उंचावण्यासाठी काम करेल या आशेने नागरिक प्रत्येक वेळी मतदान करतात.

पण निवडणुकांनंतर फारसे काहीच बदलत नाहीत. आश्वासने पोकळ असल्याचे लक्षात येते. परिस्थिती 'जैसे थे' ठेवण्यावरच नव्या सरकारचा भर असतो. काही आपत्कालिन वा आणीबाणीची परिस्थिती उद्भवते, (जसे देवनार डेपोची आग), तेव्हा सरकार प्रतिसाद देते, अन्यथा नाही. मुंबईच्या नागरिकांना नागरी सुविधा पुरवणारे विविध विभाग मुंबई महानगरपालिकेमध्ये आहेत. त्यांच्या कामावर नागरिकांचे जीवनमान अवलंबून असते. या विभागांचे कामकाज कसे चालू आहे, याचा वेध प्रजातर्फे गेल्या ६ वर्षांपासून सातत्याने घेतला जात आहे.

२०१०-११ ते २०१६-१७ या पाच वर्षांच्या कालावधीत मुंबई महापालिकेचे बजेट जवळपास दुप्पटीने वाढले, रू. २०,४१७ वरून रू. ३७,०५२ झाले. पण या वाढलेल्या निधीमुळे नागरिकांसाठीच्या सुविधांमध्ये सुधारणा झाली आहे का, या प्रश्नाचे उत्तर 'नाही' असेच आहे.

- आरोग्य (एप्रिल २०१२ ते मार्च २०१६):
  - २५,०६७ जणांचा टीबीमुळे मृत्यू.
  - डेंग्यू रूग्णांमध्ये २१३% ने तर डेंग्यूमुळे मृत्यूमुखी पडणाऱ्या रूग्णांमध्ये ६१% ने वाढ झाली आहे.
- शिक्षण:
  - २०१०-११ या वर्षात महापालिका शाळेमधील विद्यार्थीसंख्या ४,३७,८६३ होती, तर २०१४-१५ मध्ये ती कमी होवून ३,९७,०८५ झाली. शिक्षणाचे बजेट २०१०-११ मध्ये १७६१ कोटी वरुन २०१५-१६ मध्ये २६३० वर गेले, पण विद्यार्थीसंख्या मात्र कमी झाली.
- नागरिकांच्या तक्रारींचे निवारण:
  - नागरिकांच्या तक्रारी ज्यांचे तीन दिवसात निवारण झाले पाहिजे, ते व्हायला १३ दिवस लागतात.
  - २०१२ पासून 'व्हॉईस ऑफ सिटीझन' हे नागरिकांच्या रस्तेविषयक तक्रारी (जसे, खड्डे) नोंदवण्यासाठीचे ऑनलाईन माध्यम कार्यरत होते. यामुळे २०१२ मध्ये खड्डेविषयक तक्रारींमध्ये ८१% वाढ झाली. परंतु महानगरपालिकेने २०१५ मध्ये पर्यायी माध्यम सुरू न करता हे ऑनलाईन माध्यम बंद केले.

मुंबई महानगरपालिकेचे कामकाज किती खालावले आहे हे वरील आकडेवारीवरून दिसते. महापालिकेचा एकंदर कारभार सुरळीत चालू नाही, लोकप्रतिनिधी कार्यक्षमपणे काम करत नाहीत, असे आमच्याही आकडेवारीवरून दिसून येत आहे.

वरील समस्यांच्या पार्श्वभूमीवर आपण जर लोकप्रतिनिधींची २०१२ पासूनची कामगिरी पाहिली तर खालील चित्र दिसते -

- टीबी विषयी केवळ ३९ प्रश्न विचारले गेले
- मुलांची शाळागळती या प्रश्नाविषयी केवळ ८ प्रश्न विचारले गेले
- रस्त्यांवरील खड्ड्यांबाबत केवळ ३८ प्रश्न विचारले गेले
- देवनार डंपिंग ग्राउंडबद्दल ९ प्रश्न (फेब्रुवारी २०१२ ते जानेवारी २०१६) आग लागण्याआधी वा ९ प्रश्न आग लागल्यानंतर (दोन महिन्यात) विचारले गेले.
- दर ८ प्रश्नांपैकी १ प्रश्न हा रस्ते व चौकांचे नामकरण या विषयावर आहेत
- १० नगरसेवकांनी गेल्या वर्षात एकही प्रश्न विचारलेला नाही

यावरून आपल्या लोकप्रतिनिधींच्या कामगिरीचे वास्तव चित्र समोर येते. नागरिकांचे जीवनमान उंचावण्यामध्ये हे लोकप्रतिनिधी पूर्णत: अपयशी ठरले आहेत.

लोकप्रतिनिधींसमोर आरसा धरून त्यांना त्यांच्या खालावलेल्या कामगिरीची जाणीव करून देण्याचे काम प्रजा करत आहे. दरवर्षी नगरसेवकांच्या कामगिरींच्या आधारे त्यांचे प्रगती पुस्तक तयार केले जाते आणि त्यामुळे शहरातील कारभाराची स्थिती सुधारेल, अशी आशा आहे.

पुढील वर्षी निवडणुका होणार असल्याने या वर्षी विद्यमान नगरसेवकांचे शेवटचे प्रगती पुस्तक केले आहे. वस्तुनिष्ठ व सर्वंकष निकषांच्या आधारे केलेल्या या गुणांकनातील ठळक गोष्टी खालीलप्रमाणे:

- सर्वात वरचे स्थान पटकावणारे तीन लोकप्रतिनिधी म्हणजे संतोष धुरी (८३.४७%), हेमांगी चेंबूरकर (८१.२७%) आणि प्राजक्ता विश्वासराव (८१.१७%)
- अमित साटम, अशोक पाटील, मनिषा चौधरी, राहुल शेवाळे, सेल्वन तमिळ, सुनील प्रभू हे नगरसेवक आहेत तसेच आमदार / खासदार पदावरही आहेत. एका व्यक्तीने दोन 'घटनात्मक' पदांवर का राहावे?

नगरसेवक विविध समित्यांचे सदस्य असले तरी त्यांच्या कामकाजात सहभागी होत नाहीत. इतर कामात व्यग्र असल्याने त्यांना समितीच्या बैठकात सहभागी होता येत नाही, असे कारण ते सांगतात. पण नगरसेवक जर इतके कामात व्यग्र असतील तर त्याचे सकारात्मक परिणाम त्यांच्या मतदारसंघामध्ये दिसले पाहिजेत, जे दिसत नाहीत. आमच्या आकडेवारीतून असे दिसते की कार्यक्षम कारभाराची लोकप्रतिनिधींनी दिलेली आश्वासने आणि प्रत्यक्ष वास्तव यात तफावत आहे, नगरसेवकांना खऱ्या प्रश्नांची जाणीवच नाही.

नागरिकांचे प्रश्न उचलणे, त्याकडे लक्ष वेधणे आणि त्यांचे निराकरण होईल यासाठी विचारविनिमय व चर्चा करणे, ही लोकप्रतिनिधींची घटनात्मक जबाबदारी आहे. परंतु आपले लोकप्रतिनिधी याप्रकारे प्रश्नांचे निराकरण होण्याच्या दृष्टीने काम करण्यावर भर देत नाही, जबाबदार नेतृत्व करण्याऐवजी घटना घडल्यावर प्रतिक्रिया देणे ही त्यांच्या कामाची पद्धत बनली आहे. याचे अगदी ताजे उदाहरण देवनार डेपोला लागलेल्या आगीनंतर आपल्याला दिसून आले. आग लागल्यानंतर डेपोच्या प्रश्नावर चर्चा करण्यास प्रशासनाने सुरुवात केली, हे अत्यंत खेदजनक आहे. म्हणजेच लोकप्रतिनिधींना वास्तवाची जाण नाही आणि प्रशासन उत्तरदायी नाही, अशी आज महापालिका कारभाराची परिस्थिती आहे.

आपण क्षणभर आरोग्य व शिक्षणाची वर दिलेली आकडेवारी बाजूला ठेवू आणि महापालिकेकडे जाणाऱ्या रस्त्याचा विचार करू. महापालिका मुख्यालयाच्या मार्गावरील भगदाडयुक्त रस्त्यावरूनच आपल्या शहराच्या कारभाराची बिघडलेली घडी लक्षात येते.

कारभार सुधारणे, सुशासन असणे म्हणजे सरकारने लोकांच्या प्रश्नांची सोडवणूक करणे, लोकांना उत्तरदायी व पारदर्शक कारभार करणे. नागरिकांच्या समस्या समजून घेण्यासाठी व त्यांचे निराकरण करण्यासाठी उपलब्ध सर्व माध्यमांचा वापर करून त्यांच्या तक्रारीची वाट न पाहता स्वत:हून काम करणाऱ्या लोकप्रतिनिधींचे सरकार असले पाहिजे. अशा प्रकारचे नेतृत्व मुंबई शहराला मिळण्याची गरज आहे की नाही? मुंबईतील एक नगरसेवक ५४८१२ नागरिकांचे प्रतिनिधित्व करत आहे. म्हणूनच त्यांच्या कामगिरीचे मूल्यांकन करणे केवळ महत्त्वाचेच नाही तर अत्यावश्यक आहे.

निताई मेहता, व्यवस्थापकीय विश्वस्त, प्रजा फाऊंडेशन

FOREWORD

At every elections people vote in 'Hope' that the new government will work towards improving their Quality of Life, promises are made with magnificent manifestos with claims of making Mumbai into Singapore, Shanghai, etc.

Post the elections the same story continues, a bare minimum is done to just maintain the 'Status Quo'. The government only responds to Crises or when there is a fire (literally when Deonar was burning).

As you are aware that PRAJA has been tracking for the last six years the working of several important and crucial departments that concern the Citizens and directly impacts their Quality of life.

The Municipal budget has nearly doubled from 20,417 crores in 2010-11 to nearly 37,052 crores in 2016-17. Has that bought any significant improvement for the citizens of this City? Sadly, NO.

- In Health (April 2012 to March 2016):
  - 25,067 people have died due to TB (Tuberculosis).
  - There has been a 213% increase in dengue cases and 61% rise in dengue deaths.
- In Education:
  - In 2010-11 there were 4,37,863 children in the municipal schools, in 2014-15 there were 3,97,085 children only, and there has been a drop in retention even though in the same time period the education budget has gone from 1761 crores in 2010-11 to 2630 crores in 2015-16.
- Citizens' Complaints:
  - Citizens' complaints which should be resolved in three days is being resolved in 13 days.
  - 'Voice of Citizen' portal an online tool that was used by citizens widely to register complaints relating to roads (namely potholes) since 2012. It brought in 81% hike in potholes' complaints registered in 2012. MCGM, without rolling out an equivalent platform closed off 'Voice of Citizen' in 2015.

This data exemplifies the malaise and lack of Governance in most of the departments of the Municipal Corporation.

If we compare this with the workings of our elected representatives since 2012

- Only 39 questions were asked on TB.
- Only eight questions were asked on Dropouts in schools.
- Only 38 questions were asked on Potholes.
- Nine questions (Feb'12 to Jan'16) were asked on Deonar dumping grounds before the fire and another nine post the fire (in two months).
- One out of every eight questions were on renaming of roads & chowks.
- There are 10 councillors who have not asked a single question last year.

This reflects the true picture of performance of our elected representatives and their total failure to improve the quality of life of the citizens of this city.

Praja continues to hold a mirror every year to our Elected Representatives (ERs) through our annual rating of Municipal Councillors in the hope that they would better Govern the city.

This year's rating are the last for this term and like every year are based on an objective and comprehensive:

- The top three performers are Santosh Dhuri (83.47%), Hemangi Chemburkar (81.27%), and Prajakta Vishwasrao (81.17%).
- Ameet Satam, Ashok Patil, Manisha Chaudhari, Rahul Shevale, Selvan Tamil, Sunil Prabhu are occupying not only the seat of a municipal councillor but also are MLAs/MPs why should an individual be occupying two such 'constitutional' posts?

Often ERs have cited the excuse of 'actually working' for not participating actively in committees, however, if this really was the case then the effects of this so-called work would definitely be seen in their localities. But the data above shows that there is a clear disconnect between the promised good governance and the reflected reality.

The constitutional role of an ER is deliberation – mainly because only effective deliberation can frame the way for focused solution-driven dialogue. However, the emphasis of the city's leadership on replacing and reacting rather than improving and evolving governance is the crux of the problem. A clear example is the Deonar disaster, when the administration only started raising issues after the incident. All of this leads back to the core of the problem – disengaged ERs and un-accountable administration.

Even if we were to put these statistics aside for a moment, the sad picture of the crater-filled road leading to the BMC headquarters itself speaks volumes for the reflected reality of the city.

Good governance is basically an engaged, accountable, transparent government which employs all devices and tools at its disposal to best address citizen concerns proactively. So the question that arises is, doesn't Mumbai deserve this kind of leadership? One Mumbai Councillor represents approximately 54,812 people and thus a critical evaluation of their performance is not only extremely important but rather a necessity.

Nitai Mehta, Managing Trustee, Praja Foundation

ऋणनिर्देश

विचारी आणि आपल्या ध्येयाशी प्रामाणिक असणाऱ्या नागरिकांचा लहानसा समूह जग बदलू शकेल का, अशी शंकाही मनात आणू नका; कारण आजवर केवळ यामुळेच बदल घडला आहे.

– मार्गरिट मीड

बदल तेव्हाच घडेल जेव्हा लोक जागृत होतील, मागणी करतील आणि ती पूर्ण होण्यासाठी सर्वतोपरी प्रयत्न करायला सज्ज होतील. आज आपण एका अशा ऐतिहासिक टप्प्यावर उभे आहोत, जेव्हा काळाची आपल्याकडून हीच मागणी आहे – बदल घडवण्यासाठी उठा, सज्ज व्हा आणि तो करून दाखवा.

आजचा काळ आपल्याकडून काही ठोस कृतीची अपेक्षा करणारा काळ आहे. अशा वेळी शांत राहून होणाऱ्या घटनांचे मूक साक्षीदार होणे बरोबर नाही. या विचाराने एकत्र येऊन आम्ही काही लोकांनी या प्रगती पुस्तकाच्या कामाला सुरुवात केली. आमचा भारताच्या राज्यघटनेवर विश्वास आहे. न्याय, स्वातंत्र्य, समता आणि बंधुत्व या घटनेने घालून दिलेल्या तत्वांना साध्य करण्याची साधने आपल्या घटनात्मक चौकटीतच उपलब्ध आहेत आणि आपल्याला आपला राज्यकारभार अधिक चांगला व कार्यक्षम करण्याची संधीही राज्यघटनेतून उपलब्ध आहे, यावर आमची अपार श्रद्धा आहे.

हे पुस्तक तयार करण्यामध्ये प्रजा टीमच्या मन:पूर्वक केलेल्या कार्याचा मोठा वाटा आहे. काही व्यक्तींच्या मार्गदर्शनाचा याठिकाणी विशेष उल्लेख करणे आवश्यक आहे: डी. एम. सुखटणकर, डॉ. सी. आर. श्रीधर, केएमएस (टीटु) अहलुवालिया आ डॉ. सुमा चिटणीस यांचे आणि प्रजा सल्लागार सदस्यांनी केलेल्या सक्रीय योगदानाबद्दल आम्ही त्यांचे आभारी आहोत.

हंसा रीसर्चने जनमत चाचणीचे काम केले असून या महत्त्वाच्या कामाबद्दल त्यांचे आभार.

तसेच अत्यंत चांगल्या पद्धतीने प्रकाशनाचे काम करणाऱ्या वकीलस्चेही आम्ही आभारी आहोत.

या प्रगती पुस्तकासाठी आवश्यक बरीचशी माहिती प्रजाने माहिती अधिकार कायदा, २००५ वापरून मिळवली आहे. त्याशिवाय ही माहिती उपलब्ध होणे अत्यंत कठीण होते. त्यामुळे हा कायदा आणि तो कायदा आणण्यासाठी व तो परिपूर्ण व्हावा झटणारे सर्वजण, प्रामुख्याने कार्यकर्ते व नागरी संस्था यांचेही आम्ही आभारी आहोत. तसेच माहिती अधिकार कायद्यावर विश्वास असणारे आणि त्याची प्रभावी अंमलबजावणी करण्यासाठी प्रयत्न करणाऱ्या सरकारी अधिकाऱ्यांचेही आम्ही आभार मानतो.

या उपक्रमास दिलेल्या सहकार्याबद्दल पुढील संस्थांचेही आभार :

European Union

dasra

Friedrich Naumann STIFTUNG FÜR DIE FREIHEIT

Narotam Sekhsaria Foundation

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Tata Trusts have supported Praja Foundation in this project. The Trusts believe in a society of well-informed citizens and it is to this effect that Tata Trusts supports Praja's efforts to communicate with and enable citizens to interact with their administration through innovative and effective methods.

ACKNOWLEDGEMENTS

Never doubt that a small group of thoughtful, committed citizens can change the world; indeed, it's the only thing that ever has.

– Margaret Mead

Change comes when people stand up and demand for it, and then strive to get it. Today we are at that juncture of history where time demands that we stand up and demand that change and go and get it.

Individuals involved in developing this report card strongly believe that they cannot just wait and remain mute spectators when time is demanding action from them. All of them have come together to develop this report card with an over-arching belief in the Constitution of India and the opportunity it creates for improved and efficient governance – the mean towards achieving the high ideals of the constitution – Justice, Liberty, Equality and Fraternity.

This book is a compilation of sincere, concerned efforts of the Core Praja Team. We would like to particularly appreciate the guidance of: D M Sukhtankar, Dr. C R Sridhar, KMS (Titoo) Ahluwalia and Dr. Suma Chitnis. And also to Praja's Advisors for their active support.

It is important here to acknowledge Hansa Research for conducting the opinion poll.

It is also very important to acknowledge the support of Vakils for doing a splendid publishing work.

Praja has obtained much of the data used in compiling this report card through Right to Information Act, 2005; without which sourcing information on the Municipal Councillors would have been very difficult. Hence, it is very important to acknowledge the RTI Act and everyone involved, especially from the civil society, in bringing such a strong legislation. Also to those government officials who believe in the RTI act and strive for its effective implementation.

Very importantly, Praja Foundation appreciates the support given by:

European Union

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नगरसेवकांच्या कामगिरीचे वस्तुनिष्ठ मूल्यमापन

भारतात सध्या राजकीय पुढाऱ्यांच्या विरोधी जनमत तयार झाले आहे. पण खरा प्रश्न आपण या राजकारणी लोकांच्या कामगिरीचे वस्तुनिष्ठ मूल्यमापन कसे करणार हा आहे. यासाठी त्यांना त्यांच्या कामाबद्दल काय वाटते हे विचारणे पुरेसे नाही. किंवा काही राजकीय तज्ञ मंडळींना मूल्यमापन करायला सांगणेही योग्य ठरणार नाही (त्यांचा स्वत:चाही काही एक कल असू शकतो).

पारदर्शक आणि पद्धतशीर स्वरूपाच्या अभ्यासातून लोकप्रनिधींचे समतोल, पूर्वग्रहविरहित आणि विश्वासार्ह मूल्यमापन करणे शक्य आहे. आणि असे मूल्यमापन करणे हा प्रजा प्रगती पुस्तकाच्या कामाचा हेतु आहे.

नगरसेवकांचे मूल्यमापन पुढील गोष्टींवर आधारित आहे.

(अ) महागनरपालिकेच्या विविध समिती बैठकांना उपस्थिती, विचारलेल्या प्रश्नांची संख्या व प्रकार नगरसेवक निधीचा विनियोग इत्यादी माहिती अधिकाराखाली मिळवलेली माहिती.

(ब) मुंबईतील २५,२१५ नागरिकांच्या वैयक्तिक मुलाखती – या मुलाखती एका मान्यवर संशोधन संस्थेने घेतल्या असून नागरिकांची लोकप्रतिनिधींविषयी मते जाणून घेणे हा त्याचा उद्देश होता.

राज्यकारभारामध्ये उत्तरदायित्व व पारदर्शकता ही मूल्ये रूजण्यासाठी प्रगति पुस्तकांचा उपक्रम मदतकारक ठरेल असा आम्हांला विश्वास वाटतो.

के. एम. एस. (टीटु) अहलुवालिया
माजी अध्यक्ष आणि सीईओ - ए.सी. नीलसन ओआरजी-मार्ग

ASSESSING THE PERFORMANCE OF MUNICIPAL COUNCILLORs OBJECTIVELY

The air in India is thick with criticism of politicians. The question that arises is: how can the performance of our elected representatives be assessed objectively? Surely the right way cannot be by asking them for their opinion of themselves. Nor is it adequate to get a few political pundits (who may have their own angles) to evaluate them.

The only way such an assessment can be done in a manner that is, and is seen to be, unbiased and credible, is through a systematic and transparent study undertaken independently by respected professionals. That is precisely what The Praja Report Card seeks to accomplish.

The ratings of the Municipal Councillors's are based on:

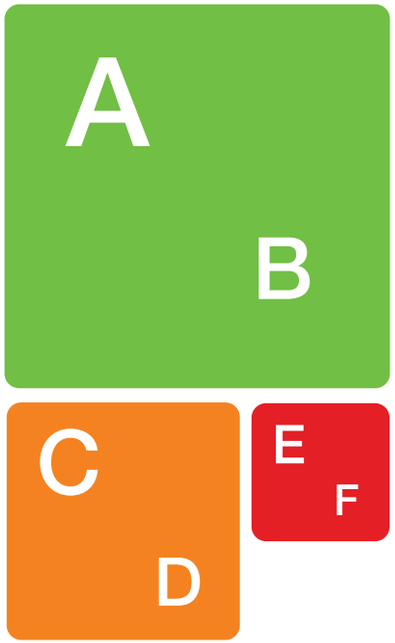
(a) Data accessed through RTI on attendance of different Committee Meetings of the Municipal Corporation, number and type of questions raised, use of discretionary funds, etc.

(b) Personal interviews with 25,215 citizens of Mumbai conducted by a reputed survey research organisation, to investigate the views of citizens on their elected representatives.

We believe the Report Card is an important step forward in promoting accountability and transparency in the political governance of the country.

K.M.S. (TITOO) AHLUWALIA,
Formerly Chairman & CEO of A.C. Nielsen ORG-MARG

MUMBAI'S 227 COUNCILLORs AND THEIR RANKINGS



Note:

(1) Ranking of Snehal S. Ambekar(SS) for Constituency no. 194 is not available as she is Mayor from September 2014.

MUNICIPAL COUNCILLOR	PARTY	DETAILS
Snehal S. Ambekar, Mayor, Mumbai		
	SS	Age: 42 Edu.: B.Com Ward: G/South Area: Parel – B.D.D. Chawls Ward No.: 194

(2) The ranking of Councillors for Constituency no. 99, 147 & 156 is not available as these councillors have been suspended. Councillors for Constituency no. 99, 147 & 156 was elected in between the current financial year and hence has not been consider for the ranking.

(3) While reading the ratings of the councillors in the next pages kindly note the following:

(A) The parameter indicating Quality of Questions is summation of scores for 'Importance of questions asked by issues raised in the question' (max. marks - 18) and 'Issues raised compared to Citizen's Complaints (max. marks - 10), while certain individual parameters (Discretionary Funds, Education Qualification, Income Tax, Awareness & Accessibility, Corruption Index and Broad Measures) are not shown separately.

(B) The grades are given based on actual percentage of marks earned for the particular parameter and are given as below:

(a) Grade 'A' – Between 100% to 80%
(b) Grade 'B' – Less than 80% but more than or equal to 70%
(c) Grade 'C' – Less than 70% but more than or equal to 60%
(d) Grade 'D' – Less than 60% but more than or equal to 50%
(e) Grade 'E' – Less than 50% but more than or equal to 35%
(f) Grade 'F' – Less than 35%.

(C) Every Municipal Councillor is a member of BMC General Body and their respective Ward Committee.

(D) Shift: denotes reason of major movement in ranks from 2015 to 2016.

(4) Note (*): Till, 2014 number of questions asked had 15 marks which from 2015 has been reduced to 10 marks and 'Participation in Discussions' in the corporation meetings has been included as a new parameter.

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	B	71.66	41	A	12.12	A	9.36	C	16.86	A	5	B	21.32
		2015	C	67.25	52	C	9.40	A	9.68	D	16.22	A	5	B	21.96
Abhishek V. Ghosalkar	Age: 33 yrs, Edu.: HSC, Maharashtra Board Technical Education Ward: R/North, Area: Kandarpada - I. C. Colony, Constituency No.: 1					Member: Works Committee (Suburbs), Ward Committee R/Central and R/North, BMC General Body Meeting (GBM)						Shift: Attendance			
	SS	2016	B	73.01	34	A	12.76	A	9.72	E	12.54	A	5	B	21.18
		2015	B	73.51	13	A	12.02	A	9.31	D	15.92	A	5	B	22.55
Sheetal M. Mhatre	Age: 42 yrs, Edu.: B.A., Public Relation and Journalism Ward: R/North, Area: Gaondevi - Dahisar (E), Constituency No.: 2					Member: Public Health Committee, Ward Committee R/Central and R/North, BMC General Body Meeting (GBM), Education Committee						Shift: Quality of questions; Perceived Performance			
	INC	2016	D	51.48	190	E	6.88	D	5.63	E	13.28	F	-5	B	21.04
		2015	D	55.86	132	E	7.33	C	6.39	D	16.18	F	-5	B	21.53
Sheetal A. Mhatre (Kulkarni)	Age: 38 yrs, Edu.: Bachelor of Architecture Ward: R/North, Area: Ketkipada - Shailendra Nagar, Constituency No.: 3					Member: Women and Child Welfare Committee, Ward Committee R/Central and R/North, Standing Committee, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	SS	2016	B	70.78	47	B	11.91	D	5.63	B	21.58	A	5	C	19.66
		2015	D	53.26	156	A	12.18	F	1.73	C	18.60	F	-7	C	18.31
Udesh S. Patekar	Age: 48 yrs, Edu.: S.Y.B.Com. Ward: R/North, Area: Vaishali Nagar, Constituency No.: 4					Member: Law, Revenue and General Purposes Committee, Ward Committee R/Central and R/North, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions; Withdrawal Criminal Cases			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	MNS	2016	D	50.68	195	C	10.31	E	3.91	E	11.67	F	-5	C	19.08
		2015	D	55.66	134	C	9.29	F	3.10	D	15.48	F	-5	B	21.07
Prakash Y. Darekar	Age: 44 yrs, Edu.: B. Com, Journalism Certificate Course Ward: R/North, Area: Ashokvan - Chintamani Nagar, Constituency No.: 5					Member: Law, Revenue and General Purposes Committee, Ward Committee R/Central and R/North, Education Committee, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	SS	2016	B	71.39	42	A	13.32	E	4.54	C	17.34	A	5	B	21.85
		2015	E	47.85	183	B	11.42	F	1.05	F	3.00	A	5	B	23.38
Hansaben G. Desai	Age: 74 yrs, Edu.: B.Sc., B.Ed. Ward: R/North, Area: Ambawadi - Ovari Pada, Constituency No.: 6					Member: Women and Child Welfare Committee, Ward Committee R/Central and R/North, Education Committee, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions			
	SS	2016	C	67.19	79	D	8.28	A	9.05	D	16.10	A	5	C	18.32
		2015	C	63.47	82	E	7.26	A	8.26	E	11.63	A	5	B	21.85
Shubha U. Raul	Age: 49 yrs, Edu.: B.A.M.S., M.D. Ayurveda Ward: R/North, Area: Mandapeshwar, Constituency No.: 7					Member: Public Health Committee, Ward Committee R/Central and R/North, Improvements Committee, Tree Committee, BMC General Body Meeting (GBM)									
	INC	2016	B	75.69	20	A	13.03	B	7.52	B	20.55	A	5	C	19.36
		2015	D	55.13	140	B	11.45	F	1.73	E	13.82	A	5	B	22.13
Shivanand Shetty	Age: 43 yrs, Edu.: Upto SSC Ward: R/Central, Area: Gorai - M.H.B. Colony (Old), Constituency No.: 8					Member: Markets and Gardens Committee, Ward Committee R/Central and R/North, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	BJP	2016	C	64.44	101	F	3.57	D	5.63	B	20.11	A	5	B	21.02
		2015	C	67.91	48	D	8.23	A	9.54	B	20.09	A	5	C	18.35
Manisha A. Chaudhari	Age: 54 yrs, Edu.: B.Sc. Ward: R/Central, Area: Govind Nagar, Constituency No.: 9					Member: Works Committee (Suburbs), Ward Committee R/Central and R/North, Tree Committee, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions			
	NCP	2016	B	73.17	31	B	11.60	E	4.54	B	20.84	A	5	B	21.86
		2015	D	54.76	143	C	9.75	B	7.12	E	13.74	A	5	D	17.15
Riddhi B. Khursange	Age: 32 yrs, Edu.: HSC Ward: R/Central, Area: Daulat Nagar, Nancy Colony, Constituency No.: 10					Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee R/Central and R/North, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; Perceived Performance			
	MNS	2016	C	62.47	119	B	11.68	F	2.83	D	15.52	A	5	C	19.10
		2015	D	57.41	117	B	11.08	E	4.70	D	16.79	A	5	D	16.40
Shilpa S. Chogle	Age: 58 yrs, Edu.: Seventh, Ward: R/Central Area: Bansi Nagar - Tata Power House, Constituency No.: 11					Member: Works Committee (Suburbs), Ward Committee R/Central and R/North, BMC General Body Meeting (GBM)									
	BJP	2016	B	71.92	38	A	13.00	B	7.79	C	17.19	A	5	C	19.60
		2015	C	61.19	98	B	11.48	D	5.29	D	16.01	A	5	D	17.55
Asawari A. Patil	Age: 58 yrs, Edu.: HSC Ward: R/Central, Area: Datta Pada, Constituency No.: 12					Member: Women and Child Welfare Committee, Ward Committee R/Central and R/North, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	MNS	2016	D	55.27	171	D	7.71	E	4.54	C	18.12	F	-5	C	19.79
		2015	C	66.30	58	C	10.41	C	6.52	B	22.05	F	0	C	19.17
Chetan C. Kadam	Age: 42 yrs, Edu.: HSC, Ward: R/Central Area: Rajendra Nagar, Khatav Estate, Constituency No.: 13					Member: Ward Committee R/Central and R/North, Improvements Committee, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions; Chargesheet			
	BJP	2016	C	67.49	77	A	12.83	E	3.55	C	17.27	A	5	C	18.73
		2015	D	58.69	110	A	12.76	F	1.73	C	18.51	A	5	C	18.69
Bina P. Doshi	Age: 54 yrs, Edu.: SSC Ward: R/Central, Area: Borivali TPS 3 - Kora Kendra, Constituency No.: 14					Member: Women and Child Welfare Committee, Ward Committee R/Central and R/North, BMC General Body Meeting (GBM), Works Committee (Suburbs)						Shift: No. of questions			
	BJP	2016	C	65.08	94	A	14.19	F	2.83	C	17.93	F	0	C	20.49
		2015	E	49.28	176	C	9.75	F	2.51	E	11.71	F	0	C	19.85
Mohan R. Mithbaokar	Age: 69 yrs, Edu.: B.A. (Economics), B.Com. Ward: R/Central, Area: Eksar - Yogi Nagar, Constituency No.: 15					Member: Ward Committee R/Central and R/North, BMC General Body Meeting (GBM), Improvements Committee						Shift: Attendance; Quality of questions			
	BJP	2016	D	50.91	192	C	10.18	D	5.94	F	8.79	F	0	B	21.00
		2015	C	61.75	95	B	11.70	F	3.10	C	18.21	F	0	C	20.27
Pravin Shah	Age: 60 yrs, Edu.: SSC Ward: R/Central, Area: Chikuwadi - Kanti Park, Constituency No.: 16					Member: Markets and Gardens Committee, Ward Committee R/Central and R/North, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	NCP	2016	B	75.64	21	B	11.65	C	6.75	B	20.92	A	5	B	21.22
		2015	C	60.36	104	A	13.34	A	8.72	E	10.05	A	5	C	18.81
Sandhya V. Doshi	Age: 40 yrs, Edu.: B.Com. (Part 2), Ward: R/Central Area: Charkop (North), M.H.B. Colony (New), Constituency No.: 17					Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee R/Central and R/North, Improvements Committee ,BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	SS	2016	B	71.29	44	A	12.50	B	7.79	C	17.34	A	5	C	18.51
		2015	B	72.31	18	A	13.72	C	6.52	D	15.29	A	5	C	20.35
Shrikant K. Kavathankar	Age: 59 yrs, Edu.: F.Y.B.Com, Ward: R/South Area: Charkop (South) - Kandivali (West), Constituency No.: 18					Member: Markets and Gardens Committee, BEST Committee, Ward Committee R/South, BMC General Body Meeting (GBM)						Shift: Attendance; Perceived Performance			
	INC	2016	C	63.68	106	B	11.84	F	2.83	C	18.68	A	5	C	19.32
		2015	E	48.74	178	B	11.88	F	2.51	F	6.07	A	5	D	17.29
Neha V. Patil	Age: 27 yrs, Edu.: B.M.S., M.M.S. Part 2 (Appeared) Ward: R/South, Area: Charkop-Industrial Estate, Constituency No.: 19					Member: Works Committee (Suburbs), Ward Committee R/South, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	BJP	2016	C	64.69	97	C	9.94	E	3.91	C	19.24	A	5	C	19.59
		2015	C	65.29	68	C	9.14	D	5.84	B	20.21	A	5	C	20.66
Shailaja V. Girkar	Age: 60 yrs, Edu.: Eleventh Ward: R/South, Area: Mahavir Nagar - Dhanukar Wadi, Constituency No.: 20					Member: Public Health Committee, Ward Committee R/South, Tree Committee, BMC General Body Meeting (GBM)						Shift: No. of questions; Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	B	73.04	33	A	12.46	A	9.59	D	16.36	A	5	C	20.29
		2015	B	73.73	12	A	12.69	A	9.90	C	17.30	A	5	C	20.40
Ramashish G. Gupta	Age: 51 yrs, Edu.: B.Com, Ward: R/South, Area: Narwane Sanskrutik Centre - Aarya Chanakya Nagar, Constituency No.: 21					Member: Markets and Gardens Committee, Ward Committee R/South, BMC General Body Meeting (GBM)						Shift: Other Councillor movement			
	BJP	2016	B	76.88	13	A	14.91	B	7.79	C	17.57	A	5	C	20.72
		2015	A	80.87	1	A	14.10	B	7.99	C	18.55	A	5	A	24.76
Sunita R. Yadav	Age: 45 yrs, Edu.: HSC, Ward: R/South Area: Poisar Village (West) - Kandivali (East), Constituency No.: 22					Member: Public Health Committee, Ward Committee R/South, BMC General Body Meeting (GBM)						Shift: Perceived Performance			
	SS	2016	A	81.17	3	A	12.02	A	8.69	B	22.38	A	5	B	22.96
		2015	C	69.07	42	C	9.01	A	9.45	C	18.32	A	5	D	17.85
Prajakta V. (Sawant) Vishwasrao	Age: 31 yrs, Edu.: F.Y.B.Com, Ward: R/South Area: Poisar (East), Rajaram Nagar - Ashok Nagar, Constituency No.: 23					Member: Ward Committee R/South, BMC General Body Meeting (GBM), Education Committee						Shift: Attendance; Quality of questions; Perceived Performance			
	INC	2016	C	65.23	93	A	12.11	A	8.69	C	18.91	F	-5	C	20.42
		2015	C	61.89	92	B	10.95	C	6.84	B	20.71	F	-5	B	21.38
Yogesh J. Bhoir	Age: 37 yrs, Edu.: T.Y.B.Com, Ward: R/South, Area: Samata Nagar - Dattani Park - Mahindra & Mahindra Company, Constituency No.: 24					Member: Public Health Committee, Ward Committee R/South, BMC General Body Meeting (GBM)									

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	B	78.85	6	A	12.39	A	9.90	B	20.46	A	5	C	19.66
		2015	B	76.57	3	C	10.29	A	9.72	B	19.99	A	5	B	21.08
Ajanta R. Yadav	Age: 49 yrs, Edu.: B.H.M.S. Ward: R/South, Area: Damupada, Constituency No.: 25					Member: Education Committee, Public Health Committee, Ward Committee R/South, BMC General Body Meeting (GBM), Improvements Committee									
	INC	2016	D	58.68	151	C	9.67	F	1.44	C	17.48	F	0	C	19.98
		2015	D	57.01	121	D	8.81	E	4.10	D	15.15	F	0	C	19.51
Sagar S. Thakur	Age: 27 yrs, Edu.: B.Com, M.B.A. (Appeared), Ward: R/South Area: Vadarpada Colony - Gautam Nagar, Constituency No.: 26					Member: Works Committee (Suburbs), Ward Committee R/South, BMC General Body Meeting (GBM)						Shift: No. of questions			
	BJP	2016	C	61.03	134	B	11.32	F	1.98	D	14.37	A	5	B	21.36
		2015	D	54.82	142	B	11.59	F	1.05	E	10.28	A	5	B	22.90
Mukeshkumar Mistry	Age: 57 yrs, Edu.: SSC, Ward: R/South Area: Devji Bhimji Colony - Paras Nagar, Constituency No.: 27					Member: Markets and Gardens Committee, Ward Committee R/South, BMC General Body Meeting (GBM)									
	INC	2016	C	68.40	70	A	13.27	E	4.54	C	19.29	F	0	C	19.87
		2015	C	61.84	93	A	12.89	D	5.29	C	17.44	F	0	C	19.77
Geeta A. Yadav	Age: 40 yrs, Edu.: D.H.M.S. Ward: R/South, Area: Irani Wadi - Kandivali (W), Constituency No.: 28					Member: Improvements Committee, Ward Committee R/South, BMC General Body Meeting (GBM)						Shift: Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	C	68.00	74	A	12.71	D	5.63	D	15.46	A	5	C	19.30
		2015	B	74.08	11	A	13.55	A	9.22	C	17.15	A	5	C	20.70
Ajit D. Bhandari	Age: 52 yrs, Edu.: HSC, Ward: P/North, Area: Manori Marve, Erangel, Akse, Daravali Village, Madh Island, Constituency No.: 29					Member: Markets and Gardens Committee, Ward Committee P/North, BMC General Body Meeting (GBM), Tree Committee						Shift: No. of questions; Quality of questions; Perceived Performance			
	SS	2016	D	56.48	165	E	6.54	C	6.75	E	11.95	A	5	C	20.23
Vishwas P. Ghadigaonkar	Age: 55 yrs, Edu.: SSC, Ward: P/North, Area: Valnai Village, Kharodi Village, Malvani Colony, Constituency No.: 30					Member: Ward Committee P/North, BMC General Body Meeting (GBM)									
	INC	2016	B	71.75	40	C	10.01	A	9.81	C	18.05	A	5	B	21.87
		2015	C	66.39	56	C	9.34	A	9.86	D	15.63	A	5	C	20.56
Parminder R. Bhamra	Age: 50 yrs, Edu.: HSC, Ward: P/North Area: Adarsh Dugdhalaya - Evershine Nagar, Constituency No.: 31					Member: Public Health Committee, Tree Committee, Ward Committee P/North, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	SS	2016	E	49.09	200	B	10.95	F	0.45	F	6.99	A	5	C	19.71
		2015	D	51.59	163	B	11.04	F	1.73	E	10.39	A	5	C	18.43
Anagha P. Mhatre	Age: 65 yrs, Edu.: SSC, Ward: P/North Area: Bhadaran Nagar - Mamaledar Wadi, Constituency No.: 32					Member: Works Committee (Suburbs), Ward Committee P/North, BMC General Body Meeting (GBM)						Shift: No.of questions; Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	BJP	2016	D	58.62	152	C	10.46	E	3.55	E	11.75	A	5	C	18.53
		2015	D	55.15	138	C	9.61	D	5.84	E	11.41	A	5	C	19.28
Ramnarayan A. Barot	Age: 70 yrs, Edu.: L.C.E.H. (Mumbai) Ward: P/North, Area: Pushpa Park, Constituency No.: 33					Member: Public Health Committee, Ward Committee P/North, Education Committee, BMC General Body Meeting (GBM)						Shift: No. of questions			
	SS	2016	C	61.66	129	A	12.96	F	1.44	E	11.95	A	5	C	20.97
		2015	C	68.97	43	A	14.09	F	3.10	B	20.68	A	5	D	17.66
Sunil D. Gujar	Age: 53 yrs, Edu.: SSC Ward: P/North, Area: Tanaji Nagar, Constituency No.: 34					Member: Law, Revenue and General Purposes Committee, Ward Committee P/North, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions			
	INC	2016	D	52.36	187	D	8.21	F	1.98	D	16.49	F	-2	C	20.68
		2015	E	47.85	184	E	6.08	F	1.05	D	14.91	C	3	D	17.81
Bhomsingh H. Rathod	Age: 59 yrs, Edu.: Matriculation Ward: P/North, Area: Appa Pada, Constituency No.: 35					Member: Law, Revenue and General Purposes Committee, Standing Committee, Ward Committee P/North, BMC General Body Meeting (GBM)									
	SS	2016	D	52.52	186	A	12.62	F	1.98	E	13.04	F	-2	D	17.53
		2015	C	62.90	87	A	12.55	F	2.51	D	14.83	C	3	C	20.57
Prashant D. Kadam	Age: 40 yrs, Edu.: Upto Twelfth Ward: P/North, Area: Malad Hill Reservoir, Constituency No.: 36					Member: Public Health Committee, Ward Committee P/North, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance; New FIR			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	E	37.98	214	D	7.75	F	0	F	0	A	5	C	19.23
		2015	F	32.87	214	F	4.18	F	0	F	0	A	5	C	18.69
Manisha S. Patil	Age: 43 yrs, Edu.: Fifth Ward: P/North, Area: Municipal colony Malad (East), Constituency No.: 37					Member: Women and Child Welfare Committee, Ward Committee P/North, BMC General Body Meeting (GBM)									
	NCP	2016	C	66.11	89	E	5.69	D	5.22	C	18.85	A	5	B	22.01
		2015	C	60.65	101	E	5.63	F	3.10	C	16.94	A	5	C	20.51
Rupali A. Raorane	Age: 35 yrs, Edu.: HSC, Ward: P/North Area: Dhanjiwadi - Narsobawadi - Kokanipada, Constituency No.: 38					Member: Ward Committee P/North, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions; Perceived Performance			
	SS	2016	D	59.70	143	A	14.24	F	1.98	F	8.47	A	5	C	20.67
		2015	C	65.03	72	A	14.32	E	4.10	C	18.43	A	5	C	19.17
Sayali S. Warise	Age: 37 yrs, Edu.: B.Com Ward: P/North, Area: Pimpri Pada - Pathanwadi, Constituency No.: 39					Member: Law, Revenue and General Purposes Committee, Ward Committee P/North, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions			
	BJP	2016	B	74.56	27	A	14.24	A	8.46	C	18.72	A	5	C	19.25
		2015	B	75.73	5	A	13.95	A	9.04	C	19.54	A	5	C	18.04
Gyanmurti R. Sharma	Age: 44 yrs, Edu.: B.Sc., L.L.B. Ward: P/North, Area: Raheja Complex - Dindoshi, Constituency No.: 40					Member: Law, Revenue and General Purposes Committee, Ward Committee P/North, BMC General Body Meeting (GBM)						Shift: Other Councillor movement			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	BJP	2016	C	68.79	63	B	11.69	C	6.75	C	18.40	F	0	C	20.33
		2015	D	58.36	112	D	8.73	C	6.52	D	16.78	F	0	C	18.48
Vinod B. Shelar	Age: 45 yrs, Edu.: D.M.E. Ward: P/North, Area: Makrani Pada, Constituency No.: 41					Member: Law, Revenue and General Purposes Committee, Standing Committee, Ward Committee P/North, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; Perceived Performance			
	MNS	2016	D	53.36	183	F	5.08	D	5.94	C	17.83	F	0	C	19.51
		2015	D	50.67	170	F	3.67	A	9.95	D	16.22	F	0	D	16.83
Deepak P. Pawar	Age: 47 yrs, Edu.: Eighth, Ward: P/North Area: Liberty Garden - Nadiyadwalla Colony, Constituency No.: 42					Member: Works Committee (Suburbs), Markets and Gardens Committee, Ward Committee P/North, BMC General Body Meeting (GBM)						Shift: No. of questions;			
	INC	2016	B	71.34	43	B	10.95	C	6.26	C	19.21	A	5	C	18.62
		2015	D	56.02	129	C	9.61	E	4.10	E	11.28	A	5	D	17.60
Qumarjahan Mohd. Moin Siddiqi	Age: 50 yrs, Edu.: SSC Ward: P/North, Area: New Collectors Colony, Constituency No.: 43					Member: Markets and Gardens Committee, Ward Committee P/North, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			
	INDEPENDENT	2016	D	53.04	185	E	6.17	F	1.98	D	14.07	A	5	C	19.82
		2015	D	53.40	153	D	7.76	D	5.84	D	14.51	A	5	D	15.29
Cyril P. D'souza	Age: 43 yrs, Edu.: Fourth, Ward: P/North Area: New Collectors Compound, M.H.B. Colony, Constituency No.: 44					Member: Ward Committee P/North, Tree Committee, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions;			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	B	70.62	49	A	12.06	E	3.91	B	20.40	A	5	C	19.91
		2015	D	57.99	115	D	7.62	D	5.29	D	14.93	A	5	C	20.16
Sneha V. Zagade	Age: 26 yrs, Edu.: S.Y.B.Com (Appeared) Ward: P/South, Area: Sunder Nagar - Piramal Nagar, Constituency No.: 45					Member: Women and Child Welfare Committee, Ward Committee P/South, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions			
	SS	2016	B	77.65	9	A	14.04	A	8.24	B	19.85	A	5	B	21.22
		2015	C	65.25	70	A	12.67	E	4.97	E	12.93	A	5	C	19.53
Varsha S. Tembvalkar	Age: 41 yrs, Edu.: T.Y.B.Com Ward: P/South, Area: Dindoshi - Pandurangwadi, Constituency No.: 46					Member: Works Committee (Suburbs), Ward Committee P/South, BMC General Body Meeting (GBM), Law, Revenue and General Purposes Committee						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			
	SS	2016	C	61.47	131	C	9.91	F	1.98	D	15.48	A	5	B	22.10
		2015	B	70.82	32	B	11.46	D	5.29	B	20.72	A	5	B	21.35
Jitendra H. Valvi	Age: 37 yrs, Edu.: HSC Ward: P/South, Area: Aarey Colony (East), Constituency No.: 47					Member: Law, Revenue and General Purposes Committee, Ward Committee P/South, BMC General Body Meeting (GBM), Improvements Committee						Shift: Attendance; No. of questions; Quality of questions			
	SS	2016	D	50.85	193	E	6.59	F	2.83	F	6.00	A	5	C	20.32
Sunil V. Prabhu	Age: 47 yrs, Edu.: HSC, Ward: P/South, Area: Nirlon-Krushi Vidyapeeth - Jaiprakash Nagar, Constituency No.: 48					Member: Ward Committee P/South, BMC General Body Meeting (GBM)									

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	D	55.00	176	B	11.24	D	5.22	D	14.83	F	-5	C	19.61
		2015	D	57.11	120	C	9.13	D	5.29	B	20.40	F	-5	C	18.44
Lochana C. Chavan	Age: 49 yrs, Edu.: Upto SSC, Ward: P/South Area: Unnat Nagar - Motilal Nagar No. 2 & 3, Constituency No.: 49					Member: Works Committee (Suburbs), Women and Child Welfare Committee, Ward Committee P/South, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	SS	2016	D	50.69	194	A	12.30	E	4.54	C	17.52	F	-10	C	19.33
		2015	D	50.08	172	A	12.23	E	4.70	C	18.41	F	-10	C	18.75
Rajan V. Padhye	Age: 52 yrs, Edu.: HSC Ward: P/South, Area: Shastri Nagar- Bangur Nagar, Constituency No.: 50					Member: Works Committee (Suburbs), Ward Committee P/South, Improvements Committee, BMC General Body Meeting (GBM)						Shift: Other Councillor movement			
	SS	2016	C	68.47	69	A	13.49	A	8.24	F	8.59	A	5	B	21.53
		2015	B	72.44	17	B	11.28	A	8.17	C	17.89	A	5	C	19.78
Pramila D. Shinde	Age: 46 yrs, Edu.: SSC, Ward: P/South Area: Motilal Nagar No.1 - B.E.S.T. Bus Depot, Constituency No.: 51					Member: Public Health Committee, Ward Committee P/South, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	INC	2016	D	56.95	163	A	12.85	F	1.44	F	8.19	A	5	B	22.47
		2015	D	58.33	113	B	10.63	E	3.60	E	13.41	A	5	C	18.69
Kiran V. Patel	Age: 48 yrs, Edu.: B.A. Ward: P/South, Area: Siddharth Nagar - Jawahar Nagar, Constituency No.: 52					Member: Women and Child Welfare Committee, Ward Committee P/South, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions;			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INDEPENDENT	2016	F	25.78	222	E	5.75	F	0	F	0	F	-5	C	20.03
		2015	F	27.88	219	F	4.75	F	0	F	0	F	-5	B	23.13
Changez J. Multani	Age: 48 yrs, Edu.: SSC Ward: K/West, Area: Oshiwara - Bandivli (East), Constituency No.: 53					Member: Law, Revenue and General Purposes Committee, Ward Committee K/West, BMC General Body Meeting (GBM)									
	SS	2016	C	66.36	87	B	11.78	A	8.24	B	21.65	F	-5	C	18.38
		2015	C	63.44	83	A	12.07	D	5.84	C	19.17	F	-5	B	21.05
Raju S. Pednekar	Age: 50 yrs, Edu.: HSC Ward: K/West, Area: Tarapore Garden - Adarsh Nagar, Constituency No.: 54					Member: Law, Revenue and General Purposes Committee, Ward Committee K/West, Improvements Committee, BMC General Body Meeting (GBM)									
	INC	2016	B	76.64	16	A	13.24	A	9.50	C	17.23	A	5	C	20.78
		2015	C	65.32	66	A	12.87	B	7.80	C	17.31	A	5	D	17.35
Jyotsna A. Dighe	Age: 62 yrs, Edu.: Post Graduate Ward: K/West, Area: Swami Samarth Nagar, Constituency No.: 55					Member: Law, Revenue and General Purposes Committee, Ward Committee K/West, Improvements Committee, BMC General Body Meeting (GBM)						Shift: No. of questions; Perceived Performance			
	SS	2016	C	67.24	78	C	9.90	B	7.25	E	13.38	A	5	C	20.09
		2015	C	69.48	40	A	12.44	A	8.26	D	14.16	A	5	C	18.99
Yashodhar P. Phanse	Age: 53 yrs, Edu.: B.A. Ward: K/West, Area: Versova (North), Constituency No.: 56					Member: Ward Committee K/West, BEST Committee, Standing Committee, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions			

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	C	69.45	55	B	10.69	A	8.69	D	15.02	A	5	C	18.30
		2015	B	71.66	24	C	10.35	A	9.49	C	17.63	A	5	C	19.26
Devendra S. Amberkar	Age: 52 yrs, Edu.: B.A. Ward: K/West, Area: Amboli Hill, Constituency No.: 57					Member: Ward Committee K/West, Standing Committee, Tree Committee, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	SS	2016	B	75.52	22	A	13.67	B	7.25	C	19.04	A	5	B	21.21
		2015	C	64.25	78	A	14.22	D	5.29	D	14.71	A	5	C	19.02
Jyoti J. Sutar	Age: 54 yrs, Edu.: HSC, Ward: K/West Area: Sahaji Raje Sports Complex - Malcolm Baug, Constituency No.: 58					Member: Women and Child Welfare Committee, Ward Committee K/West, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions; Perceived Performance			
	INC	2016	B	71.83	39	A	12.52	D	5.22	C	18.45	A	5	B	23.64
		2015	D	55.74	133	C	9.42	E	4.10	E	10.75	A	5	C	18.04
Vanita K. Marucha	Age: 54 yrs, Edu.: HSC, Ward: K/West Area: Seven Bunglow - Versova (South), Constituency No.: 59					Member: Women and Child Welfare Committee, Ward Committee K/West, Education Committee, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			
	SS	2016	B	78.82	7	A	15.00	A	9.41	B	20.64	A	5	C	18.67
		2015	B	75.02	7	A	14.04	A	8.26	B	20.91	A	5	D	17.95
Sanjay K. Pawar	Age: 49 yrs, Edu.: HSC Ward: K/West, Area: Manish Nagar - Bhavan's College, Constituency No.: 60					Member: Works Committee (Suburbs), Ward Committee K/West, BMC General Body Meeting (GBM)									

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	C	60.87	135	A	12.95	B	7.11	D	15.52	F	-5	C	18.54
		2015	B	70.64	33	B	11.73	A	9.22	B	20.18	F	-5	B	23.53
Mohsin H. Haider	Age: 47 yrs, Edu.: B.Com Ward: K/West, Area: Gilbert Hill - Andheri Market, Constituency No.: 61					Member: Works Committee (Suburbs), Ward Committee K/West, Improvements Committee, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions; Perceived Performance			
	BJP	2016	E	44.14	205	F	3.76	F	0.45	F	6.00	A	5	B	21.93
		2015	D	53.34	154	E	6.02	F	2.51	D	15.50	A	5	D	16.45
Ameet B. Satam	Age: 39 yrs, Edu.: M.M.S., Ward: K/West Area: Lallubhai Park - Shri Ram Zarokha, Constituency No.: 62					Member: Markets and Gardens Committee, Ward Committee K/West, Standing Committee, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions			
	BJP	2016	B	71.21	45	B	11.10	A	8.06	D	14.55	A	5	C	20.75
		2015	C	66.92	54	B	10.75	B	7.53	D	15.78	A	5	B	21.36
Dilip G. Patel	Age: 64 yrs, Edu.: HSC, Ward: K/West Area: Bhakti Vedanta Marg - Cooper Hospital, Constituency No.: 63					Member: Ward Committee K/West, Standing Committee, BMC General Body Meeting (GBM)									
	INDEPENDENT	2016	C	66.90	81	A	12.91	E	3.55	C	18.29	A	5	D	17.05
		2015	C	65.26	69	A	12.96	E	4.10	C	17.79	A	5	C	18.96
Bhavna A. Mangela	Age: 38 yrs, Edu.: HSC, Ward: K/West Area: S.N.D.T. University Campus - Juhu Airport, Constituency No.: 64					Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee K/West, BMC General Body Meeting (GBM)						Shift: Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	C	69.98	54	B	10.72	D	5.22	B	21.92	A	5	B	21.13
		2015	D	53.99	148	D	7.66	E	4.97	E	13.10	A	5	C	18.25
Binita M. Vora	Age: 35 yrs, Edu.: B.Com, Diploma in Apparel Manufacture and Design Ward: K/West, Area: Vile Parle (W) - Mithibai College, Constituency No.: 65					Member: Women and Child Welfare Committee, Ward Committee K/West, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; Perceived Performance			
	BJP	2016	E	49.59	197	F	4.82	F	0.45	F	8.00	A	5	A	24.33
		2015	E	42.56	199	C	9.52	F	0.41	F	6.00	A	5	C	19.63
Ujjwala S. Modak	Age: 49 yrs, Edu.: B.A., Ward: K/East, Area: Bandrekar Wadi - Ismail College - Natwar Nagar, Constituency No.: 66					Member: Improvements Committee, Ward Committee K/East, BMC General Body Meeting (GBM)									
	SS	2016	C	63.16	114	A	12.13	D	5.94	D	14.43	A	5	C	19.67
		2015	E	47.99	181	C	10.45	F	1.05	F	6.90	A	5	C	20.59
Manjiri G. Parab	Age: 59 yrs, Edu.: Ninth Ward: K/East, Area: Jogeshwari Caves - Majaswadi, Constituency No.: 67					Member: Women and Child Welfare Committee, Ward Committee K/East, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions			
	SS	2016	B	72.97	35	A	15.00	A	9.95	B	20.24	F	-5	B	21.34
		2015	C	64.72	75	A	15.00	A	9.77	C	18.83	F	-5	C	19.63
Anant B. Nar	Age: 50 yrs, Edu.: SSC Ward: K/East, Area: Shivneri Vasahat - Meghwadi, Constituency No.: 68					Member: Works Committee (Suburbs), Ward Committee K/East, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	C	62.79	116	B	11.10	E	4.54	E	13.89	A	5	B	21.25
		2015	D	55.13	139	B	10.90	E	4.10	E	11.37	A	5	C	19.77
Shivani S. Parab	Age: 38 yrs, Edu.: SSC, Ward: K/East Area: Shankarwadi - Sher-E-Punjab Colony Constituency No.: 69					Member: Markets and Gardens Committee, Ward Committee K/East, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	MNS	2016	C	65.55	92	B	11.00	A	8.69	C	18.94	F	-2	C	19.58
		2015	D	54.15	147	C	10.03	E	4.10	D	16.27	F	-2	C	20.74
Bhalchandra G. Ambure	Age: 45 yrs, Edu.: SSC Ward: K/East, Area: Squatter's Colony - Tolani College, Constituency No.: 70					Member: Works Committee (Suburbs), Ward Committee K/East, Standing Committee, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions			
	SS	2016	D	59.16	148	D	7.76	F	2.83	D	16.43	A	5	B	21.14
		2015	C	60.42	103	D	7.64	C	6.52	D	15.37	A	5	B	21.90
Sandhya S. Yadav	Age: 40 yrs, Edu.: F.Y.J.C. Ward: K/East, Area: Gundavali Gaonthan (West), Constituency No.: 71					Member: Public Health Committee, Ward Committee K/East, BMC General Body Meeting (GBM)						Shift: No. of questions			
	SS	2016	D	55.00	175	B	11.68	C	6.26	D	15.19	F	-5	C	20.87
		2015	D	51.27	165	B	11.11	A	9.17	E	10.54	F	-5	C	19.45
Sunita J. Elawadekar	Age: 52 yrs, Edu.: Upto SSC Ward: K/East, Area: Gundavali (East) - E.S.I.S. Hospital, Constituency No.: 72					Member: Women and Child Welfare Committee, Ward Committee K/East, BMC General Body Meeting (GBM)									

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	E	42.26	208	B	11.37	F	0	F	0	A	5	C	19.89
		2015	E	39.28	206	C	9.98	F	0	F	0	A	5	C	18.30
Kesarben M. Patel	Age: 41 yrs, Edu.: Seventh Ward: K/East, Area: Veravali - M.I.D.C., Constituency No.: 73					Member: Women and Child Welfare Committee, Ward Committee K/East, BMC General Body Meeting (GBM)									
	SS	2016	B	71.08	46	A	14.31	A	8.91	B	22.26	F	-2	C	18.25
		2015	C	63.93	80	A	13.74	A	8.53	B	20.29	F	-2	C	18.93
Pramod P. Sawant	Age: 43 yrs, Edu.: SSC Ward: K/East, Area: Vijay Nagar - Bhavani Nagar, Constituency No.: 74					Member: Public Health Committee, Ward Committee K/East, BMC General Body Meeting (GBM), Standing Committee						Shift: Quality of questions			
	INC	2016	C	60.61	138	D	7.88	E	3.55	D	16.61	A	5	C	20.56
		2015	D	51.24	166	E	5.57	E	3.60	E	13.81	A	5	C	18.26
Sushma K. Rai	Age: 39 yrs, Edu.: SSC Ward: K/East, Area: Sahar Airport - Maroshi Village, Constituency No.: 75					Member: Markets and Gardens Committee, Ward Committee K/East, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; Perceived Performance			
	SS	2016	C	61.45	132	B	11.80	E	3.91	E	12.84	A	5	C	20.89
		2015	C	67.95	47	B	11.88	B	7.12	D	14.50	A	5	A	24.45
Smita S. Sawant	Age: 55 yrs, Edu.: SSC Ward: K/East, Area: Chakala - Sahar Airport, Constituency No.: 76					Member: Works Committee (Suburbs), Ward Committee K/East, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions; Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	D	54.48	180	A	12.67	F	0.45	E	10.20	A	5	C	19.16
		2015	E	45.04	190	B	11.38	F	0.41	F	3.00	A	5	C	18.81
Winnifred B. D'souza	Age: 56 yrs, Edu.: SSC Ward: K/East, Area: Sahar Village - Baman Wada, Constituency No.: 77					Member: Women and Child Welfare Committee, Ward Committee K/East, Education Committee, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions			
	SS	2016	C	68.05	72	C	9.31	C	6.26	C	17.43	A	5	B	21.72
		2015	D	59.43	109	A	12.48	E	3.60	D	15.22	A	5	C	20.13
Manisha M. Panchal	Age: 50 yrs, Edu.: Ninth, Ward: K/East Area: M. V. College - Vijay Nagar - Koldongri, Constituency No.: 78					Member: Public Health Committee, Ward Committee K/East, BMC General Body Meeting (GBM)						Shift: No. of Question; Quality of questions; Perceived Performance			
	SS	2016	C	67.59	76	A	12.97	E	4.32	C	17.31	A	5	C	20.99
		2015	C	65.31	67	B	11.18	E	3.60	C	18.49	A	5	B	22.60
Shubhada S. Patkar	Age: 60 yrs, Edu.: B.A., D.Ed., Ward: K/East, Area: Tejpal Scheme - Paranjape Scheme - Vile Parle (East), Constituency No.: 79					Member: Works Committee (Suburbs), Ward Committee K/East, Education Committee, BMC General Body Meeting (GBM)									
	INDEPENDENT	2016	C	68.67	66	B	10.75	B	7.25	D	16.57	F	0	B	22.56
		2015	C	65.35	64	A	12.15	E	3.60	C	18.97	F	0	B	21.14
Jyoti P. Alavani	Age: 42 yrs, Edu.: B.Com Ward: K/East, Area: Vile Parle (E), Telephone Exchange, Constituency No.: 80					Member: Works Committee (Suburbs), Ward Committee K/East, BMC General Body Meeting (GBM), Education Committee									

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	MNS	2016	E	48.58	201	B	11.30	F	1.44	F	6.05	A	5	C	19.79
		2015	D	52.69	159	C	9.16	F	1.05	D	14.65	A	5	C	19.83
Snehal S. Shinde	Age: 42 yrs, Edu.: Upto SSC Ward: H/East, Area: Prabhat Colony, Anand Nagar, Constituency No.: 81					Member: Public Health Committee, Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	MNS	2016	D	53.67	182	C	9.99	F	2.83	F	9.09	A	5	C	19.75
		2015	F	30.76	217	E	6.74	F	0	F	0	A	5	D	17.01
Sukhada R. Pawar	Age: 37 yrs, Edu.: Upto HSC Ward: H/East, Area: Vivekanand Nagar, Constituency No.: 82					Member: Women and Child Welfare Committee, Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: Attendance; No. of Question; Quality of questions; Perceived Performance			
	SS	2016	D	55.55	170	E	6.06	F	0.94	D	16.00	A	5	C	20.55
		2015	D	53.27	155	D	8.93	E	4.70	E	13.49	A	5	C	19.16
Sunaina S. Potnis	Age: 53 yrs, Edu.: B.Com, Ward: H/East Area: University Campus - Dharamashi Colony, Constituency No.: 83					Member: Markets and Gardens Committee, Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions			
	INC	2016	C	68.89	62	A	13.29	B	7.52	D	15.63	A	5	C	20.45
		2015	D	54.31	146	A	13.84	B	7.12	D	14.80	F	-5	C	18.55
Brian F. Miranda	Age: 48 yrs, Edu.: HSC, Ward: H/East Area: Kalina Village - Santacruz Cantonment, Constituency No.: 84					Member: Works Committee (Suburbs), Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: Withdrawal Criminal Cases			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INDEPENDENT	2016	D	54.51	179	C	9.18	F	1.44	D	14.76	C	3	C	20.14
		2015	E	40.86	202	D	8.30	F	3.10	F	8.79	C	3	D	16.68
Ilyas B. Shaikh	Age: 54 yrs, Edu.: SSC Ward: H/East, Area: Bharat Nagar (E), Constituency No.: 85					Member: Law, Revenue and General Purposes Committee, Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	SS	2016	C	66.08	90	A	13.27	F	1.98	D	15.41	A	5	C	20.32
		2015	C	69.88	38	A	13.39	E	3.60	C	19.08	A	5	B	22.37
Pooja V. Mahadeshwar	Age: 49 yrs, Edu.: SSC Ward: H/East, Area: T.P.S. III Santacruz - Ashok Nagar, Constituency No.: 86					Member: Women and Child Welfare Committee, Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions; Perceived Performance			
	BJP	2016	C	68.97	61	A	12.30	A	8.96	F	9.47	A	5	B	22.59
		2015	D	57.32	119	B	10.52	F	1.05	C	16.89	A	5	C	19.42
Krishna D. Parkar	Age: 36 yrs, Edu.: F.Y.B.Com, Ward: H/East Area: Dawari Colony - Khar Rifle Range, Constituency No.: 87					Member: Works Committee (Suburbs), Law, Revenue and General Purposes Committee, Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Perceived Performance			
	SS	2016	B	70.54	50	A	14.62	C	6.26	E	13.39	A	5	B	21.62
		2015	B	71.08	29	A	14.55	B	7.53	C	18.81	A	5	C	18.76
Deepak R. Bhutkar	Age: 51 yrs, Edu.: SSC, D.M.E. Ward: H/East, Area: Teacher's Colony - Jawahar Nagar, Constituency No.: 88					Member: Works Committee (Suburbs), Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality question			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	C	68.65	67	A	14.32	A	9.77	E	10.26	A	5	C	19.95
		2015	B	72.23	20	A	14.48	B	7.99	D	15.15	A	5	B	21.13
Anil P. Trimbakkar	Age: 61 yrs, Edu.: B.Com, Ward: H/East Area: Government Colony - Bharat Nagar (W), Constituency No.: 89					Member: Law, Revenue and General Purposes Committee, Education Committee, Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	INC	2016	C	67.80	75	B	11.51	C	6.26	D	14.20	A	5	C	20.19
		2015	C	68.66	45	A	12.29	B	7.53	C	17.10	A	5	C	18.59
Priyatama S. Sawant	Age: 43 yrs, Edu.: B.A.M.S Ward: H/East, Area: Bandra Terminus - Nirmal Nagar, Constituency No.: 90					Member: Ward Committee H/East and H/West, Education Committee, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality question			
	INC	2016	C	64.36	102	B	11.13	C	6.75	E	12.62	A	5	C	18.76
		2015	C	61.79	94	D	7.66	C	6.52	B	19.85	A	5	D	17.76
Gulistan Ahrar A. Shaikh	Age: 32 yrs, Edu.: B.U.M.S. Ward: H/East, Area: Kherwadi, Constituency No.: 91					Member: Public Health Committee, Ward Committee H/East and H/West, BMC General Body Meeting (GBM)									
	MNS	2016	D	53.70	181	C	10.14	F	1.98	F	9.00	A	5	B	21.58
		2015	D	55.89	131	D	8.76	E	3.60	D	15.15	A	5	C	18.39
Geeta S. Chavan	Age: 53 yrs, Edu.: Sixth Ward: H/West, Area: Khira Nagar - Muktanand Park, Constituency No.: 92					Member: Women and Child Welfare Committee, Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	BJP	2016	C	62.17	123	C	9.26	B	7.52	D	15.44	A	5	D	17.95
		2015	D	55.93	130	D	8.83	F	1.73	D	14.20	A	5	C	18.73
Alka S. Kerkar	Age: 63 yrs, Edu.: B.Sc., Ward: H/West, Area: Vitthaldas Nagar - Madhu Park (Khar West) Saraswat Colony, Constituency No.: 93					Member: Ward Committee H/East and H/West, BMC General Body Meeting (GBM)									
	INC	2016	C	68.54	68	C	10.21	F	2.83	B	19.89	A	5	C	20.50
		2015	C	65.38	63	D	8.66	E	3.60	C	17.24	A	5	B	22.44
Sunita S. Wavekar	Age: 38 yrs, Edu.: T.Y.B.Com Ward: H/West, Area: Khar Danda, Chuim Village, Constituency No.: 94					Member: Law, Revenue and General Purposes Committee, Ward Committee H/East and H/West, BMC General Body Meeting (GBM)									
	INC	2016	B	75.06	24	A	14.31	A	8.69	D	16.59	A	5	C	19.82
		2015	C	69.73	39	A	12.50	B	7.99	C	17.56	A	5	C	19.24
Asif A. Zakaria	Age: 45 yrs, Edu.: B.Com Ward: H/West, Area: Union Park - National College, Constituency No.: 95					Member: Law, Revenue and General Purposes Committee, Ward Committee H/East and H/West, Standing Committee, BMC General Body Meeting (GBM)						Shift: Attendance			
	INC	2016	D	59.23	147	A	13.23	E	3.91	F	8.45	A	5	C	19.29
		2015	D	51.96	161	B	11.26	F	1.73	F	7.64	A	5	D	17.88
Karen Cecilia A. D'mello	Age: 50 yrs, Edu.: B.A., L.L.B., Ward: H/West Area: Bandra Fort - Pali Market - National Library, Constituency No.: 96					Member: Public Health Committee, Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	E	46.24	203	F	5.07	F	0.94	F	6.62	A	5	B	21.61
		2015	F	30.73	218	F	2.86	F	0	F	0	A	5	D	17.87
Mohd. Tanveer Mohd. Ali Patel	Age: 37 yrs, Edu.: HSC, Ward: H/West Area: Lilavati Hospital - Bandra Bus Terminus, Constituency No.: 97					Member: Works Committee (Suburbs), Ward Committee H/East and H/West, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; Perceived Performance			
	BJP	2016	C	63.16	113	A	12.64	E	4.32	E	12.40	A	5	C	19.69
		2015	C	67.22	53	A	12.15	E	4.97	C	16.85	A	5	C	18.79
Samita V. Kamble	Age: 48 yrs, Edu.: B.Com Ward: T, Area: Mulund Colony - Tulsi Lake, Constituency No.: 98					Member: Women and Child Welfare Committee, Ward Committee S and T, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	NCP	2016	C	63.32	111	C	10.00	C	6.26	C	18.78	F	-5	B	23.93
		2015	D	51.38	164	D	8.15	D	5.84	C	18.72	F	-5	D	17.67
Nandkumar A. Vaity	Age: 54 yrs, Edu.: HSC, Ward: T Area: Topiwala College - Gavan Pada - Mhada Colony, Constituency No.: 100					Member: Works Committee (Suburbs), Public Health Committee, Ward Committee S and T, BMC General Body Meeting (GBM), Education Committee						Shift: Attendance; Perceived Performance			
	MNS	2016	C	62.76	117	A	12.13	B	7.25	C	19.29	F	0	C	19.09
		2015	D	52.79	158	A	12.24	F	2.51	E	14.00	F	0	C	19.04
Sujata R. Pathak	Age: 34 yrs, Edu.: SSC Ward: T, Area: Nane Pada - Palm Acers, Constituency No.: 101					Member: Public Health Committee, Ward Committee S and T, BMC General Body Meeting (GBM)						Shift: No. of Question; Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	BJP	2016	D	54.68	177	B	10.58	F	2.83	C	17.29	F	-5	D	17.84
		2015	D	53.64	151	A	12.26	D	5.29	E	9.94	F	-5	B	21.29
Prakash K. Gangadhare	Age: 61 yrs, Edu.: Eleventh Ward: T, Area: Mulund Central, Constituency No.: 102					Member: Law, Revenue and General Purposes Committee, Ward Committee S and T, Improvements Committee, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Perceived Performance			
	BJP	2016	C	66.13	88	C	10.48	D	5.63	C	19.18	F	-2	C	20.88
		2015	D	58.57	111	C	10.13	A	8.26	F	9.52	F	-2	C	20.86
Manoj K. Kotak	Age: 43 yrs, Edu.: SSC, Ward: T, Area: Johnson & Johnson - Sarvodaya Nagar - Nahur Village, Constituency No.: 103					Member: Ward Committee S and T, Standing Committee, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	INC	2016	D	58.26	153	B	11.32	E	3.91	C	18.81	F	-5	C	19.13
		2015	C	64.26	77	C	10.43	A	8.53	B	21.64	F	-5	B	22.66
Suresh H. Koparkar	Age: 64 yrs, Edu.: SSC Ward: S, Area: Milind Nagar, Constituency No.: 104					Member: Markets and Gardens Committee, Ward Committee S and T, Improvements Committee, BMC General Body Meeting (GBM)						Shift: No. of Question; Quality of questions; Perceived Performance			
	INDEPENDENT	2016	C	60.54	139	C	9.37	E	4.54	D	14.87	A	5	D	17.42
		2015	C	65.87	60	B	11.07	F	2.51	C	19.02	A	5	C	19.82
Mangesh N. Pawar	Age: 48 yrs, Edu.: HSC Ward: S, Area: Bhandup Village, Constituency No.: 105					Member: Markets and Gardens Committee, Ward Committee S and T, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	D	59.71	142	A	12.73	D	5.63	D	16.03	F	-5	C	20.42
		2015	C	60.08	105	A	12.44	D	5.84	D	14.79	F	-5	B	22.93
Ramesh G. Korgaonkar	Age: 55 yrs, Edu.: Upto SSC Ward: S, Area: Gaondevi (Bhandup) Tembipada, Constituency No.: 106					Member: Ward Committee S and T, Standing Committee, Tree Committee, BMC General Body Meeting (GBM)						Shift: Perceived Performance			
	MNS	2016	B	73.47	30	A	13.76	A	8.96	B	22.17	F	-5	B	22.68
		2015	C	63.04	86	B	11.65	C	6.84	C	18.90	F	-5	B	21.21
Anisha A. Majgaonkar	Age: 39 yrs, Edu.: Graduate, Ward: S, Area: Nardas Nagar, Constituency No.: 107					Member: Works Committee (Suburbs), Women and Child Welfare Committee, Ward Committee S and T, BMC General Body Meeting (GBM), Standing Committee						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			
	MNS	2016	D	57.39	158	D	7.69	A	9.45	B	21.21	F	-5	C	19.04
		2015	E	44.60	191	C	9.27	F	1.05	F	8.84	F	0	C	18.43
Rupesh U. Waingankar	Age: 29 yrs, Edu.: SSC Ward: S, Area: Kokan Nagar - Bhattipada, Constituency No.: 108					Member: Public Health Committee, Markets and Gardens Committee, Ward Committee S and T, BMC General Body Meeting (GBM)						Shift: No. of Question; Quality of questions			
	MNS	2016	B	72.75	36	C	9.55	B	7.79	B	20.80	A	5	C	19.96
		2015	B	72.28	19	C	10.38	C	6.39	C	19.56	A	5	B	21.80
Vaishnavi V. Sarfare	Age: 40 yrs, Edu.: HSC Ward: S, Area: Hanuman Nagar - Farid Nagar, Constituency No.: 109					Member: Ward Committee S and T, BMC General Body Meeting (GBM)						Shift: Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	NCP	2016	B	76.94	12	B	10.99	E	4.32	B	20.22	A	5	A	24.59
		2015	B	71.23	27	C	10.20	E	4.97	E	13.99	A	5	A	25.11
Dhananjay S. Pisal	Age: 61 yrs, Edu.: B.Com Ward: S, Area: Datar Colony - C.G.S. Quarters, Constituency No.: 110					Member: Ward Committee S and T, Standing Committee, Tree Committee, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	SS	2016	C	61.82	128	C	9.05	F	2.83	D	16.17	A	5	B	21.77
		2015	C	60.59	102	E	7.44	F	2.51	C	17.84	A	5	C	18.34
Ashok D. Patil	Age: 57 yrs, Edu.: B.A., L.L.B. Ward: S, Area: Kanjur Village, Constituency No.: 111					Member: Improvements Committee, Ward Committee S and T, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	MNS	2016	D	59.43	145	D	8.67	F	2.56	D	14.29	A	5	C	18.02
		2015													
Priyanka S. Shrungare	Age: 48 yrs, Edu.: Post Graduate, Ward: S, Area: Kannamwar Nagar, Constituency No.: 112					Member: Ward Committee S and T, Education Committee, BMC General Body Meeting (GBM)									
	SS	2016	D	55.56	169	C	9.38	F	1.98	D	14.53	A	5	C	19.67
		2015	E	42.00	200	D	8.51	F	1.73	F	6.00	A	5	C	20.76
Tavji S. Gorule	Age: 62 yrs, Edu.: Seventh Ward: S, Area: Tagore Nagar, Constituency No.: 113					Member: Public Health Committee, Ward Committee S and T, BMC General Body Meeting (GBM)						Shift: Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	C	62.35	121	D	8.38	F	0.94	C	18.06	A	5	B	22.97
		2015	E	49.61	174	C	9.07	F	1.05	F	8.98	A	5	C	20.51
Vishwas T. Shinde	Age: 52 yrs, Edu.: HSC Ward: S, Area: Hariyali Village - Godrej Colony, Constituency No.: 114					Member: Law, Revenue and General Purposes Committee, Ward Committee S and T, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	NCP	2016	E	43.68	206	F	3.05	F	0.94	F	6.00	A	5	B	21.69
		2015	D	56.70	124	F	4.11	F	2.51	C	19.36	A	5	C	19.72
Chandan C. Sharma	Age: 51 yrs, Edu.: HSC, Ward: S Area: Eden Bungalows - Tirandaz Village, Constituency No.: 115					Member: Ward Committee S and T, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions			
	MNS	2016	F	33.86	220	E	5.27	F	1.98	F	8.79	F	-5	D	16.83
		2015	F	25.37	220	E	5.82	F	0	F	0	F	-5	C	18.11
Avinash B. Sawant	Age: 44 yrs, Edu.: Ninth, Ward: S Area: Vihar Lake - Powai Lake - Paspoli village, Constituency No.: 116					Member: Markets and Gardens Committee, Ward Committee S and T, BMC General Body Meeting (GBM)									
	SS	2016	D	55.20	172	D	8.82	E	4.54	F	8.89	A	5	C	20.95
		2015	E	44.51	193	D	8.03	F	1.05	F	6.07	A	5	C	18.36
Bharti S. Bawdane	Age: 43 yrs, Edu.: M.B.B.S Ward: N, Area: Rahul Nagar, Constituency No.: 117					Member: Public Health Committee, Ward Committee N, BMC General Body Meeting (GBM)						Shift: No. of Question; Quality of questions; Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	NCP	2016	C	60.32	140	A	13.47	E	4.32	D	16.15	F	-5	B	21.28
		2015	D	55.17	137	C	9.07	D	5.84	D	16.45	F	-5	C	19.37
Harun Y. Khan	Age: 56 yrs, Edu.: SSC, Ward: N Area: Parksite Colony - Vikroli Village, Constituency No.: 118					Member: Ward Committee N, BMC General Body Meeting (GBM), Improvements Committee									
	MNS	2016	D	53.13	184	E	5.36	F	0.94	D	16.08	A	5	C	18.75
		2015	D	54.36	145	E	5.84	F	1.73	E	12.93	A	5	B	22.86
Sanjay D. Bhalerao	Age: 38 yrs, Edu.: B.Com, Ward: N Area: Damodar Park - Sanghani Estate, Constituency No.: 119					Member: Ward Committee N, BMC General Body Meeting (GBM)						Shift: Perceived Performance			
	NCP	2016	D	55.78	168	E	5.76	F	1.44	D	16.54	A	5	C	20.04
		2015	F	34.19	210	F	3.01	F	0	F	0	A	5	B	21.19
Pratiksha R. Ghuge	Age: 37 yrs, Edu.: HSC, Ward: N, Area: Sarvodaya Hospital - Central Government Colony - Jagdusha Nagar, Constituency No.: 120					Member: Law, Revenue and General Purposes Committee, Ward Committee N, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions			
	BJP	2016	B	75.95	18	D	8.98	D	5.94	B	19.62	A	5	A	25.52
		2015	B	72.56	16	C	10.39	A	8.53	C	18.59	A	5	C	19.62
Ritu R. Tawade	Age: 43 yrs, Edu.: S.Y.B.Com Ward: N, Area: Bhim Nagar - Ram Nagar, Constituency No.: 121					Member: Works Committee (Suburbs), Education Committee, Ward Committee N, BMC General Body Meeting (GBM), Standing Committee									

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INDEPENDENT	2016	C	62.38	120	B	10.83	D	5.63	C	17.75	F	0	B	21.16
		2015	C	65.83	61	A	13.68	B	7.80	B	20.42	F	0	C	19.93
Deepak W. Hande	Age: 47 yrs, Edu.: HSC Ward: N, Area: Bhatwadi - Barve Nagar, Constituency No.: 122					Member: Markets and Gardens Committee, Works Committee (Suburbs), Ward Committee N, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions			
	SS	2016	C	69.26	58	A	12.99	C	6.26	D	16.51	A	5	C	19.15
		2015	B	70.33	34	A	13.77	C	6.84	C	18.93	A	5	C	18.80
Ashwini B. Mate	Age: 47 yrs, Edu.: HSC Ward: N, Area: Chirag Nagar - Narayan Nagar, Constituency No.: 123					Member: Works Committee (Suburbs), Ward Committee N, Improvements Committee, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	INC	2016	C	63.13	115	B	11.29	A	8.55	E	13.88	F	-5	B	22.79
		2015	D	59.81	107	C	10.27	A	8.26	D	15.40	F	-5	B	22.39
Pravin V. Chheda	Age: 51 yrs, Edu.: SSC Ward: N, Area: Kirol Village - Ramji Ashar School, Constituency No.: 124					Member: Law, Revenue and General Purposes Committee, Ward Committee N, Standing Committee, BMC General Body Meeting (GBM)									
	NCP	2016	D	59.13	149	E	7.22	F	1.44	E	12.16	A	5	B	23.97
		2015	C	61.97	91	D	8.57	D	5.29	C	18.75	A	5	C	18.35
Rakhee H. Jadhav	Age: 41 yrs, Edu.: SSC Ward: N, Area: Pant Nagar, Constituency No.: 125					Member: Ward Committee N, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions			

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	MNS	2016 D	57.62	155	E	6.88	E	3.91	C	17.72	A	5	D	17.10
		2015 C	61.99	90	E	6.12	C	6.39	C	16.99	A	5	B	21.49
Suresh D. Awale	Age: 43 yrs, Edu.: SSC Ward: N, Area: Ramabai Nagar, Constituency No.: 126				Member: Works Committee (Suburbs), Law, Revenue and General Purposes Committee, Ward Committee N, BMC General Body Meeting (GBM)						Shift: No. of Question; Perceived Performance			
	BJP	2016 C	69.07	60	B	11.25	A	9.05	E	12.57	A	5	B	21.09
		2015 B	70.11	35	B	10.96	B	7.99	C	17.12	A	5	C	19.56
Falguni M. Dave	Age: 54 yrs, Edu.: Diploma in Medical Technology Ward: N, Area: Garodia Nagar - Somaiya College, Constituency No.: 127				Member: Public Health Committee, Women and Child Welfare Committee, Ward Committee N, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	MNS	2016 E	38.29	213	F	2.74	F	0	F	0	A	5	A	24.56
		2015 F	34.05	211	F	3.01	F	0	F	0	A	5	C	20.04
Mangal P. Kadam	Age: 35 yrs, Edu.: SSC Ward: N, Area: Kamraj Nagar, Constituency No.: 128				Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee N, BMC General Body Meeting (GBM)									
	SP	2016 C	66.63	85	A	12.59	A	8.06	E	13.51	A	5	C	18.36
		2015 C	65.32	65	A	13.20	A	9.58	C	18.21	A	5	C	18.33
Reshma R. Nevrekar	Age: 46 yrs, Edu.: Upto SSC Ward: M/East, Area: Lotus Colony, Rafique Nagar, Constituency No.: 129				Member: Works Committee (Suburbs), Public Health Committee, Women and Child Welfare Committee, Ward Committee M/East, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INDEPENDENT	2016	E	40.93	211	F	3.26	F	0.45	F	6.00	A	5	C	18.11
		2015	E	42.73	198	E	6.02	F	1.05	D	15.36	F	0	C	18.30
Mohd. Siraj Mohd. I. Shaikh	Age: 34 yrs, Edu.: Ninth Ward: M/East, Area: Shivaji Nagar No.1, Constituency No.: 130					Member: Works Committee (Suburbs), Ward Committee M/East, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions			
	SP	2016	C	62.28	122	D	7.57	E	4.54	C	17.78	A	5	B	21.39
		2015	E	43.97	195	C	9.37	E	4.10	E	11.66	F	-5	C	19.84
Noorjahan R. Shaikh	Age: 40 yrs, Edu.: Seventh, Ward: M/East Area: Shivaji Nagar No.2 - Sanjay Nagar, Constituency No.: 131					Member: Ward Committee M/East, Education Committee, BMC General Body Meeting (GBM), Markets and Gardens Committee						Shift: Quality of questions; Perceived Performance; Withdrawal Criminal Cases			
	SP	2016	C	68.38	71	B	10.50	C	6.75	D	14.71	A	5	C	19.60
		2015	B	71.91	23	B	11.92	A	8.90	C	17.97	A	5	C	19.21
Rais K. Shaikh	Age: 41 yrs, Edu.: B.Com, Ward: M/East Area: Shastri Nagar - Kamla Raman Nagar, Constituency No.: 132					Member: Standing Committee, Ward Committee M/East, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions			
	SP	2016	C	62.09	125	B	11.41	D	5.22	E	13.88	A	5	D	17.23
		2015	C	64.77	74	C	10.45	D	5.84	C	19.37	A	5	C	19.11
Shantaram M. Patil	Age: 71 yrs, Edu.: Inter Arts Ward: M/East, Area: Baiganwadi, P.M.G. Colony, Constituency No.: 133					Member: Markets and Gardens Committee, Law, Revenue and General Purposes Committee, Ward Committee M/East, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	F	24.46	223	F	2.92	F	0	F	0	F	-5	C	19.55
		2015	E	36.29	208	F	2.55	F	1.05	D	14.00	F	-5	C	19.69
Rahul R. Shevale	Age: 43 yrs, Edu.: Civil Engineering, Ward: M/East Area: Mankhurd Village - Mandala Village, Constituency No.: 134					Member: Ward Committee M/East, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions			
	BSK	2016	E	41.80	210	E	6.18	F	0.45	F	6.00	F	0	B	23.17
Khairunissa A. Hussain	Age: 26 yrs, Edu.: Seventh, Ward: M/East, Area: Cheeta Camp, Constituency No.: 135					Member: Ward Committee M/East, BMC General Body Meeting (GBM)									
	SS	2016	E	49.75	196	D	8.34	F	0.94	F	9.02	A	5	C	19.44
		2015	E	39.98	203	C	9.80	F	0	F	0	A	5	C	20.18
Manju B. Kumare	Age: 39 yrs, Edu.: M.A., Ward: M/East Area: Anushakti Nagar - (B.A.R.C.) - Trombay, Constituency No.: 136					Member: Law, Revenue and General Purposes Committee, Ward Committee M/East, BMC General Body Meeting (GBM)									
	INC	2016	C	62.49	118	B	11.58	D	5.94	D	15.93	A	5	C	18.05
		2015	D	56.07	128	D	8.73	E	4.97	D	16.37	A	5	C	20.00
Sunanda V. Lokare	Age: 42 yrs, Edu.: Eighth, Ward: M/East Area: New Gautam Nagar, Constituency No.: 137					Member: Works Committee (Suburbs), Ward Committee M/East, BMC General Body Meeting (GBM)						Shift: Attendance			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	BRPBM	2016	D	57.30	159	A	14.34	D	5.22	D	16.12	F	-5	C	19.62
		2015	D	53.22	157	A	12.52	C	6.84	E	13.94	F	-5	D	17.48
Arun V. Kamble	Age: 43 yrs, Edu.: B.A. Ward: M/East, Area: Deonar - Abattoir, Constituency No.: 138					Member: Markets and Gardens Committee, Ward Committee M/East, BMC General Body Meeting (GBM)									
	SS	2016	E	46.08	204	B	10.71	B	7.52	E	9.98	F	-10	B	21.87
		2015	F	30.79	216	D	8.29	F	1.73	F	8.09	F	-10	C	18.69
Dinesh H. Panchal	Age: 40 yrs, Edu.: Fifth, Ward: M/East Area: Deonar Village - Mankhurd Childrens' Home, Constituency No.: 139					Member: Markets and Gardens Committee, Ward Committee M/East, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			
	INC	2016	C	66.84	83	A	12.32	E	4.54	C	19.08	A	5	C	18.90
		2015	C	65.03	71	B	11.21	D	5.84	C	18.41	A	5	C	18.57
Usha A. Kamble	Age: 53 yrs, Edu.: SSC Ward: M/East, Area: R.C.F. Township, Constituency No.: 140					Member: Works Committee (Suburbs), Ward Committee M/East, BMC General Body Meeting (GBM)						Shift: No. of questions			
	BJP	2016	B	74.38	28	A	13.53	C	6.75	C	19.25	A	5	C	18.95
		2015	B	72.78	15	A	13.04	A	8.26	B	19.65	A	5	C	18.39
Vithal A. Kharatmol	Age: 59 yrs, Edu.: Matriculation, Ward: M/East, Area: Adarsh Nagar - Hindustan Petroleum - Anik Village, Constituency No.: 141					Member: Standing Committee, Ward Committee M/East, BMC General Body Meeting (GBM)						Shift: No. of questions			

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	C	63.82	105	C	9.32	F	2.56	C	17.71	A	5	B	23.24
		2015	F	32.99	213	F	1.43	F	0.41	F	3.11	A	5	B	22.04
Seema R. Mahulkar	Age: 40 yrs, Edu.: Ninth, Ward: M/West Area: Anik, Mahul Villages - R.C. F. Company, Constituency No.: 142				Member: Markets and Gardens Committee, Ward Committee M/West, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			
	BJP	2016	D	59.95	141	A	12.55	F	2.83	E	12.72	A	5	C	19.84
		2015	C	60.90	100	A	12.58	E	4.10	C	18.89	A	5	C	18.32
Mahadev S. Shivgan	Age: 54 yrs, Edu.: SSC Ward: M/West, Area: Suman Nagar - Sindhi Society, Constituency No.: 143				Member: Law, Revenue and General Purposes Committee, Ward Committee M/West, BMC General Body Meeting (GBM), Markets and Gardens Committee						Shift: No. of questions; Quality of questions			
	BJP	2016	C	60.63	136	C	10.11	B	7.79	E	13.96	A	5	D	16.77
		2015	B	71.24	26	B	11.09	A	9.31	B	21.27	A	5	C	18.57
Rajshree S. Palande	Age: 41 yrs, Edu.: B.A., Ward: M/West Area: Siddharth Colony - Basant Park, Golf Club, Constituency No.: 144				Member: Works Committee (Suburbs), Ward Committee M/West, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions; Perceived Performance			
	INC	2016	B	73.13	32	A	12.08	B	7.52	B	19.82	A	5	B	22.72
		2015	C	69.40	41	B	11.13	D	5.84	B	20.05	A	5	C	19.94
Vandana G. Sable	Age: 47 yrs, Edu.: Ninth Ward: M/West, Area: Sahakar Nagar, Constituency No.: 145				Member: Works Committee (Suburbs), Ward Committee M/West, BMC General Body Meeting (GBM)									

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	C	66.88	82	C	9.63	B	7.11	D	15.77	A	5	C	20.03
		2015	E	49.84	173	D	8.39	F	1.73	F	9.21	A	5	C	18.05
Suprada P. Phaterpekar	Age: 32 yrs, Edu.: HSC, Interior Designer, Fashion Designer, Ward: M/West Area: Subhash Nagar - Beggar's Home, Constituency No.: 146					Member: Public Health Committee, Ward Committee M/West, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			
	INC	2016	E	49.58	198	C	10.18	F	0.45	F	6.00	A	5	B	21.95
		2015	E	44.52	192	D	8.65	F	0.41	F	6.00	A	5	C	20.47
Sangita C. Handore	Age: 52 yrs, Edu.: Seventh Ward: M/West, Area: Rahul Nagar-Jyoti Nagar, Constituency No.: 148					Member: Ward Committee M/West, BMC General Body Meeting (GBM)									
	SS	2016	C	65.02	95	A	14.50	F	1.44	E	13.51	A	5	A	25.58
		2015	E	43.58	196	A	12.47	F	0.41	F	6.00	A	5	C	19.70
Deepa N. Parab	Age: 64 yrs, Edu.: Upto SSC Ward: M/West, Area: Tilak Nagar - Chedda Nagar, Constituency No.: 149					Member: Women and Child Welfare Committee,Ward Committee M/West, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			
	NCP	2016	C	63.84	104	E	7.40	E	3.91	C	18.40	A	5	B	23.13
		2015	C	65.03	73	E	7.29	D	5.84	B	20.61	A	5	C	20.29
Savita S. Pawar	Age: 45 yrs, Edu.: Seventh, Ward: L Area: Tungwa Village - Chandivali Village (West), Constituency No.: 150					Member: Works Committee (Suburbs), Ward Committee L, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	MNS	2016	C	62.13	124	E	6.36	A	9.63	C	17.92	F	-2	B	23.22
		2015	E	48.14	180	E	6.28	E	3.60	D	14.22	F	-2	C	19.04
Ishwar D. Tayade	Age: 45 yrs, Edu.: B.A. Ward: L, Area: Chandivali Village (East), Constituency No.: 151					Member: Law, Revenue and General Purposes Committee , Ward Committee L, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions; Perceived Performance			
	SS	2016	C	65.74	91	B	11.21	F	2.56	C	17.43	A	5	B	23.54
		2015	D	57.38	118	A	12.05	E	3.60	E	12.60	A	5	C	18.13
Komal K. Jamsandekar	Age: 47 yrs, Edu.: Upto SSC Ward: L, Area: Mohili Village, Constituency No.: 152					Member: Markets and Gardens Committee, Ward Committee L, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	INDEPENDENT	2016	C	63.67	107	C	10.14	C	6.26	D	15.61	A	5	C	19.66
		2015	D	58.28	114	E	6.39	E	4.97	D	15.88	A	5	C	19.05
Leena H. Shukla	Age: 37 yrs, Edu.: B.Com Ward: L, Area: Kajupada Hill - Asalpha Village, Constituency No.: 153					Member: Works Committee (Suburbs), Ward Committee L,Education Committee, BMC General Body Meeting (GBM)									
	MNS	2016	B	74.64	26	B	11.26	A	9.18	C	19.25	A	5	C	18.40
		2015	B	71.04	30	C	10.10	A	8.90	C	17.16	A	5	C	18.38
Dilip B. Lande	Age: 54 yrs, Edu.: B.Com., Ward: L, Area: Kamani Industries - Sakinaka, Constituency No.: 154					Member: Law, Revenue and General Purposes Committee, Ward Committee L, Improvements Committee, Tree Committee, BMC General Body Meeting (GBM)									

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INDEPENDENT	2016	E	36.37	216	E	5.33	F	0	F	0	A	5	C	20.03
		2015	E	41.76	201	F	3.87	F	0.41	F	8.06	A	5	C	18.42
Lalita Annamalai	Age: 56 yrs, Edu.: Ninth Ward: L, Area: Jarimari, Constituency No.: 155					Member: Ward Committee L, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	SS	2016	D	55.07	174	B	11.53	F	2.83	D	14.25	F	0	C	19.46
		2015	C	65.61	62	B	11.21	B	7.53	C	17.23	F	0	C	20.21
Manali M. Tulaskar	Age: 37 yrs, Edu.: SSC, Ward: L, Area: Wadia Estate - Hall Village - Premier Automobiles, Constituency No.: 157					Member: Education Committee, Women and Child Welfare Committee, Ward Committee L, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions			
	SP	2016	D	56.34	166	D	8.90	F	2.56	D	16.68	A	5	D	17.21
		2015	D	54.59	144	D	7.56	F	1.73	C	17.62	A	5	C	19.68
Dilshad A. Azmi	Age: 55 yrs, Edu.: Fourth Ward: L, Area: Kurla Village, Dayanand Vidyalaya, Constituency No.: 158					Member: Public Health Committee, Ward Committee L, BMC General Body Meeting (GBM)						Shift: Perceived Performance			
	SP	2016	C	68.02	73	A	12.36	C	6.75	C	17.60	F	-2	B	21.49
		2015	C	66.90	55	B	11.67	A	9.13	C	18.66	F	-2	C	18.62
Ashraf Azmi A. Ansari	Age: 50 yrs, Edu.: SSC Ward: L, Area: Vinoba Bhave Nagar, Constituency No.: 159					Member: Works Committee (Suburbs), Ward Committee L, Improvements Committee, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions			

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016 B	70.48	51	A	14.07	B	7.79	D	16.20	A	5	C	20.42
		2015 B	75.65	6	A	13.67	A	9.31	C	17.36	A	5	B	21.84
Sanjana K. Mungekar	Age: 41 yrs, Edu.: Eleventh Ward: L, Area: Kurla Terminus - Kamgar Nagar, Constituency No.: 160				Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee L, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions; Perceived Performance			
	NCP	2016 C	63.63	108	C	9.67	A	10.00	F	9.56	A	5	C	18.86
		2015 B	71.26	25	B	11.33	A	10.00	E	11.16	A	5	B	22.45
Saeeda A. Khan	Age: 47 yrs, Edu.: M.D., DNB, D.A., MBBS Ward: L, Area: Shikshak Nagar, Constituency No.: 161				Member: Public Health Committee, Ward Committee L, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; Perceived Performance			
	SS	2016 B	79.83	5	A	14.89	A	9.63	C	18.67	A	5	C	20.34
		2015 C	67.69	50	A	14.91	A	9.81	E	13.29	A	5	C	18.37
Anuradha M. Pednekar	Age: 46 yrs, Edu.: B.A.M.S, Ward: L, Area: Nehru Nagar - Bhabha Hospital - Takiya Ward, Constituency No.: 162				Member: Public Health Committee, Ward Committee L, Standing Committee, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	SS	2016 D	55.78	167	A	13.78	F	0.45	F	6.00	A	5	A	24.55
		2015 C	62.66	88	A	13.50	F	1.73	D	15.64	A	5	C	18.35
Darshana D. Shinde	Age: 45 yrs, Edu.: Ninth Ward: L, Area: Kasai Wada - Everard Nagar, Constituency No.: 163				Member: Women and Child Welfare Committee, Ward Committee L, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INDEPENDENT	2016	B	70.39	52	D	8.83	C	6.26	C	18.94	A	5	B	21.26
		2015	C	66.30	57	D	8.12	D	5.29	C	19.15	A	5	B	22.74
Vijay P. Tandel	Age: 42 yrs, Edu.: F.Y.B.Com (Appeared) Ward: L, Swadeshi Mill - Eye Hospital, Constituency No.: 164					Member: Ward Committee L, BMC General Body Meeting (GBM)									
	SS	2016	B	72.21	37	A	13.61	E	3.55	C	17.52	A	5	B	23.42
		2015	D	56.62	125	B	11.86	F	3.10	E	12.58	A	5	C	18.65
Pranita P. Waghdhare	Age: 52 yrs, Edu.: Upto SSC Ward: F/North, Area: Pratiksha Nagar - Sion, Constituency No.: 165					Member: Works Committee (City), Women and Child Welfare Committee,Ward Committee F/South and F/North,BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; Perceived Performance			
	INC	2016	B	70.64	48	A	12.70	C	6.26	C	17.02	A	5	C	20.01
		2015	B	71.93	22	A	12.51	C	6.84	C	19.48	A	5	C	20.67
Lalita K. Yadav	Age: 39 yrs, Edu.: Seventh Ward: F/North, Area: Salt Pans, Sion Transit Camp, Constituency No.: 166					Member: Law, Revenue and General Purposes Committee, Public Health Committee, Ward Committee F/South and F/North, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	BJP	2016	C	63.56	109	A	13.08	A	8.06	F	7.77	A	5	C	18.42
		2015	C	63.42	84	B	11.81	B	7.12	D	14.52	A	5	C	18.82
Rajeshree R. Shirwadkar	Age: 38 yrs, Edu.: B.A.F.A, Ward: F/North, Area: Lokmanya Tilak Hospital - Shanmukhanand Hall, Constituency No.: 167					Member: Tree Committee, Women and Child Welfare Committee, Education Committee, Ward Committee F/South and F/North, BMC General Body Meeting (GBM)						Shift: Quality of questions			

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	BJP	2016	D	57.66	154	F	3.90	F	1.98	C	17.63	A	5	C	19.81
		2015	D	56.74	123	E	5.39	F	2.51	D	15.30	A	5	B	21.07
Selvan R. Tamil	Age: 57 yrs, Edu.: HSC Ward: F/North, Area: Raoli Hill, Constituency No.: 168					Member: Works Committee (City), Ward Committee F/South and F/North, BMC General Body Meeting (GBM)						Shift: Attendance; Perceived Performance			
	SS	2016	C	64.45	100	B	10.54	E	3.55	B	20.26	F	0	C	18.80
		2015	B	74.26	10	B	11.49	B	7.80	B	19.70	A	5	B	21.59
Shradha S. Jadhav	Age: 51 yrs, Edu.: HSC, Ward: F/North, Area: C.G.S. Colony - Sector - 7, Constituency No.: 169					Member: Ward Committee F/South and F/North, Improvements Committee, BMC General Body Meeting (GBM)						Shift: No. of questions; Perceived Performance; Charge sheet			
	SS	2016	A	80.70	4	A	12.76	A	9.14	C	17.86	A	5	A	24.95
		2015	C	68.07	46	A	12.55	A	9.63	D	15.30	A	5	D	17.59
Trushna C. Vishwasrao	Age: 56 yrs, Edu.: Upto SSC, Ward: F/North, Area: Antop Hill - C.G.S. Colony, Constituency No.: 170					Member: Tree Committee, Ward Committee F/South and F/North, Standing Committee, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	BJP	2016	D	54.67	178	C	9.10	F	1.44	C	19.47	F	0	C	18.66
		2015	E	47.94	182	D	7.53	F	1.73	C	19.20	F	0	D	16.47
Mahant R. Chaube	Age: 55 yrs, Edu.: Ninth, Ward: F/North, Area: Sangam Nagar, Constituency No.: 171					Member: Works Committee (City), Ward Committee F/South and F/North, BMC General Body Meeting (GBM)									

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INDEPENDENT	2016	D	51.23	191	E	6.12	F	2.83	C	16.90	F	-5	B	22.04
		2015	F	33.70	212	F	4.07	F	0.41	F	9.48	F	-5	C	20.30
Manojkumar M. Sansare	Age: 48 yrs, Edu.: B.Sc (Electronics) Ward: F/North, Area: Korba Mithagar - Wadala Salt Pans, Constituency No.: 172					Member: Ward Committee F/South and F/North, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			
	SS	2016	C	64.62	99	A	13.87	F	1.44	E	11.54	A	5	A	25.77
		2015	E	47.00	185	A	13.83	F	1.05	F	6.10	A	5	D	17.02
Alka H. Doke	Age: 57 yrs, Edu.: SSC, Ward: F/North, Area: Lepars Home-BPT Hospital Colony, Constituency No.: 173					Member: Works Committee (City), Ward Committee F/South and F/North, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	INC	2016	B	76.65	15	A	13.16	A	9.18	D	16.71	A	5	B	21.37
		2015	B	72.90	14	B	10.95	A	8.53	B	22.15	A	5	C	20.19
Nayna M. Sheth	Age: 63 yrs, Edu.: SSC Ward: F/North, Area: Hindu Colony - Parsi Colony, Constituency No.: 174					Member: Works Committee (City), Ward Committee F/South and F/North, Tree Committee, BMC General Body Meeting (GBM)									
	RPI (A)	2016	E	36.00	217	D	8.53	F	0	F	0	A	5	D	16.46
		2015	D	53.83	150	B	11.12	F	1.05	D	14.00	A	5	D	16.67
Sabreddy M. Borra	Age: 48 yrs, Edu.: Upto Ninth Ward: G/North, Area: Mahim Kala Killa, Constituency No.: 175					Member: Markets and Gardens Committee, Ward Committee G/North, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; No. of questions			

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	D	57.25	160	D	8.44	F	2.83	D	15.84	A	5	C	19.14
Ganga K. Mane	Age: 34 yrs, Edu.: Seventh, Ward: G/North, Area: Dharavi Transit Camp, Constituency No.: 176					Member: Ward Committee G/North, BMC General Body Meeting (GBM)									
	SS	2016	C	63.48	110	A	13.24	E	4.32	C	17.02	F	-5	A	24.56
		2015	E	39.30	205	B	11.69	F	1.73	F	6.08	F	-5	D	17.80
Rajendra N. Suryavanshi	Age: 51 yrs, Edu.: SSC, Ward: G/North, Area: Kakkaiyadevi Temple (Dharavi) - Khambadevi Nagar - Mukund Nagar, Constituency No.: 177					Member: Works Committee (City), Ward Committee G/North, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			
	INC	2016	D	57.08	161	B	10.74	F	2.83	D	15.09	A	5	C	18.42
		2015	D	53.97	149	B	11.67	F	3.10	F	9.75	A	5	D	16.00
Vakil S. Ahmed Shaikh	Age: 37 yrs, Edu.: Eighth Ward: G/North, Area: Western India Tanneries, Constituency No.: 178					Member: Works Committee (City), Ward Committee G/North, BMC General Body Meeting (GBM)						Shift: Other Councillor movement			
	SP	2016	E	37.96	215	D	7.63	F	0	F	0	A	5	C	20.33
		2015	E	42.74	197	E	6.42	F	0.41	F	6.08	A	5	C	19.84
Jyotsna H. Parmar	Age: 35 yrs, Edu.: Fifth, Ward: G/North, Area: Mahim Sonapur - Dharavi Kumbharwada, Constituency No.: 179					Member: Works Committee (City), Women and Child Welfare Committee, Ward Committee G/North, BMC General Body Meeting (GBM)						Shift: Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INDEPENDENT	2016	C	68.67	65	A	12.95	E	4.54	D	15.78	A	5	C	20.30
		2015	D	52.28	160	B	11.41	F	2.51	F	6.16	A	5	C	20.20
Vishnu R. Gaikwad	Age: 61 yrs, Edu.: Eleventh, Ward: G/North, Area: Estrella Battery Company - Rajarshi Shahu Nagar, Constituency No.: 180					Member: Public Health Committee, Ward Committee G/North, BMC General Body Meeting (GBM), Standing Committee						Shift: Attendance; No. of questions; Quality of questions			
	MNS	2016	D	57.57	156	B	11.67	F	0.94	D	15.01	A	5	C	18.95
		2015	D	50.25	171	C	9.96	F	0.41	E	10.18	A	5	D	16.26
Shraddha R. Patil	Age: 39 yrs, Edu.: HSC, Ward: G/North Area: Mahim Creek, Mahim Police Quarters, Mahim Killa, Constituency No.: 181					Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee G/North, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; Perceived Performance			
	MNS	2016	C	69.12	59	A	13.34	D	5.94	C	17.87	A	5	C	19.97
		2015	D	57.63	116	A	13.47	F	1.73	E	11.26	A	5	C	19.17
Virendra V. Tandel	Age: 51 yrs, Edu.: SSC, Ward: G/North Area: Shitaladevi Temple - Hinduja Hospital, Constituency No.: 182					Member: Works Committee (City), Ward Committee G/North, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions			
	MNS	2016	E	48.23	202	B	11.45	F	2.83	E	13.12	F	-5	C	18.83
		2015	D	50.81	169	B	10.96	E	3.60	D	16.40	F	-5	D	17.86
Manish D. Chavan	Age: 45 yrs, Edu.: Fourteenth, Ward: G/North Area: Ruparel College - Matunga Workshop, Constituency No.: 183					Member: Works Committee (City), Law, Revenue and General Purposes Committee, Ward Committee G/North, BMC General Body Meeting (GBM)						Shift: Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	MNS	2016	B	76.12	17	B	11.96	B	7.52	C	17.26	A	5	B	23.73
		2015	B	72.03	21	E	6.90	B	7.12	B	20.33	A	5	B	21.83
Sudhir K. Jadhav	Age: 51 yrs, Edu.: SSC, Ward: G/North, Area: Kamgar Krida Kendra, Dadar Railway Station, Constituency No.: 184					Member: Ward Committee G/North, BMC General Body Meeting (GBM), Standing Committee									
	MNS	2016	C	60.61	137	B	11.17	A	8.55	E	13.22	F	-10	A	25.70
		2015	D	53.41	152	B	11.89	B	7.53	E	12.51	F	-10	C	19.62
Sandeep (Yashwant) S. Deshpande	Age: 42 yrs, Edu.: M.A., Ward: G/North Area: Ravindra Natya Mandir - Shivaji Park, Constituency No.: 185					Member: Tree Committee, Ward Committee G/North, Standing Committee, BMC General Body Meeting (GBM)						Shift: No. of questions; Perceived Performance			
	MNS	2016	D	56.93	164	E	6.70	F	2.83	D	16.41	A	5	C	19.00
		2015	E	45.36	189	D	7.75	F	0.41	F	7.82	A	5	C	18.37
Seema M. Shivalkar	Age: 31 yrs, Edu.: B.Sc., Ward: G/South, Area: S.T. Depot, Western Railway Workshop, Constituency No.: 186					Member: Ward Committee G/South, BMC General Body Meeting (GBM)						Shift: No. of questions, Quality of questions			
	MNS	2016	A	83.47	1	A	13.58	A	9.54	B	21.12	A	5	B	23.09
		2015	C	69.91	36	B	11.58	C	6.52	C	19.21	A	5	C	20.16
Santosh B. Dhuri	Age: 46 yrs, Edu.: HSC, Ward: G/South Area: T.V.Centre - Prabhadevi, Constituency No.: 187					Member: Improvements Committee, Works Committee (City), Public Health Committee, Ward Committee G/South, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions, Quality of questions; Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	B	74.85	25	A	14.43	A	9.18	D	15.32	A	5	B	22.58
		2015	B	76.18	4	A	13.59	A	9.04	C	19.52	A	5	C	19.57
Hemangi H. Worlikar	Age: 43 yrs, Edu.: B.A., Ward: G/South, Area: Worli Village, Constituency No.: 188					Member: Standing Committee, Law, Revenue and General Purposes Committee, Ward Committee G/South, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	SS	2016	E	49.45	199	D	8.98	F	2.56	F	8.02	A	5	D	17.89
		2015	D	59.44	108	C	10.13	E	4.10	E	13.65	A	5	C	20.56
Mansi M. Dalvi	Age: 43 yrs, Edu.: Thirteenth, Ward: G/South Area: Worli dairy - Sasmira, Constituency No.: 189					Member: Public Health Committee, Improvements Committee, Ward Committee G/South, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions, Quality of questions; Perceived Performance			
	MNS	2016	E	35.58	219	F	4.77	F	0	F	0	A	5	C	20.81
		2015	E	46.55	186	E	7.20	F	0.41	F	6.00	A	5	B	21.95
Hemlata V. Wange	Age: 46 yrs, Edu.: Ninth, Ward: G/South, Area: Worli B.D.D. Chawls, Constituency No.: 190					Member: Works Committee (City), Ward Committee G/South, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; Perceived Performance			
	SS	2016	C	62.04	127	A	12.73	A	8.46	E	13.38	F	-10	A	25.57
		2015	D	51.67	162	C	10.37	B	7.12	E	13.12	F	-10	C	20.33
Kishori K. Pednekar	Age: 53 yrs, Edu.: SSC, Ward: G/South, Area: Gandhi Nagar - Dawn Mills, Constituency No.: 191					Member: Women and Child Welfare Committee, Works Committee (City), Standing Committee, Ward Committee G/South, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	NCP	2016	C	69.26	57	C	10.21	B	7.25	C	18.85	A	5	C	19.61
		2015	C	67.87	49	C	10.35	B	7.12	B	21.23	A	5	C	19.17
Ratna R. Mahale	Age: 46 yrs, Edu.: B.A., L.L.B (Appeared), Ward: G/South, Area: Mahalaxmi Race Course - Nehru Tarangan, Constituency No.: 192					Member: Works Committee (City), Law, Revenue and General Purposes Committee, Ward Committee G/South, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	NCP	2016	C	64.63	98	A	12.38	D	5.94	D	15.27	A	5	C	20.03
		2015	C	63.64	81	B	10.62	E	4.10	B	21.06	A	5	C	18.85
Sunil M. Ahir	Age: 40 yrs, Edu.: Eighth, Ward: G/South Area: Shanti Nagar - Arthur Road Jail, Constituency No.: 193					Member: Works Committee (City), Ward Committee G/South, BMC General Body Meeting (GBM), Standing Committee						Shift: Quality of questions			
	INC	2016	C	62.05	126	B	11.70	F	1.98	F	9.17	A	5	B	23.30
		2015	C	67.67	51	B	10.96	A	8.17	E	11.07	A	5	A	24.03
Sunil V. More	Age: 54 yrs, Edu.: B.Com, L.L.B. (General), Ward: F/South, Area: Ranjeet Studio - Naigaon B.D.D. Chawls, Constituency No.: 195					Member: Works Committee (City), Ward Committee F/South and F/North, BEST Committee, BMC General Body Meeting (GBM)						Shift: No. of questions, Quality of questions			
	INC	2016	E	42.69	207	D	7.82	F	0.45	F	6.00	A	5	C	18.42
		2015	E	45.64	187	B	10.90	F	2.51	F	6.00	A	5	C	19.23
Pallavi M. Mungekar	Age: 43 yrs, Edu.: Ninth, Ward: F/South, Area: Naigaum Police Parade Ground, B.P.T. Hospital, Constituency No.: 196					Member: Markets and Gardens Committee, Ward Committee F/South and F/North, BMC General Body Meeting (GBM), Education Committee						Shift: Attendance; No. of questions			

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016 C	64.84	96	A	12.95	E	3.55	D	16.03	A	5	C	20.31
		2015 C	61.27	97	A	13.53	D	5.29	E	13.52	A	5	C	19.93
Nandkishor S. Vichare	Age: 55 yrs, Edu.: B.Com, Ward: F/South Area: Mahatma Gandhi Vasahat - Bhoiwada, Constituency No.: 197				Member: Works Committee (City), Ward Committee F/South and F/North, Tree Committee, BMC General Body Meeting (GBM)									
	SS	2016 E	35.83	218	E	7.46	F	0.45	F	6.01	F	-10	B	22.57
		2015 F	31.20	215	E	5.77	F	1.05	F	6.00	F	-10	C	20.90
Sanjay (Nana) G. Ambole	Age: 53 yrs, Edu.: SSC, Ward: F/South, Area: India United Mills - Nare Park, Constituency No.: 198				Member: Works Committee (City), Ward Committee F/South and F/North, BMC General Body Meeting (GBM)									
	SS	2016 A	81.27	2	A	13.99	A	8.55	B	21.15	A	5	B	21.14
		2015 B	74.55	8	A	12.84	B	7.12	B	20.15	A	5	B	23.13
Hemangi H. Chemburkar	Age: 55 yrs, Edu.: SSC, Ward: F/South, Area: K.E.M. Hospital - Raj Kamal Studio - Mahatma Gandhi Hospital, Constituency No.: 199				Member: Markets and Gardens Committee, Ward Committee F/South and F/North, BMC General Body Meeting (GBM)									
	SS	2016 D	59.03	150	A	13.49	F	0.94	E	10.59	A	5	B	22.01
		2015 C	63.39	85	A	12.37	E	4.70	C	18.73	A	5	C	20.60
Vaibhavi V. Chavan	Age: 32 yrs, Edu.: SSC, Ward: F/South, Area: Veternary Hospital - Abhyuday Nagar, Constituency No.: 200				Member: Works Committee (City), Ward Committee F/South and F/North, BMC General Body Meeting (GBM)						No. of questions, Quality of questions			

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	E	40.04	212	E	7.50	F	0	F	0	A	5	C	20.54
		2015	E	39.87	204	E	7.44	F	0.41	F	6.00	A	5	C	19.02
Shweta S. Rane	Age: 45 yrs, Edu.: B.A., Ward: F/South Area: Cotton Green-Sewri Fort, Constituency No.: 201					Member: Works Committee (City), Women and Child Welfare Committee, Ward Committee F/South and F/North, BMC General Body Meeting (GBM)									
	MNS	2016	C	63.21	112	A	13.01	E	4.54	E	13.03	A	5	C	20.63
		2015	C	69.90	37	A	12.04	D	5.84	C	18.21	A	5	B	21.35
Samita S. Naik	Age: 49 yrs, Edu.: SSC, Ward: E, Area: Veer Jijamata Udyan - Ghodapdeo - Mazgaon Dock (North), Constituency No.: 202					Member: Works Committee (City), Education Committee, Ward Committee A, B and E, BMC General Body Meeting (GBM)						Shift: No. of questions, Quality of questions			
	SS	2016	C	61.05	133	A	14.90	D	5.22	D	15.95	F	-5	C	19.34
		2015	C	63.99	79	A	14.37	A	8.72	C	17.38	F	-5	C	20.44
Ramakant S. Rahate	Age: 57 yrs, Edu.: SSC, Ward: E, Area: Kasturba Hospital - India United Mill, Constituency No.: 203					Member: Law, Revenue and General Purposes Committee, Standing Committee, Ward Committee A, B and E, BMC General Body Meeting (GBM)						Shift: No. of questions, Quality of questions; Perceived Performance			
	ABS	2016	D	51.65	189	B	10.82	F	0.94	F	9.00	A	5	C	19.89
		2015	E	48.63	179	B	11.73	F	0.41	F	6.53	A	5	B	21.95
Vandana P. Gawli	Age: 44 yrs, Edu.: Upto SSC, Ward: E, Area: Byculla Railway Station - Municipal Colony, Constituency No.: 204					Member: Works Committee (City), Ward Committee A, B and E, Improvements Committee, BMC General Body Meeting (GBM)						Shift: Perceived Performance			

MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	ABS	2016	E	41.95	209	F	3.62	F	0.94	F	6.11	A	5	C	19.28
		2015	E	39.04	207	F	4.69	F	1.05	F	6.05	A	5	C	20.24
Geeta A. Gawli	Age: 32 yrs, Edu.: SSC, Ward: E Area: Nair Hospital - Byculla Fire Brigade, Constituency No.: 205					Member: Public Health Committee, Ward Committee A, B and E, Standing Committee, BMC General Body Meeting (GBM)									
	INC	2016	D	59.23	146	E	7.00	A	8.24	E	13.75	A	5	C	18.24
		2015	E	44.34	194	E	6.24	F	3.10	F	6.05	A	5	C	19.94
Faiyaz A. Khan	Age: 54 yrs, Edu.: S.Y.B.A., Ward: E, Area: Mazgaon Court - Madanpura, Constituency No.: 206					Member: Law, Revenue and General Purposes Committee, Ward Committee A, B and E, Education Committee, BMC General Body Meeting (GBM)						Shift: No. of questions, Quality of questions, Perceived Performance			
	SS	2016	C	64.03	103	B	10.58	C	6.75	E	11.54	A	5	C	19.02
		2015	D	55.46	136	E	7.08	F	3.10	F	9.73	A	5	C	20.69
Yamini Y. Jadhav	Age: 48 yrs, Edu.: B.Com, Ward: E, Area: Anjirwadi, Dockyard - Mazgaon Dock (South), Constituency No.: 207					Member: Markets and Gardens Committee, Ward Committee A, B and E, Education Committee, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions, Quality of questions			
	INC	2016	D	56.97	162	A	13.53	F	1.44	F	6.95	A	5	C	20.72
		2015	B	74.33	9	A	12.79	B	7.53	B	20.18	A	5	B	21.39
Manoj P. Jamsutkar	Age: 47 yrs, Edu.: HSC, I.T.I. Electrician Trade, Library Science, Ward: E, Area: Mastan Talao - J.J. Hospital - Vikrikar Bhavan, Constituency No.: 208					Member: Markets and Gardens Committee, Law, Revenue and General Purposes Committee, Ward Committee A, B and E, BMC General Body Meeting (GBM)						Shift: No. of questions, Quality of questions			

MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	D	51.67	188	B	11.30	F	1.44	F	6.11	A	5	B	21.82
		2015	E	48.83	177	C	10.34	F	1.73	F	9.20	A	5	C	18.55
Shahana R. Khan	Age: 52 yrs, Edu.: Seventh, Ward: E Area: Kamathipura, Constituency No.: 209					Member: Women and Child Welfare Committee, Ward Committee A, B and E, BMC General Body Meeting (GBM)						Shift: Quality of questions			
	INC	2016	B	75.46	23	A	14.86	C	6.26	C	18.84	A	5	C	19.20
		2015	B	76.98	2	A	14.49	B	7.80	C	18.98	A	5	C	20.08
Noshir R. Mehta	Age: 69 yrs, Edu.: B.Sc., Ward: D, Area: Bellasis chawls - Navjeevan Society, Constituency No.: 210					Member: Works Committee (City), Ward Committee C and D, Improvements Committee, BMC General Body Meeting (GBM)						Shift: No. of questions			
	SS	2016	C	66.38	86	B	11.68	A	8.06	D	15.00	A	5	C	20.64
		2015	D	55.56	135	A	12.31	C	6.84	E	12.12	F	-2	D	17.83
Arvind D. Dudhwadkar	Age: 56 yrs, Edu.: Upto SSC, Ward: D, Area: Wellington Sport Club - Bhatia Hospital, Constituency No.: 211					Member: Works Committee (City), Ward Committee C and D, BEST Committee, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	BJP	2016	C	61.47	130	A	12.74	E	4.54	E	13.44	A	5	C	18.75
		2015	C	68.71	44	B	11.10	D	5.29	B	20.11	A	5	C	18.76
Sarita A. Patil	Age: 39 yrs, Edu.: B.Com, Ward: D, Area: Mahalaxmi - Air Condition Market - Umar Park, Constituency No.: 212					Member: Works Committee (City), Ward Committee C and D, BMC General Body Meeting (GBM)						Shift: Quality of questions			

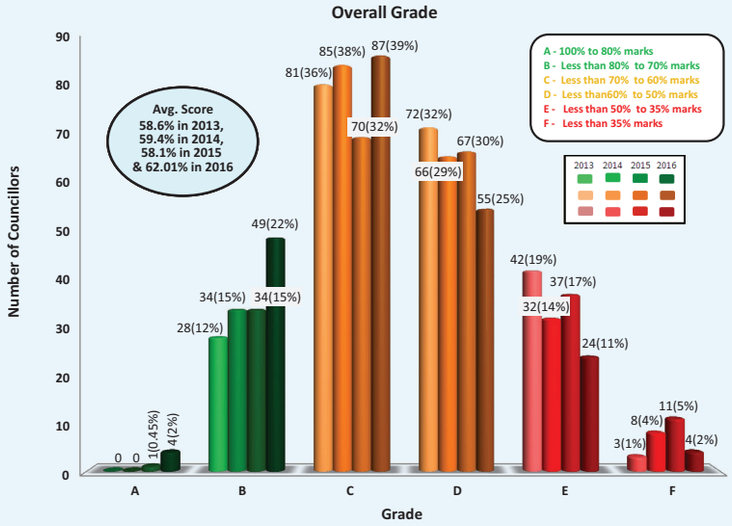
MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	C	69.30	56	C	9.11	D	5.22	B	20.71	A	5	B	22.25
		2015	C	60.97	99	A	12.06	D	5.29	B	19.60	A	5	D	17.01
Anil S. Singh	Age: 41 yrs, Edu.: SSC, Ward: D Area: Priyadarshani Park - August Kranti Maidan, Constituency No.: 213					Member: Works Committee (City), Ward Committee C and D, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	BJP	2016	C	68.76	64	A	14.01	E	3.55	C	17.64	A	5	C	18.45
		2015	D	50.94	168	A	13.38	F	2.51	F	7.50	A	5	D	16.70
Jyotshna D. Mehta	Age: 55 yrs, Edu.: HSC, Ward: D, Area: Kamala Nehru Udyan - Rajbhavan, Constituency No.: 214					Member: Works Committee (City), Ward Committee C and D, BMC General Body Meeting (GBM), Improvements Committee						Shift: No. of questions; Quality of questions; Perceived Performance			
	SS	2016	D	57.45	157	A	12.65	F	0.94	F	7.29	A	5	B	22.24
		2015	D	56.85	122	B	11.76	E	4.70	B	20.75	F	-5	C	20.20
Surendra R. Bagalkar	Age: 58 yrs, Edu.: HSC, Ward: D, Area: Prarthana Samaj - Opera House, Constituency No.: 215					Member: Works Committee (City), Ward Committee C and D, BMC General Body Meeting (GBM)						Shift: No. of questions; Quality of questions			
	INC	2016	B	70.19	53	A	12.84	E	4.54	C	17.76	A	5	C	20.41
		2015	C	62.63	89	A	12.66	F	2.51	C	18.25	A	5	C	19.06
Shantilal C. Doshi	Age: 55 yrs, Edu.: Eighth, Ward: D, Area: Harkisandas N. Hospital - Khetwadi, Constituency No.: 216					Member: Works Committee (City), Ward Committee C and D, BMC General Body Meeting (GBM)						Shift: No. of questions; Perceived Performance			

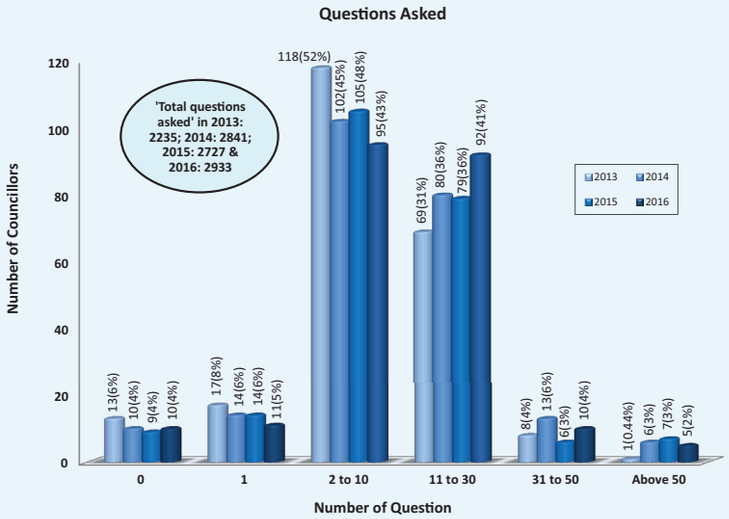
MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	SS	2016	B	73.91	29	A	13.72	E	3.91	B	20.05	A	5	B	21.89
		2015	C	66.10	59	A	12.45	E	4.10	B	20.02	A	5	C	18.09
Yugandara Y. Salekar	Age: 46 yrs, Edu.: B.A., Ward: C Area: Durgadevi Udyan - Madhav Baug - Bhuleshwar, Constituency No.: 217					Member: Works Committee (City), Ward Committee C and D, BMC General Body Meeting (GBM), Standing Committee						Shift: Attendance; Perceived Performance			
	SS	2016	B	76.78	14	A	14.53	D	5.22	B	19.85	A	5	A	25.18
		2015	D	59.85	106	A	14.44	E	4.70	C	17.14	A	5	E	14.57
Sampat S. Thakur	Age: 48 yrs, Edu.: B.A., Ward: C, Area: Chandanwadi, Chirabazar, Gymkhana, Constituency No.: 218					Member: Works Committee (City), Ward Committee C and D, Improvements Committee, BMC General Body Meeting (GBM)						Shift: Quality of questions; Perceived Performance			
	BJP	2016	C	66.70	84	D	8.32	E	4.54	B	21.89	A	5	B	21.96
		2015	D	51.16	167	C	9.45	F	3.10	D	14.98	A	5	C	18.63
Veena M. Jain	Age: 53 yrs, Edu.: Ninth, Ward: C, Area: Mumbadevi - Mulji Jetha Market - Dhobi Talao, Constituency No.: 219					Member: Works Committee (City), Ward Committee C and D, BMC General Body Meeting (GBM), Markets and Gardens Committee						Shift: No. of questions; Quality of questions; Perceived Performance			
	SP	2016	B	75.89	19	B	11.15	A	9.32	C	18.61	A	5	C	19.87
		2015	B	71.17	28	C	10.48	A	8.85	C	19.48	A	5	C	18.49
Yaqoob J. Memon	Age: 64 yrs, Edu.: F.Y.B.A., Ward: C, Area: Khara Talao - Null Bazar - Ghoghari Mohalla, Constituency No.: 220					Member: Works Committee (City), Law, Revenue and General Purposes Committee, Ward Committee C and D, BEST Committee, BMC General Body Meeting (GBM)									

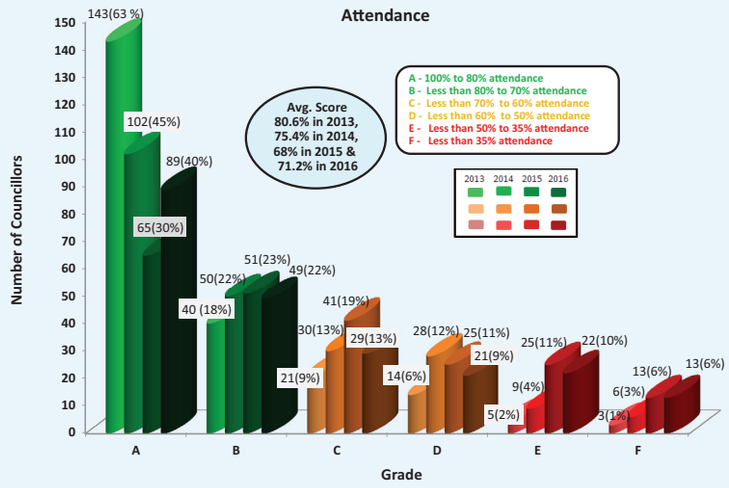
MUNICIPAL COUNCILLOR	PARTY	GRADE		TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	F	30.72	221	F	0.49	F	0.45	F	6.00	F	0	D	17.77
		2015	E	35.66	209	F	0.66	F	3.10	F	6.00	F	0	C	19.90
Dnyanraj Y. Nikam	Age: 54 yrs, Edu.: SSC, Ward: B Area: Imamwada - Dongri, Constituency No.: 221					Member: Ward Committee A, B and E, BMC General Body Meeting (GBM)						Shift: No. of questions; Perceived Performance			
	INC	2016	B	77.31	10	B	11.92	B	7.25	B	21.07	A	5	C	20.37
		2015	D	56.59	126	C	9.51	E	4.10	E	11.09	A	5	C	20.07
Waqarunnisa Ansari	Age: 65 yrs, Edu.: SSC, H.T.C., Ward: B, Area: Bengalipura - Princess Dock, Constituency No.: 222					Member: Works Committee (City), Ward Committee A, B and E, BMC General Body Meeting (GBM), Standing Committee						Shift: Attendance; No. of questions; Quality of questions			
	INC	2016	B	78.23	8	A	13.99	B	7.11	C	17.46	A	5	B	23.78
		2015	C	64.44	76	B	11.47	C	6.52	E	13.77	A	5	C	18.25
Javed I. Juneja	Age: 39 yrs, Edu.: HSC, Ward: B, Area: Musafir Khana - Victoria Docks, Constituency No.: 223					Member: Works Committee (City), Ward Committee A, B and E, BMC General Body Meeting (GBM)						Shift: Attendance; Quality of questions; Perceived Performance			
	SS	2016	D	55.15	173	A	12.99	F	2.56	D	14.51	F	-2	B	21.10
		2015	E	49.60	175	B	11.44	F	1.73	D	15.00	F	-2	C	19.98
Ganesh Y. Sanap	Age: 36 yrs, Edu.: Ninth, Ward: A, Area: Mahatma Phule Market - Churchgate - Museum - Indira Dock, Constituency No.: 224					Member: Markets and Gardens Committee, Ward Committee A, B and E, BEST Committee, BMC General Body Meeting (GBM)									

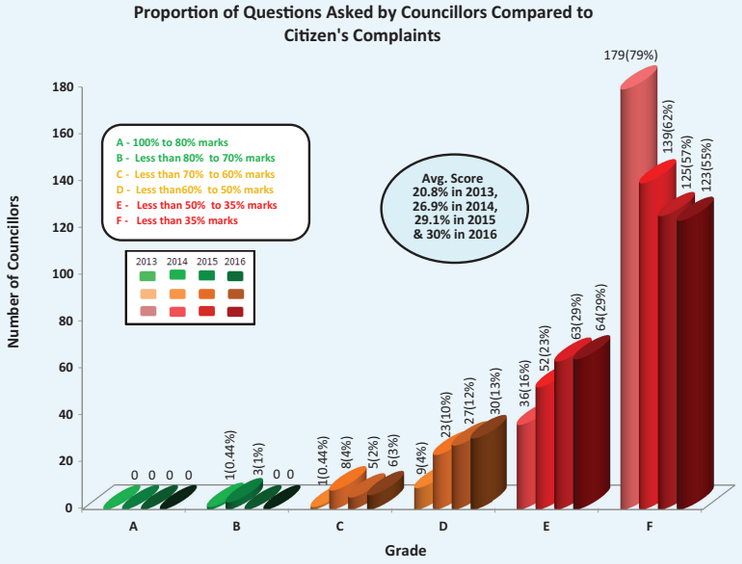
MUNICIPAL COUNCILLOR	PARTY		GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
						Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30
	INC	2016	B	77.18	11	A	13.28	A	9.86	B	21.12	A	5	C	20.58
		2015	C	61.67	96	B	11.23	B	7.12	D	14.05	A	5	B	21.28
Sushama A. Salunkhe	Age: 34 yrs, Edu.: Upto SSC, Ward: A, Area: Brabourne Stadium, Colaba Market - Gateway of India, Constituency No.: 225					Member: Public Health Committee, Ward Committee A, B and E, BMC General Body Meeting (GBM)						Shift: Attendance; No. of questions; Quality of questions			
	INC	2016	C	67.01	80	A	14.70	F	1.98	D	14.29	A	5	B	21.69
		2015	E	45.38	188	C	9.01	F	0.41	E	10.98	A	5	D	17.98
Anita R. Yadav	Age: 47 yrs, Edu.: HSC, Ward: A, Area: Sassoon Dock, World Trade Centre, Geeta Nagar, Constituency No.: 226					Member: Works Committee (City), Ward Committee A, B and E, BMC General Body Meeting (GBM),						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance			
	INDEPENDENT	2016	D	59.46	144	E	6.95	A	8.24	E	12.12	A	5	C	20.15
		2015	D	56.56	127	E	7.18	A	8.72	D	15.10	A	5	C	18.56
Makarand S. Narvekar	Age: 37 yrs, Edu.: B.Com, L.L.B. Ward: A, Area: R.C. Church - Colaba Dandi - Navy Nagar, Constituency No.: 227					Member: Law, Revenue and General Purposes Committee, Ward Committee A, B and E, Education Committee, BMC General Body Meeting (GBM)						Shift: Quality of questions			

NOTE: NUMBER OF COUNCILLORS WHO WERE RANKED IN 2013 ARE 226, IN 2014 ARE 225, IN 2015 ARE 220 & IN 2016 ARE 223

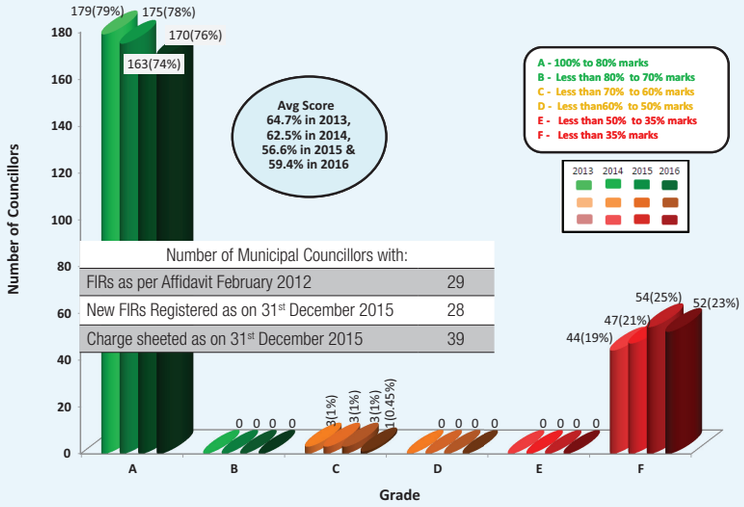






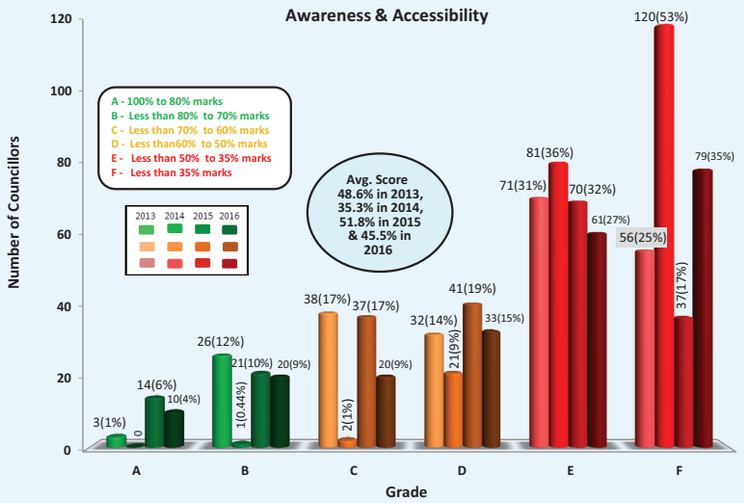


Least Criminal Record

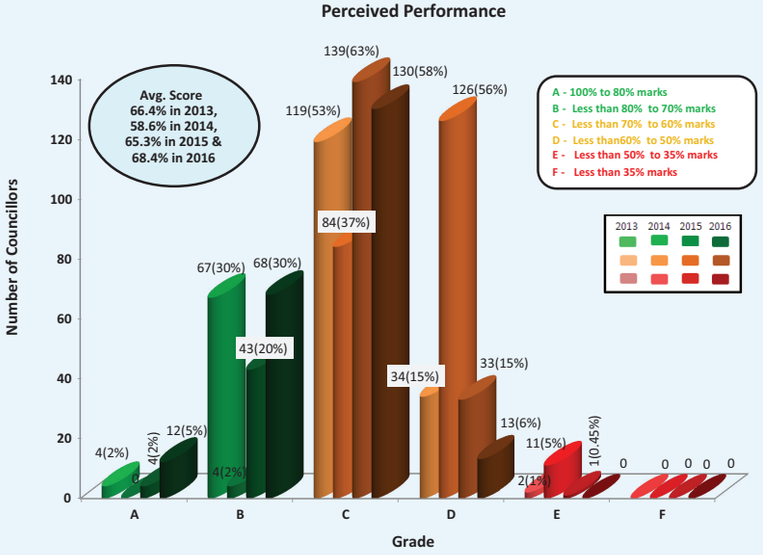


Number of Municipal Councillors with:	
FIRs as per Affidavit February 2012	29
New FIRs Registered as on 31st December 2015	28
Charge sheeted as on 31st December 2015	39

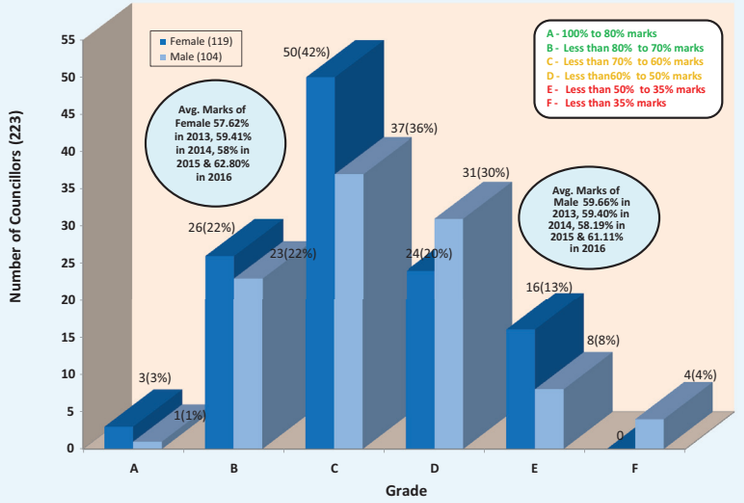
Awareness & Accessibility

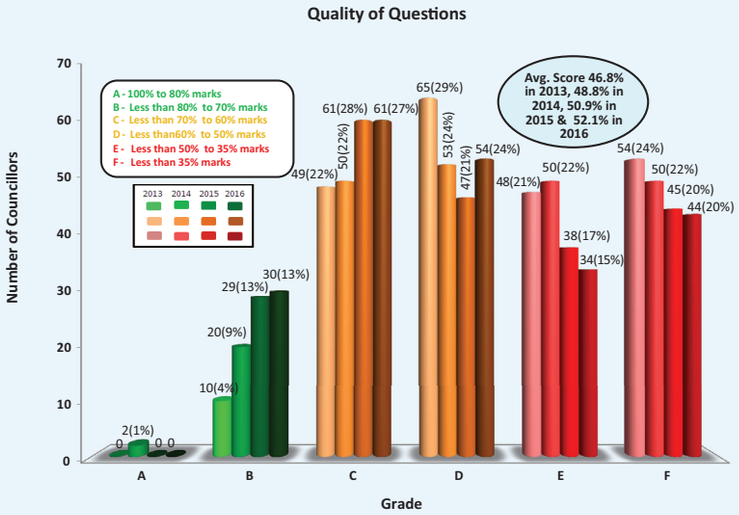


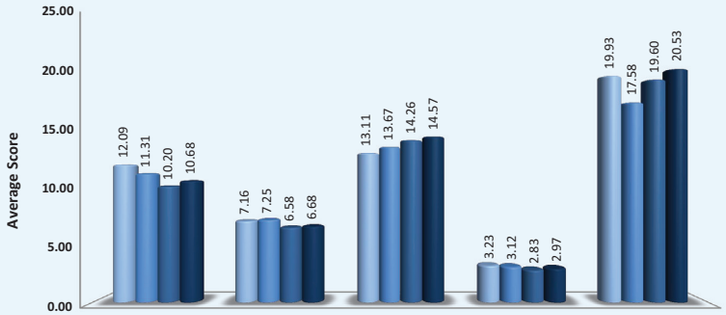
Perceived Performance



Gender-wise Analysis (2016)







	Attendance (out of 15)	No. of Questions* (out of 15)	Quality of Questions (out of 28)	Least Criminal Record (out of 5)	Perceived Performer (out of 30)
2013	12.09	7.16	13.11	3.23	19.93
2014	11.31	7.25	13.67	3.12	17.58
2015	10.20	6.58	14.26	2.83	19.60
2016	**10.68**	**6.68**	**14.57**	**2.97**	**20.53**

(*) Till, 2014 number of questions asked had 15 marks which from 2015 has been reduced to 10 marks and 'Participation in Discussions' in the corporation meetings has been included as a new parameter.

TOP 10 COUNCILLORS

Ward	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank 2015	Overall Rank 2016
G/S	187	MNS	Santosh Balkrishna Dhuri	83.47	*36*	1
F/S	199	SS	Hemangi Hemantkumar Chemburkar	81.27	*8*	2
R/S	23	SS	Prajakta Vikas (Sawant)Vishwasrao	81.17	*42*	3
F/N	170	SS	Trushna Chandrakant Vishwasrao	80.70	*46*	4
L	162	SS	Anuradha Mahesh Pednekar	79.83	*50*	5
R/S	25	INC	Ajanta Rajpati Yadav	78.85	*3*	6
K/W	60	SS	Sanjay Kashinath Pawar	78.82	*7*	7
B	223	INC	Javed Ibrahim Juneja	78.23	*76*	8
P/S	46	SS	Varsha Swapnil Tembvalkar	77.65	*70*	9
B	222	INC	Waqarunnisa Ansari	77.31	*126*	10

BOTTOM 10 COUNCILLORS

Ward	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank 2015	Overall Rank 2016
M/E	134	SS	Rahul Ramesh Shevale	24.46	*208*	223
K/W	53	IND	Changez Jamal Multani	25.78	*219*	222
B	221	INC	Dnyanraj Yashvant Nikam	30.72	*209*	221
S	116	MNS	Avinash Bhaskar Sawant	33.86	*220*	220
G/S	190	MNS	Hemlata Vinod Wange	35.58	*186*	219
F/S	198	SS	Sanjay (Nana) Gajanan Ambole	35.83	*215*	218
G/N	175	RPI (A)	Sabreddy Mallesh Borra	36.00	*150*	217
L	155	IND	Lalita Annamalai	36.37	*201*	216
G/N	179	SP	Jyotsna Harjivan Parmar	37.96	*197*	215
P/N	37	SS	Manisha Sadashiv Patil	37.98	*214*	214

TOP 10 COUNCILLORS IN ATTENDANCE

Ward	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank	
					2015	2016
K/W	60	SS	Sanjay Kashinath Pawar	15.00	*7*	7
K/E	68	SS	Anant Bhiku Nar	15.00	*75*	35
R/S	22	BJP	Sunita Ramnagina Yadav	14.91	*1*	13
E	203	SS	Ramakant Sakharam Rahate	14.90	*79*	133
L	162	SS	Anuradha Mahesh Pednekar	14.89	*50*	5
D	210	INC	Noshir Rusi Mehta	14.86	*2*	23
A	226	INC	Anita Ramesh Yadav	14.70	*188*	80
H/E	88	SS	Deepak Ramchandra Bhutkar	14.62	*29*	50
C	218	SS	Sampat Sudam Thakur	14.53	*106*	14
M/W	149	SS	Deepa Nilkanth Parab	14.50	*196*	95

BOTTOM 10 COUNCILLORS IN ATTENDANCE

Ward	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank	
					2015	2016
B	221	INC	Dnyanraj Yashvant Nikam	0.49	*209*	221
N	128	MNS	Mangal Prameshwar Kadam	2.74	*211*	213
M/E	134	SS	Rahul Ramesh Shevale	2.92	*208*	223
S	115	NCP	Chandan Chittaranjan Sharma	3.05	*124*	206
M/E	130	IND	Mohd. Siraj Mohd. Iqbal Shaikh	3.26	*198*	211
R/C	9	BJP	Manisha Ashok Chaudhari	3.57	*48*	101
E	205	ABS	Geeta Ajay Gawli	3.62	*207*	209
K/W	62	BJP	Ameet Bhaskar Satam	3.76	*154*	205
F/N	168	BJP	Selvan R. Tamil	3.90	*123*	154
G/S	190	MNS	Hemlata Vinod Wange	4.77	*186*	219

TOP 10 COUNCILLORS IN QUESTIONS ASKED

Ward	Constituency No.	Political Party	Councillors Name	No. of question asked	Overall Rank	
					2015	2016
L	161	NCP	Saeeda Arif Khan	87	*25*	108
K/E	68	SS	Anant Bhiku Nar	79	*75*	35
R/S	25	INC	Ajanta Rajpati Yadav	69	*3*	6
A	225	INC	Sushama Appaji Salunkhe	57	*96*	11
P/N	31	INC	Parminder Ratansingh Bhamra	56	*56*	40
H/E	89	SS	Anil Pandurang Trimbakkar	50	*20*	67
R/N	2	SS	Sheetal Mukesh Mhatre	49	*13*	34
L	151	MNS	Ishwar Devram Tayade	42	*180*	124
L	162	SS	Anuradha Mahesh Pednekar	42	*50*	5
R/S	21	INC	Ramashish Gopal Gupta	40	*12*	33

BOTTOM 10 COUNCILLORS IN QUESTIONS ASKED

Ward	Constituency No.	Political Party	Councillors Name	No. of question asked	Overall Rank	
					2015	2016
M/E	134	SS	Rahul Ramesh Shevale	0	*208*	223
K/W	53	IND	Changez Jamal Multani	0	*219*	222
G/S	190	MNS	Hemlata Vinod Wange	0	*186*	219
G/N	175	RPI (A)	Sabreddy Mallesh Borra	0	*150*	217
L	155	IND	Lalita Annamalai	0	*201*	216
G/N	179	SP	Jyotsna Harjivan Parmar	0	*197*	215
P/N	37	SS	Manisha Sadashiv Patil	0	*214*	214
N	128	MNS	Mangal Prameshwar Kadam	0	*211*	213
F/S	201	SS	Shweta Shyamsunder Rane	0	*204*	212
K/E	73	INC	Kesarben Murji Patel	0	*206*	208

TOP 10 COUNCILLORS IN QUALITY OF QUESTIONS ASKED

Ward	Constituency No.	Political Party	Councillors Name	Score (out of 28)	Overall Rank	
					2015	2016
R/S	23	SS	Prajakta Vikas (Sawant)Vishwasrao	22.38	*42*	3
K/E	74	SS	Pramod Pandurang Sawant	22.26	*80*	46
S	107	MNS	Anisha Amol Majgaonkar	22.17	*86*	30
K/W	65	INC	Binita Mehul Vora	21.92	*148*	54
C	219	BJP	Veena Madhukant Jain	21.89	*167*	84
K/W	54	SS	Raju Shripad Pednekar	21.65	*83*	87
R/N	4	SS	Udesh Shantaram Patekar	21.58	*156*	47
S	108	MNS	Rupesh Uttam Waingankar	21.21	*191*	158
F/S	199	SS	Hemangi Hemantkumar Chemburkar	21.15	*8*	2
G/S	187	MNS	Santosh Balkrishna Dhuri	21.12	*36*	1

TOP 10 COUNCILLORS IN PERCEIVED PERFORMANCE

Ward	Constituency No.	Political Party	Councillors Name	Score (out of 30)	Overall Rank	
					2015	2016
G/S	191	SS	Kishori Kishor Pednekar	10.30	*162*	127
C	218	SS	Sampat Sudam Thakur	10.14	*106*	14
F/N	170	SS	Trushna Chandrakant Vishwasrao	10.11	*46*	4
N	121	BJP	Ritu Rajesh Tawade	10.08	*16*	18
M/W	149	SS	Deepa Nilkanth Parab	10.01	*196*	95
G/N	177	SS	Rajendra Narayan Suryavanshi	9.89	*205*	110
N	128	MNS	Mangal Prameshwar Kadam	9.83	*211*	213
K/E	66	BJP	Ujjwala Shrikrushna Modak	9.82	*199*	197
T	100	NCP	Nandakumar Atmaram Vaity	9.76	*164*	111
F/N	172	IND	Manojkumar Martandrao Sansare	9.66	*212*	191

BOTTOM 10 COUNCILLORS IN QUALITY OF QUESTIONS ASKED

Ward	Constituency No.	Political Party	Councillors Name	Score (out of 28)	Overall Rank	
					2015	2016
M/E	134	SS	Rahul Ramesh Shevale	0	*208*	223
K/W	53	IND	Changez Jamal Multani	0	*219*	222
G/S	190	MNS	Hemlata Vinod Wange	0	*186*	219
G/N	175	RPI (A)	Sabreddy Mallesh Borra	0	*150*	217
L	155	IND	Lalita Annamalai	0	*201*	216
G/N	179	SP	Jyotsna Harjivan Parmar	0	*197*	215
P/N	37	SS	Manisha Sadashiv Patil	0	*214*	214
N	128	MNS	Mangal Prameshwar Kadam	0	*211*	213
F/S	201	SS	Shweta Shyamsunder Rane	0	*204*	212
K/E	73	INC	Kesarben Murji Patel	0	*206*	208

BOTTOM 10 COUNCILLORS IN PERCEIVED PERFORMANCE

Ward	Constituency No.	Political Party	Councillors Name	Score (out of 30)	Overall Rank	
					2015	2016
G/N	181	MNS	Shraddha Rajesh Patil	6.12	*171*	156
N	117	SS	Bharti Subodh Bawdane	6.14	*193*	172
K/W	60	SS	Sanjay Kashinath Pawar	6.19	*7*	7
P/N	35	INC	Bhomsingh Hirsingh Rathod	6.24	*184*	187
L	164	IND	Vijay Pandharinath Tandel	6.38	*57*	52
M/E	132	SP	Rais Kasam Shaikh	6.38	*23*	71
N	118	NCP	Harun Yusuf Khan	6.39	*137*	140
F/N	167	BJP	Rajeshree Rajesh Shirwadkar	6.40	*84*	109
M/E	136	SS	Manju Bholeshankar Kumare	6.45	*203*	196
L	159	SP	Ashraf Azmi Aslam Ansari	6.46	*55*	73

TOP 10 COUNCILLORS IN AWARENESS & ACCESSIBILITY

Ward	Constituency No.	Political Party	Councillors Name	Score (out of 5)	Overall Rank	
					2015	2016
S	110	NCP	Dhananjay Sadashiv Pisal	4.73	*27*	12
F/N	173	SS	Alka Hemant Doke	4.57	*185*	99
L	152	SS	Komal Kamalakar Jamsandekar	4.53	*118*	91
L	159	SP	Ashraf Azmi Aslam Ansari	4.28	*55*	73
G/N	185	MNS	Sandeep (Yashwant) Sudhakar Deshpande	4.27	*152*	137
M/W	148	INC	Sangita Chandrakant Handore	4.25	*192*	198
N	124	INC	Pravin Velji Chheda	4.21	*107*	115
L	150	NCP	Savita Sharad Pawar	4.19	*73*	104
K/W	62	BJP	Ameet Bhaskar Satam	4.12	*154*	205
N	117	SS	Bharti Subodh Bawdane	4.08	*193*	172

BOTTOM 10 COUNCILLORS IN AWARENESS & ACCESSIBILITY

Ward	Constituency No.	Political Party	Councillors Name	Score (out of 5)	Overall Rank	
					2015	2016
M/W	144	BJP	Rajshree Shripat Palande	0.82	*26*	136
H/W	96	INC	Karen Cecilia Allen D'mello	0.82	*161*	147
M/E	133	SP	Shantaram Mahadeo Patil	0.85	*74*	125
R/C	11	MNS	Shilpa Shirish Chogle	0.91	*117*	119
A	227	IND	Makarand Suresh Narvekar	0.92	*127*	144
R/N	5	MNS	Prakash Yashwant Darekar	0.93	*134*	195
P/N	36	SS	Prashant Dashrath Kadam	0.97	*87*	186
E	205	ABS	Geeta Ajay Gawli	0.97	*207*	209
N	126	MNS	Suresh Dnyanu Awale	0.98	*90*	155
S	112	MNS	Priyanka Suryakant Shrungare	1.01	*N.A.*	145

N.A. as she was suspended till February 2015.

TOP 9 COUNCILLORS IN DISCUSSION

Ward	Constituency No.	Political Party	Councillors Name	Score (out of 5)	Rank	
					2015	2016
F/N	170	SS	Trushna Chandrakant Vishwasrao	5.00	*46*	4
G/N	185	MNS	Sandeep (Yashwant) Sudhakar Deshpande	4.98	*152*	137
T	103	BJP	Manoj Kishorbhai Kotak	4.95	*111*	88
C	220	SP	Yaqoob Janmohammed Memon	4.93	*28*	19
G/S	191	SS	Kishori Kishor Pednekar	4.91	*162*	127
S	110	NCP	Dhananjay Sadashiv Pisal	4.82	*27*	12
R/N	2	SS	Sheetal Mukesh Mhatre	4.82	*13*	34
M/E	132	SP	Rais Kasam Shaikh	4.82	*23*	71
L	159	SP	Ashraf Azmi Aslam Ansari	4.82	*55*	73

COUNCILLORS HOLDING 2 'OFFICES'

Ward	Constituency No.	Party	Councillors	MLA/MP	Score (out of 100)				Overall Rank			
					2013	2014	2015	2016	2013	2014	2015	2016
K/W	62	BJP	Ameet Satam	MLA	*70.51*	*67.23*	*53.34*	44.14	*25*	*61*	*154*	205
S	111	SS	Ashok Patil	MLA	*60.55*	*47.09*	*60.59*	61.82	*100*	*197*	*102*	128
R/C	9	BJP	Manisha Chaudhary	MLA	*77.03*	*75.64*	*67.91*	64.44	*2*	*8*	*48*	101
F/N	168	BJP	Selvan R Tamil	MLA	*65.62*	*69.12*	*56.74*	57.66	*61*	*43*	*123*	154
M/E	134	SS	Rahul Shewale	MP	*61.55*	*53.83*	*36.29*	24.46	*97*	*160*	*208*	223
P/S	48	SS	Sunil Prabhu*	MLA	*N.A.*			*50.85*	*N.A.*			*193*

(*) N.A. as he was Mayor till Aug 2014.

RANKS OF PARTY HEAD/COMMITTEE CHAIRPERSON (2015-16)

Ward	Constituency No.	Party	Councillors	Party Head/Committee Chairperson	Score (out of 100)		Overall Rank	
					2015	2016	*2015*	2016
R/N	6	SS	Hansaben Gunvantrai Desai	R/N and R/C Ward Committee	*47.85*	71.39	*183*	42
R/S	19	INC	Neha Vinayak Patil	R/S Ward Committee	*48.74*	63.68	*178*	106
P/N	41	BJP	Vinod Babaji Shelar	P/N Ward Committee	*58.36*	68.79	*112*	63
P/S	51	SS	Pramila Dillip Shinde	P/S Ward Committee	*72.44*	68.47	*17*	69
K/W	64	IND	Bhavna Ameet Mangela	K/W Ward Committee	*65.26*	66.90	*69*	81
K/E	67	SS	Manjiri Gurunath Parab	K/E Ward Committee	*47.99*	63.16	*181*	114
H/W	92	MNS	Geeta Shrikrishna Chavan	H/E and H/W Ward Committee	*55.89*	53.70	*131*	181
S	116	MNS	Avinash Bhaskar Sawant	S and T Ward Committee	*25.37*	33.86	*220*	220
N	126	MNS	Suresh Dnyanu Awale	N Ward Committee	*61.99*	57.62	*90*	155
M/E	138	BRPBM	Arun Vishvanath Kamble	M/E Ward Committee	*53.22*	57.30	*157*	159
M/W	143	BJP	Mahadev Shankar Shivgan	M/W Ward Committee	*60.90*	59.95	*100*	141
L	153	IND	Leena Harish Shukla	L Ward Committee	*58.28*	63.67	*114*	107
G/N	181	MNS	Shraddha Rajesh Patil	G/N Ward Committee	*50.25*	57.57	*171*	156
G/S	186	MNS	Seema Mahesh Shivalkar	G/S Ward Committee	*45.36*	56.93	*189*	164
F/S	197	SS	Nandkishor Sakharam Vichare	F/S and F/N Ward Committee	*61.27*	64.84	*97*	96
D	212	BJP	Sarita Ajay Patil	C and D Ward Committee	*68.71*	61.47	*44*	130
B	223	INC	Javed Ibrahim Juneja	A, B and E Ward Committee	*64.44*	78.23	*76*	8
R/S	22	BJP	Sunita Ramnagina Yadav	Public Health Committee	*80.87*	76.88	*1*	13
P/N	29	SS	Ajit Damodar Bhandari	Markets and Gardens Committee	*74.08*	68.00	*11*	74
K/W	56	SS	Yashodhar Padmakar Phanse	Standing Committee	*69.48*	67.24	*40*	78
H/E	87	BJP	Krishna Dhondu Parkar	Law, Revenue and General Purposes Committee	*57.32*	68.97	*119*	61
H/E	88	SS	Deepak Ramchandra Bhutkar	Works Committee (Suburbs)	*71.08*	70.54	*29*	50
T	102	BJP	Prakash Kashinath Gangadhare	Improvements Committee	*53.64*	54.68	*151*	177
N	121	BJP	Ritu Rajesh Tawade	Education Committee	*72.56*	75.95	*16*	18
L	160	SS	Sanjana Kishor Mungekar	Women and Child Welfare Committee	*75.65*	70.48	*6*	51
D	211	SS	Arvind Devji Dudhwadkar	BEST Committee	*55.56*	66.38	*135*	86
C	218	SS	Sampat Sudam Thakur	Works Committee (City)	*59.85*	76.78	*106*	14
K/W	57	INC	Devendra Shridhar Amberkar	INC Party Head	*71.66*	69.45	*24*	55
T	103	BJP	Manoj Kishorbhai Kotak	BJP Party Head	*58.57*	66.13	*111*	88
S	110	NCP	Dhananjay Sadashiv Pisal	NCP Party Head	*71.23*	76.94	*27*	12
M/E	132	SP	Rais Kasam Shaikh	SP Party Head	*71.91*	68.38	*23*	71
F/N	170	SS	Trushna Chandrakant Vishwasrao	SS Party Head	*68.07*	80.70	*46*	4
G/N	185	MNS	Sandeep Sudhakar Deshpande	MNS Party Head	*53.41*	60.61	*152*	137

PARTY WISE SCORE

Political Party	2013		2014		2015		2016		Avg. (2013-2016)	
	Score	Rank	Score	Rank	Score	Rank	Score	Rank	Score	Rank
Akhil Bharatiya Sena	51.64	172	51.36	176	43.83	193	46.80	199	48.41	197
Bharatiya Janata Party	62.23	90	65.26	76	61.03	97	63.91	103	63.10	89
Bhartiya Republican Party Bahujan Mahasangha	51.09	174	51.40	179	53.22	157	57.30	159	53.25	176
Bhartiya Shetkari Kamgar	–	–	–	–	–	–	41.80	210	41.80	219
Independent	52.86	146	52.83	146	52.58	136	55.90	141	52.38	154
Indian National Congress	57.20	124	58.60	119	58.41	109	63.96	100	59.60	115
Maharashtra Navnirman Sena	58.10	117	56.50	127	54.34	131	58.56	136	56.95	133
Nationalist Congress Party	61.48	93	58.13	120	59.56	102	64.26	100	60.86	104
Republican Party of India RPI(A)	51.49	171	43.54	208	53.83	150	36.00	217	46.21	206
Samajwadi Party	52.36	140	59.95	103	59.60	102	62.20	110	58.30	116
Shiv Sena	59.95	105	60.56	109	59.17	104	63.05	106	60.51	109

PARTY WISE NUMBER OF MEMBERS

Political Party	2013		2014		2015		2016	
	R	T	R	T	R	T	R	T
Akhil Bharatiya Sena	2	2	2	2	2	2	2	2
Bharatiya Janata Party	31	31	31	31	30	31	30	30
Bhartiya Republican Party Bahujan Mahasangha	1	1	1	1	1	1	1	1
Bhartiya Shetkari Kamgar				1		1	1	1
Independent	15	15	14	14	14	14	14	14
Indian National Congress	52	52	52	52	51	53	51	52
Maharashtra Navnirman Sena	28	28	28	28	27	28	28	28
Nationalist Congress Party	13	13	13	13	13	13	13	14
Republican Party of India RPI(A)	1	1	1	1	1	1	1	1
Samajwadi Party	9	9	9	9	9	9	8	9
Shiv Sena	74	75	74	75	72	75	74	75
Total	**226**	**227**	**225**	**227**	**220**	**228**	**223**	**227**

Note: Column "R" indicates members who were accounted for computing the report card; while "T" indicates total no of members in that year (including suspended or members who had demised during the year)

TOP 25 ISSUES RAISED

Issues	2013	2014	2015	2016
Roads	316	399	321	425
Naming/Renaming of Roads/Chowks/Monuments/Buildings/Stations	295	348	303	374
Buildings	101	193	223	208
MCGM Related	76	163	159	156
License	57	84	95	134
Water Supply	72	84	102	126
Garden	58	86	116	122
Solid Waste Management (SWM)	72	141	140	106
Goverment/Municipal Plot/Market Related	84	110	82	105
Health Related	59	100	69	91
Storm Water Drainage(SWD)	46	90	72	86
Health Infrastructure/Equipments/Facility/Staffing related	25	33	54	73
Drainage	41	49	48	70
Human Resources Related	26	67	82	64
Schemes/Policies on Health/Mortality Rate	52	102	75	64
Municipal School	72	72	76	62
Toilet	24	41	37	60
Education Related	(20)	(12)	24	55
Schemes/Policies in Education	47	46	(20)	40
Social cultural concerns Related	29	48	98	39
Scams/Corruption	51	42	34	37
Community Development Related	(10)	(4)	(3)	31
Miscellaneous Issues Related	29	53	31	31
Schemes / Policies in Community Welfare	82	49	50	27
Municipal Property/Colonies	(9)	(10)	(10)	21
Estate	(5)	(14)	(10)	21
Cemeteries/Crematorium Related	23	(17)	22	(10)
Foot paths	22	31	(20)	(19)
Industries	(13)	22	(15)	(20)
Pest control	(18)	23	29	(20)
Sensitive Diseases	(5)	(14)	53	(18)
Schemes/Policies in Civic Issues	219	(20)	(14)	(13)

* No's in the bracket were not in the top 25 issues raised for the particular year.

OVERALL RANK AND SCORE

A (100% to 80%) B (<80% to 70%) C (<70% to 60%) D (<60% to 50%) E (<50% to 35%) F (<35%)

(*) CN – Constituency No.

Ward	CN*	Political Party	Councilor name	2013		2014		2015		2016		Avg. (2013–2016)	
				Score	Rank	Score	Rank	Score	Rank	Score	Rank	Score	Rank
R/N	1	SS	Abhishek Ghosalkar	69.28	33	74.10	15	67.25	52	71.66	41	70.57	28
R/N	2	SS	Sheetal M. Mhatre	63.84	75	70.70	30	73.51	13	73.01	34	70.27	30
R/N	3	INC	Sheetal A. Mhatre	55.63	148	54.40	154	55.86	132	51.48	190	54.34	167
R/N	4	SS	Udesh Patekar	57.15	136	55.70	149	53.26	156	70.78	47	59.22	124
R/N	5	MNS	Prakash Darekar	59.37	117	50.13	184	55.66	134	50.68	195	53.96	171
R/N	6	SS	Hansaben Desai	64.83	69	57.50	136	47.85	183	71.39	42	60.39	117
R/N	7	SS	Shubha Raul	72.60	14	68.89	47	63.47	82	67.19	79	68.03	40
R/C	8	INC	Shivanand Shetty	68.31	39	57.13	137	55.13	140	75.69	20	64.07	78
R/C	9	BJP	Manisha Chaudhari	77.03	2	75.64	8	67.91	48	64.44	101	71.25	21
R/C	10	NCP	Riddhi Khursange	62.88	86	60.77	112	54.76	143	73.17	31	62.89	89
R/C	11	MNS	Shilpa Chogle	63.75	76	69.00	45	57.41	117	62.47	119	63.16	85
R/C	12	BJP	Asawari Patil	60.53	102	61.61	103	61.19	98	71.92	38	63.81	81
R/C	13	MNS	Chetan Kadam	67.49	47	51.63	176	66.30	58	55.27	171	60.17	119
R/C	14	BJP	Bina Doshi	58.70	123	67.35	60	58.69	110	67.49	77	63.06	87
R/C	15	BJP	Mohan Mithbaokar	67.32	50	55.71	148	49.28	176	65.08	94	59.35	123
R/C	16	BJP	Pravin Shah	58.80	121	53.93	157	61.75	95	50.91	192	56.35	153
R/C	17	NCP	Sandhya Doshi	64.24	73	66.96	64	60.36	104	75.64	21	66.80	51
R/S	18	SS	Shrikant Kavathankar	65.41	64	68.35	50	72.31	18	71.29	44	69.34	32
R/S	19	INC	Neha Patil	58.43	129	60.84	111	48.74	178	63.68	106	57.92	136
R/S	20	BJP	Shailaja Girkar	60.30	105	67.75	54	65.29	68	64.69	97	64.51	76
R/S	21	INC	Ramashish Gupta	70.58	24	76.98	4	73.73	12	73.04	33	73.58	11
R/S	22	BJP	Sunita Yadav	63.36	82	75.92	6	80.87	1	76.88	13	74.26	7
R/S	23	SS	Prajakta (Sawant) Vishwasrao	68.02	41	75.75	7	69.07	42	81.17	3	73.50	12
R/S	24	INC	Yogesh Bhoir	62.84	88	72.48	24	61.89	92	65.23	93	65.61	62
R/S	25	INC	Ajanta Yadav	73.13	10	71.59	29	76.57	3	78.85	6	75.03	4
R/S	26	INC	Sagar Thakur	51.64	169	55.96	146	57.01	121	58.68	151	55.82	159
R/S	27	BJP	Mukeshkumar Mistry	51.58	170	54.56	153	54.82	142	61.03	134	55.50	161
R/S	28	INC	Geeta Yadav	63.70	78	66.93	66	61.84	93	68.40	70	65.22	67
P/N	29	SS	Ajit Bhandari	72.46	15	69.08	44	74.08	11	68.00	74	70.91	24
P/N	30	INC	Siraj Shaikh	66.02	60	67.54	58	–	–	–	–	66.78	52
P/N	30	SS	Vishwas Ghadigaonkar	–	–	–	–	–	–	56.48	165	56.48	152
P/N	31	INC	Parminder Bhamra	56.17	142	69.58	39	66.39	56	71.75	40	65.97	60
P/N	32	SS	Anagha Mhatre	59.53	114	50.60	182	51.59	163	49.09	200	52.70	181
P/N	33	BJP	Ramnarayan Barot	68.44	38	63.23	91	55.15	138	58.62	152	61.36	108
P/N	34	SS	Sunil Gujar	67.46	48	64.10	80	68.97	43	61.66	129	65.55	63
P/N	35	INC	Bhomsingh Rathod	62.12	95	33.36	220	47.85	184	52.36	187	48.92	196
P/N	36	SS	Prashant Kadam	60.17	107	49.42	190	62.90	87	52.52	186	56.25	154
P/N	37	SS	Manisha Patil	58.74	122	43.27	209	32.87	214	37.98	214	43.22	217
P/N	38	NCP	Rupali Raorane	59.84	112	61.23	109	60.65	101	66.11	89	61.96	99

OVERALL RANK AND SCORE

Ward	CN*	Political Party	Counciilor name	2013		2014		2015		2016		Avg. (2013–2016)	
				Score	Rank	Score	Rank	Score	Rank	Score	Rank	Score	Rank
P/N	39	SS	Sayali Warise	49.03	189	52.85	165	65.03	72	59.70	143	56.65	150
P/N	40	BJP	Gyanmurti Sharma	70.15	27	77.97	3	75.73	5	74.56	27	74.60	5
P/N	41	BJP	Vinod Shelar	64.65	71	69.89	35	58.36	112	68.79	63	65.42	65
P/N	42	MNS	Deepak Pawar	55.66	147	66.74	67	50.67	170	53.36	183	56.61	151
P/N	43	INC	Qumarjahan Siddiqi	46.42	198	55.51	150	56.02	129	71.34	43	57.32	143
P/N	44	IND	Cyril D'souza	50.42	179	56.10	144	53.40	153	53.04	185	53.24	177
P/S	45	INC	Sneha Zagade	62.86	87	72.27	25	57.99	115	70.62	49	65.94	61
P/S	46	SS	Varsha Tembvalkar	74.08	6	70.41	31	65.25	70	77.65	9	71.85	19
P/S	47	SS	Jitendra Valvi	54.38	156	55.32	151	70.82	32	61.47	131	60.50	115
P/S	48	SS	Sunil Prabhu	–	–	–	–	–	–	50.85	193	50.85	186
P/S	49	SS	Lochana Chavan	55.76	146	55.99	145	57.11	120	55.00	176	55.96	158
P/S	50	SS	Rajan Padhye	58.50	126	52.27	172	50.08	172	50.69	194	52.89	180
P/S	51	SS	Pramila Shinde	66.33	59	59.27	124	72.44	17	68.47	69	66.63	55
P/S	52	INC	Kiran Patel	48.82	191	66.40	72	58.33	113	56.95	163	57.63	139
K/W	53	IND	Changez Multani	56.03	143	36.56	217	27.88	219	25.78	222	36.56	228
K/W	54	SS	Raju Pednekar	62.96	85	58.22	129	63.44	83	66.36	87	62.74	90
K/W	55	INC	Jyotsna Dighe	64.63	72	64.06	82	65.32	66	76.64	16	67.66	42
K/W	56	SS	Yashodhar Phanse	75.48	3	75.41	10	69.48	40	67.24	78	71.90	18
K/W	57	INC	Devendra Amberkar	49.38	185	54.96	152	71.66	24	69.45	55	61.36	107
K/W	58	SS	Jyoti Sutar	67.60	46	63.28	90	64.25	78	75.52	22	67.66	43
K/W	59	INC	Vanita Marucha	65.50	63	59.85	120	55.74	133	71.83	39	63.23	84
K/W	60	SS	Sanjay Pawar	71.58	19	76.38	5	75.02	7	78.82	7	75.45	2
K/W	61	INC	Mohsin Haider	58.54	125	63.65	87	70.64	33	60.87	135	63.42	82
K/W	62	BJP	Ameet Satam	70.51	25	67.23	61	53.34	154	44.14	205	58.80	128
K/W	63	BJP	Dilip Patel	71.75	18	69.77	36	66.92	54	71.21	45	69.91	31
K/W	64	IND	Bhavna Mangela	55.90	145	54.06	156	65.26	69	66.90	81	60.53	114
K/W	65	INC	Binita Vora	54.80	151	66.41	71	53.99	148	69.98	54	61.29	109
K/E	66	BJP	Ujjwala Modak	42.43	209	46.98	199	42.56	199	49.59	197	45.39	213
K/E	67	SS	Manjiri Parab	53.05	163	62.84	96	47.99	181	63.16	114	56.76	149
K/E	68	SS	Anant Nar	65.03	67	67.16	62	64.72	75	72.97	35	67.47	46
K/E	69	SS	Shivani Parab	49.97	182	62.06	101	55.13	139	62.79	116	57.49	141
K/E	70	MNS	Bhalchandra Ambure	52.41	165	62.20	99	54.15	147	65.55	92	58.58	132
K/E	71	SS	Sandhya Yadav	53.63	160	47.08	198	60.42	103	59.16	148	55.07	164
K/E	72	SS	Sunita Elawadekar	44.40	201	62.87	94	51.27	165	55.00	175	53.39	175
K/E	73	INC	Kesarben Patel	49.08	188	40.74	212	39.28	206	42.26	208	42.84	218
K/E	74	SS	Pramod Sawant	62.20	94	64.85	78	63.93	80	71.08	46	65.51	64
K/E	75	INC	Sushma Rai	58.67	124	58.10	130	51.24	166	60.61	138	57.16	145
K/E	76	SS	Smita Sawant	58.48	127	60.13	119	67.95	47	61.45	132	62.00	96
K/E	77	INC	Winnifred D'souza	50.66	178	38.37	215	45.04	190	54.48	180	47.14	204
K/E	78	SS	Manisha Panchal	61.85	96	62.54	97	59.43	109	68.05	72	62.97	88
K/E	79	SS	Shubhada Patkar	56.57	139	53.73	161	65.31	67	67.59	76	60.80	112
K/E	80	IND	Jyoti Alavani	60.15	108	51.36	180	65.35	64	68.67	66	61.38	106
H/E	81	MNS	Snehal Shinde	41.38	211	49.89	186	52.69	159	48.58	201	48.14	198

OVERALL RANK AND SCORE

Ward	CN*	Political Party	Counciilor name	2013		2014		2015		2016		Avg. (2013–2016)	
				Score	Rank	Score	Rank	Score	Rank	Score	Rank	Score	Rank
H/E	82	MNS	Sukhada Pawar	41.37	212	56.92	138	30.76	217	53.67	182	45.68	211
H/E	83	SS	Sunaina Potnis	59.01	119	56.11	143	53.27	155	55.55	170	55.98	157
H/E	84	INC	Brian Miranda	47.72	194	64.04	84	54.31	146	68.89	62	58.74	130
H/E	85	IND	Ilyas Shaikh	42.63	207	52.06	173	40.86	202	54.51	179	47.52	202
H/E	86	SS	Pooja Mahadeshwar	56.44	140	64.07	81	69.88	38	66.08	90	64.12	77
H/E	87	BJP	Krishna Parkar	60.64	99	69.25	41	57.32	119	68.97	61	64.04	80
H/E	88	SS	Deepak Bhutkar	67.72	45	72.73	23	71.08	29	70.54	50	70.52	29
H/E	89	SS	Anil Trimbakkar	58.20	130	67.92	52	72.23	20	68.65	67	66.75	54
H/E	90	INC	Priyatama Sawant	66.37	58	61.31	107	68.66	45	67.80	75	66.04	59
H/E	91	INC	Gulistan Shaikh	43.28	206	70.00	34	61.79	94	64.36	102	59.86	120
H/W	92	MNS	Geeta Chavan	48.64	192	57.60	131	55.89	131	53.70	181	53.96	172
H/W	93	BJP	Alka Kerkar	67.20	52	62.23	98	55.93	130	62.17	123	61.88	101
H/W	94	INC	Sunita Wavekar	42.50	208	47.79	195	65.38	63	68.54	68	56.05	156
H/W	95	INC	Asif Zakaria	72.43	16	66.52	70	69.73	39	75.06	24	70.93	23
H/W	96	INC	Karen D'mello	49.58	184	46.34	201	51.96	161	59.23	147	51.78	183
H/W	97	INC	Mohd. Tanveer Patel	60.30	106	52.71	168	30.73	218	46.24	203	47.49	203
T	98	BJP	Samita Kamble	60.53	101	61.59	104	67.22	53	63.16	113	63.13	86
T	99	BJP	Bhavna Jobanputra	52.53	164	71.85	28	–	–	–	–	62.19	95
T	100	NCP	Nandakumar Vaity	70.46	26	55.81	147	51.38	164	63.32	111	60.24	118
T	101	MNS	Sujata Pathak	51.43	172	50.02	185	52.79	158	62.76	117	54.25	168
T	102	BJP	Prakash Gangadhare	70.91	22	59.38	123	53.64	151	54.68	177	59.65	122
T	103	BJP	Manoj Kotak	64.89	68	63.46	88	58.57	111	66.13	88	63.26	83
S	104	INC	Suresh Koparkar	56.29	141	53.87	158	64.26	77	58.26	153	58.17	134
S	105	IND	Mangesh Pawar	49.36	186	63.13	93	65.87	60	60.54	139	59.72	121
S	106	SS	Ramesh Korgaonkar	57.24	135	57.50	135	60.08	105	59.71	142	58.63	131
S	107	MNS	Anisha Majgaonkar	54.46	155	65.28	77	63.04	86	73.47	30	64.06	79
S	108	MNS	Rupesh Waingankar	62.74	90	39.04	213	44.60	191	57.39	158	50.94	185
S	109	MNS	Vaishnavi Sarfare	69.19	35	70.07	33	72.28	19	72.75	36	71.07	22
S	110	NCP	Dhananjay Pisal	69.36	31	65.73	74	71.23	27	76.94	12	70.82	26
S	111	SS	Ashok Patil	60.55	100	47.09	197	60.59	102	61.82	128	57.51	140
S	112	MNS	Priyanka Shrungare	64.66	70	64.12	79	–	–	59.43	145	62.74	91
S	113	SS	Tavji Gorule	55.47	149	49.71	188	42.00	200	55.56	169	50.68	188
S	114	SS	Vishwas Shinde	41.41	210	58.85	126	49.61	174	62.35	121	53.05	178
S	115	NCP	Chandan Sharma	56.89	137	56.68	141	56.70	124	43.68	206	53.49	174
S	116	MNS	Avinash Sawant	56.01	144	28.54	225	25.37	220	33.86	220	35.95	229
N	117	SS	Bharti Bawdane	60.43	104	57.60	132	44.51	193	55.20	172	54.43	166
N	118	NCP	Harun Khan	39.23	216	29.45	224	55.17	137	60.32	140	46.04	208
N	119	MNS	Sanjay Bhalerao	59.99	111	60.52	117	54.36	145	53.13	184	57.00	146
N	120	NCP	Pratiksha Ghuge	57.63	133	48.66	192	34.19	210	55.78	168	49.07	194
N	121	BJP	Ritu Tawade	72.00	17	73.86	16	72.56	16	75.95	18	73.59	10
N	122	IND	Deepak Hande	68.52	37	73.66	17	65.83	61	62.38	120	67.60	45
N	123	SS	Ashwini Mate	70.11	28	67.43	59	70.33	34	69.26	58	69.28	34
N	124	INC	Pravin Chheda	59.43	116	65.53	75	59.81	107	63.13	115	61.97	98

OVERALL RANK AND SCORE

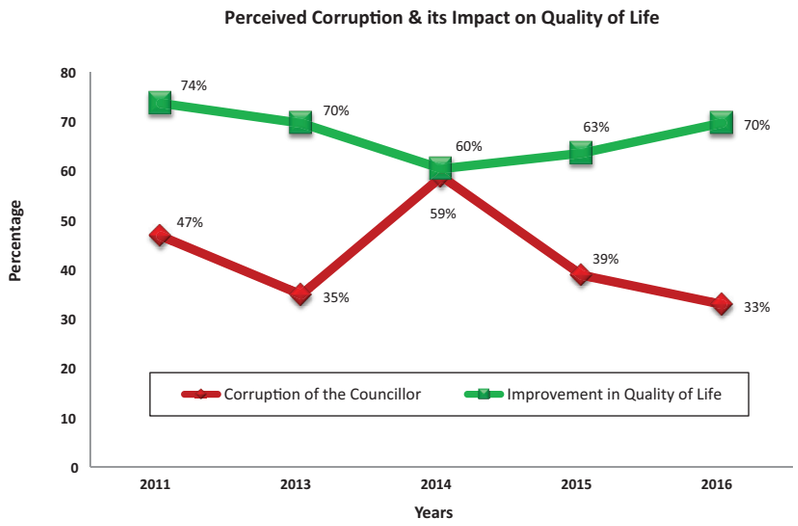
Ward	CN*	Political Party	Counciilor name	2013		2014		2015		2016		Avg. (2013–2016)	
				Score	Rank	Score	Rank	Score	Rank	Score	Rank	Score	Rank
N	125	NCP	Rakhee Jadhav	59.50	115	51.69	175	61.97	91	59.13	149	58.07	135
N	126	MNS	Suresh Awale	55.38	150	54.33	155	61.99	90	57.62	155	57.33	142
N	127	BJP	Falguni Dave	67.44	49	66.53	69	70.11	35	69.07	60	68.29	37
N	128	MNS	Mangal Kadam	44.79	200	32.42	223	34.05	211	38.29	213	37.39	225
M/E	129	SP	Reshma Nevrekar	66.96	54	73.21	19	65.32	65	66.63	85	68.03	41
M/E	130	IND	Mohd. Siraj Iqbal Shaikh	53.63	159	38.58	214	42.73	198	40.93	211	43.97	216
M/E	131	SP	Noorjahan Shaikh	38.44	218	47.52	196	43.97	195	62.28	122	48.05	200
M/E	132	SP	Rais Shaikh	54.79	152	71.94	27	71.91	23	68.38	71	66.76	53
M/E	133	SP	Shantaram Patil	60.15	109	63.19	92	64.77	74	62.09	125	62.55	92
M/E	134	SS	Rahul Shevale	61.55	97	53.83	160	36.29	208	24.46	223	44.03	214
M/E	135	IND	Hanifa Bi	30.51	226	–	–	–	–	–	–	30.51	230
M/E	135	BSK	Khairunissa Hussain	–	–	–	–	–	–	41.80	210	41.80	219
M/E	136	SS	Manju Kumare	40.80	214	52.03	174	39.98	203	49.75	196	45.64	212
M/E	137	INC	Sunanda Lokare	52.30	166	56.74	140	56.07	128	62.49	118	56.90	148
M/E	138	BRPBM	Arun Kamble	51.09	174	51.40	179	53.22	157	57.30	159	53.25	176
M/E	139	SS	Dinesh Panchal	44.28	202	45.66	204	30.79	216	46.08	204	41.70	221
M/E	140	INC	Usha Kamble	56.86	138	60.74	113	65.03	71	66.84	83	62.37	93
M/E	141	BJP	Vithal Kharatmol	62.26	92	73.13	20	72.78	15	74.38	28	70.64	27
M/W	142	INC	Seema Mahulkar	46.91	195	48.76	191	32.99	213	63.82	105	48.12	199
M/W	143	BJP	Mahadev Shivgan	54.66	153	60.72	114	60.90	100	59.95	141	59.06	126
M/W	144	BJP	Rajshree Palande	53.53	161	74.68	12	71.24	26	60.63	136	65.02	68
M/W	145	INC	Vandana Sable	66.94	55	67.73	55	69.40	41	73.13	32	69.30	33
M/W	146	SS	Suprada Phaterpekar	60.52	103	50.56	183	49.84	173	66.88	82	56.95	147
M/W	147	INC	Anil Patankar	58.46	128	70.23	32	71.03	31	–	–	66.57	56
M/W	148	INC	Sangita Handore	40.07	215	52.73	167	44.52	192	49.58	198	46.73	205
M/W	149	SS	Deepa Parab	48.90	190	57.53	133	43.58	196	65.02	95	53.76	173
L	150	NCP	Savita Pawar	59.29	118	59.45	122	65.03	73	63.84	104	61.90	100
L	151	MNS	Ishwar Tayade	52.30	167	46.11	202	48.14	180	62.13	124	52.17	182
L	152	SS	Komal Jamsandekar	58.18	131	53.87	159	57.38	118	65.74	91	58.79	129
L	153	IND	Leena Shukla	62.75	89	62.11	100	58.28	114	63.67	107	61.70	102
L	154	MNS	Dilip Lande	68.21	40	72.16	26	71.04	30	74.64	26	71.51	20
L	155	IND	Lalita Annamalai	36.89	221	33.55	219	41.76	201	36.37	216	37.14	227
L	156	SP	Mohd. Ishak Shaikh	43.37	205	64.03	85	55.02	141	–	–	54.14	170
L	157	SS	Manali Tulaskar	68.87	36	69.19	42	65.61	62	55.07	174	64.69	74
L	158	SP	Dilshad Azmi	33.51	224	49.76	187	54.59	144	56.34	166	48.55	197
L	159	SP	Ashraf Ansari	65.23	66	67.83	53	66.90	55	68.02	73	66.99	49
L	160	SS	Sanjana Mungekar	72.88	13	72.80	22	75.65	6	70.48	51	72.95	16
L	161	NCP	Saeeda Khan	65.40	65	64.06	83	71.26	25	63.63	108	66.09	58
L	162	SS	Anuradha Pednekar	73.46	8	74.24	14	67.69	50	79.83	5	73.81	9
L	163	SS	Darshana Shinde	51.01	175	52.28	171	62.66	88	55.78	167	55.43	162
L	164	IND	Vijay Tandel	67.89	43	68.51	48	66.30	57	70.39	52	68.27	38
F/N	165	SS	Pranita Waghdhare	54.63	154	63.31	89	56.62	125	72.21	37	61.69	103

OVERALL RANK AND SCORE

Ward	CN*	Political Party	Counciilor name	2013		2014		2015		2016		Avg. (2013–2016)	
				Score	Rank	Score	Rank	Score	Rank	Score	Rank	Score	Rank
F/N	166	INC	Lalita Yadav	63.22	83	69.56	40	71.93	22	70.64	48	68.84	35
F/N	167	BJP	Rajeshree Shirwadkar	59.66	113	72.83	21	63.42	84	63.56	109	64.87	73
F/N	168	BJP	Selvan Tamil	65.62	61	69.12	43	56.74	123	57.66	154	62.28	94
F/N	169	SS	Shradha Jadhav	71.22	20	60.63	116	74.26	10	64.45	100	67.64	44
F/N	170	SS	Trushna Vishwasrao	74.85	4	68.39	49	68.07	46	80.70	4	73.01	15
F/N	171	BJP	Mahant Chaube	50.09	181	45.47	205	47.94	182	54.67	178	49.54	193
F/N	172	IND	Manojkumar Sansare	48.29	193	33.59	218	33.70	212	51.23	191	41.70	220
F/N	173	SS	Alka Doke	38.13	219	51.60	178	47.00	185	64.62	99	50.34	190
F/N	174	INC	Nayna Sheth	63.73	77	59.06	125	72.90	14	76.65	15	68.08	39
G/N	175	RPI (A)	Sabreddy Borra	51.49	171	43.54	208	53.83	150	36.00	217	46.21	206
G/N	176	INC	Ganga Mane	–	–	–	–	–	–	57.25	160	57.25	144
G/N	176	SS	Anusha Kodam	36.36	222	45.93	203	–	–	–	–	41.15	222
G/N	177	SS	Rajendra Suryavanshi	50.87	177	51.62	177	39.30	205	63.48	110	51.32	184
G/N	178	INC	Vakil Shaikh	37.62	220	52.82	166	53.97	149	57.08	161	50.37	189
G/N	179	SP	Jyotsna Parmar	35.51	223	33.19	221	42.74	197	37.96	215	37.35	226
G/N	180	IND	Vishnu Gaikwad	43.48	204	56.91	139	52.28	160	68.67	65	55.34	163
G/N	181	MNS	Shraddha Patil	61.37	98	67.05	63	50.25	171	57.57	156	59.06	125
G/N	182	MNS	Virendra Tandel	69.33	32	48.14	194	57.63	116	69.12	59	61.05	110
G/N	183	MNS	Manish Chavan	46.88	196	52.70	169	50.81	169	48.23	202	49.65	192
G/N	184	MNS	Sudhir Jadhav	69.64	29	74.51	13	72.03	21	76.12	17	73.08	14
G/N	185	MNS	Sandeep Deshpande	58.90	120	58.33	128	53.41	152	60.61	137	57.81	137
G/S	186	MNS	Seema Shivalkar	67.91	42	60.33	118	45.36	189	56.93	164	57.63	138
G/S	187	MNS	Santosh Dhuri	69.27	34	73.39	18	69.91	36	83.47	1	74.01	8
G/S	188	SS	Hemangi Worlikar	78.22	1	78.43	2	76.18	4	74.85	25	76.92	1
G/S	189	SS	Mansi Dalvi	51.91	168	58.47	127	59.44	108	49.45	199	54.82	165
G/S	190	MNS	Hemlata Wange	43.53	203	36.89	216	46.55	186	35.58	219	40.64	223
G/S	191	SS	Kishori Pednekar	57.75	132	53.22	163	51.67	162	62.04	127	56.17	155
G/S	192	NCP	Ratna Mahale	63.54	81	65.52	76	67.87	49	69.26	57	66.55	57
G/S	193	NCP	Sunil Ahir	71.04	21	69.72	37	63.64	81	64.63	98	67.26	48
G/S	194	SS	Snehal Ambekar	67.88	44	78.46	1	–	–	–	–	73.17	13
F/S	195	INC	Sunil More	60.00	110	52.57	170	67.67	51	62.05	126	60.57	113
F/S	196	INC	Pallavi Mungekar	46.81	197	48.59	193	45.64	187	42.69	207	45.93	210
F/S	197	SS	Nandkishor Vichare	65.56	62	66.93	65	61.27	97	64.84	96	64.65	75
F/S	198	SS	Sanjay Ambole	50.29	180	32.68	222	31.20	215	35.83	218	37.50	224
F/S	199	SS	Hemangi Chemburkar	73.02	11	68.27	51	74.55	8	81.27	2	74.28	6
F/S	200	SS	Vaibhavi Chavan	62.53	91	61.24	108	63.39	85	59.03	150	61.55	104
F/S	201	SS	Shweta Rane	45.01	199	51.19	181	39.87	204	40.04	212	44.03	215
E	202	MNS	Samita Naik	70.83	23	63.95	86	69.90	37	63.21	112	66.97	50
E	203	SS	Ramakant Rahate	62.25	93	60.67	115	63.99	79	61.05	133	61.99	97
E	204	ABS	Vandana Gawli	49.31	187	53.28	162	48.63	179	51.65	189	50.72	187
E	205	ABS	Geeta Gawli	53.97	157	49.44	189	39.04	207	41.95	209	46.10	207
E	206	INC	Faiyaz Khan	38.86	217	41.57	211	44.34	194	59.23	146	46.00	209
E	207	SS	Yamini Jadhav	74.58	5	65.95	73	55.46	136	64.03	103	65.01	70

OVERALL RANK AND SCORE

Ward	CN*	Political Party	Councilor name	2013		2014		2015		2016		Avg. (2013–2016)	
				Score	Rank	Score	Rank	Score	Rank	Score	Rank	Score	Rank
E	208	INC	Manoj Jamsutkar	67.32	51	61.42	106	74.33	9	56.97	162	65.01	69
E	209	INC	Shahana Khan	53.66	158	44.69	206	48.83	177	51.67	188	49.71	191
D	210	INC	Noshir Mehta	73.54	7	75.46	9	76.98	2	75.46	23	75.36	3
D	211	SS	Arvind Dudhwadkar	33.19	225	61.49	105	55.56	135	66.38	86	54.16	169
D	212	BJP	Sarita Patil	63.61	79	67.62	57	68.71	44	61.47	130	65.35	66
D	213	SS	Anil Singh	69.53	30	74.93	11	60.97	99	69.30	56	68.68	36
D	214	BJP	Jyotshna Mehta	51.18	173	62.86	95	50.94	168	68.76	64	58.43	133
D	215	SS	Surendra Bagalkar	53.26	162	44.17	207	56.85	122	57.45	157	52.93	179
D	216	INC	Shantilal Doshi	49.97	183	53.20	164	62.63	89	70.19	53	59.00	127
C	217	SS	Yugandara Salekar	63.19	84	56.51	142	66.10	59	73.91	29	64.93	71
C	218	SS	Sampat Thakur	63.59	80	69.64	38	59.85	106	76.78	14	67.47	47
C	219	BJP	Veena Jain	66.72	56	60.95	110	51.16	167	66.70	84	61.38	105
C	220	SP	Yaqoob Memon	73.30	9	68.92	46	71.17	28	75.89	19	72.32	17
B	221	INC	Dnyanraj Nikam	67.06	53	57.51	134	35.66	209	30.72	221	47.74	201
B	222	INC	Waqarunnisa Ansari	63.95	74	61.70	102	56.59	126	77.31	10	64.89	72
B	223	INC	Javed Juneja	72.98	12	67.64	56	64.44	76	78.23	8	70.82	25
A	224	SS	Ganesh Sanap	50.87	176	66.62	68	49.60	175	55.15	173	55.56	160
A	225	INC	Sushama Salunkhe	57.62	134	46.79	200	61.67	96	77.18	11	60.82	111
A	226	INC	Anita Yadav	40.88	213	42.63	210	45.38	188	67.01	80	48.97	195
A	227	IND	Makarand Narvekar	66.41	57	59.46	121	56.56	127	59.46	144	60.47	116



कार्यपद्धती

१. मूल्यमापन मोजपट्टी

प्रजाने विविध क्षेत्रातील तज्ञ व्यक्तींशी विचारविनिमय करून मूल्यमापन पद्धती विकसित केली आहे. राजकरण, समाजविज्ञान, मार्केट रीसर्च, माध्यमे अशा विविध क्षेत्रातील तज्ञ व्यक्तींनी या कामी आपले योगदान दिले आहे. अपेक्षित उद्देश साध्य होण्याच्या दृष्टीने संशोधनाची आखणी करताना पुढील प्रश्नांचा प्राधान्याने विचार केला गेला.

अ. कोणत्या निकषांवर नगरसेवकांच्या कामगिरीचे मूल्यमापन केले पाहिजे?

ब. प्रत्येक नगरसेवकाच्या मतदारसंघाचा अंदाज येणे महत्त्वाचे; त्यादृष्टीने संशोधनाची आखणी कशी करावी आणि नेमक्या कोणत्या व्यक्तींच्या मुलाखती घ्याव्यात?

यातील पहिल्या प्रश्नासाठी असा विचार केला की; २६ नोव्हेंबर १९४९ मध्ये भारताने आपली राज्यघटना पारित केली, स्वीकारली. या संविधानात लोकशाही राज्यकारभाराची नियमावली समाविष्ट आहे. केंद्र, राज्य आणि स्थानिक स्वराज्य संस्था या तीन्ही स्तरावरील कारभार सक्षम व लोकाभिमुख व्हावा यादृष्टीने घटनेत आवश्यक ते बदल वेळोवेळी केले गेले आहेत, नवे कायदे संमत करण्यात आले आहेत. घटनात्मक तरतुदी आणि विविध कायदे याद्वारे लोकप्रतिनिधींना त्यांच्या कामाचे अधिकार बहाल करण्यात ओले आहेत; तसेच अधिकारांचा गैरवापर होऊ नये यासाठी निर्बंध घातलेले आहेत. सर्वच बाबतीत लोकप्रतिनिधींने कसे असले पाहिजे याची विशिष्ट चौकट संविधानाने आखून दिली आहे. त्यामुळे नगरसेवकांच्या कामगिरीचे मूल्यमापन निकष हे पूर्णत: त्यांची घटनात्मक भूमिका, जबाबदाऱ्या व त्यासंदर्भात घटनेने आखून दिलेली कार्यचौकट या संदर्भाने तयार केले आहेत, विशेषत: ७३ व ७४ व्या घटनादुरुस्तीने समाविष्ट झालेले १२वे शेड्यूल आणि मुंबई महानगरपालिका कायदा, १८८८ यांचा विचार झाला.

परंतु, घटनेनेही जनमताला सर्वोच्च स्थान दिले आहे. त्यामुळे लोकप्रनिधींविषयी नागरिकांचे काय मत आहे हा निकष अत्यंत महत्त्वाचा व आवश्यक आहे. त्यामुळे दुसऱ्या प्रश्नाचे उत्तर मिळविण्यासाठी लोकांचे आपल्या मतदारसंघातील लोकप्रनिधीच्या (नगरसेवकाच्या) कामाविषयीचे मत जाणून घेणे आवश्यक आहे.

यापुढील भागात या अभ्यासाची रचा कशी केली आणि अन्य महत्त्वपूर्ण तपशील दिले आहेत. पण ते जाणून घेण्याआधी या अभ्यासाचे ठळक माहिती स्रोत कोणते होते आणि त्यांचा मूल्यमापन कसा वापर केला गेला हे समजून घेणे आवश्यक आहे.

शहरातील प्रत्येक नगरसेवकाची कामगिरी तपासण्यासाठी पुढील माहिती असणे आवश्यक आहे:

१. काही निकष मोजता येण्यासारखे आहेत, उदाहरणार्थ, नगरसेवकांची महानगरपालिकेतील व समिती बैठकांची उपस्थिती, या दोन्ही ठिकाणी त्यांनी विचारलेल्या प्रश्नांची संख्या, या प्रश्नांचे महत्त्व आणि लोकप्रतिनिधीने केलेल्या निधीचा विनियोग.

२. लोकप्रतिनिधीची वैयक्तिक पार्श्वभूमि; यामध्ये शैक्षणिक पात्रता, आयकर विवरण पत्रे, गुन्हेगारी पार्श्वभूमि असल्यास त्याविषयीची अद्ययावत माहिती.

३. लोकप्रतिनिधींच्या मतदारसंघातील नागरिकांची मते, त्यांच्याविषयीची माहिती, कामाविषयीचे समाधान आणि नगरसेवकामुळे नागरिकांचे जीवनमान उंचावले आहे का या विषयाची मते.

कोणकोणत्या गोष्टींची माहिती घ्यायची हे निश्चित झाल्यावर ती कशा प्रकारे मिळवायची याचा म्हणजेच कार्यपद्धतीचा विचार करण्यात आला. वरील मुद्यांपैकी १ व २ क्रमांकाच्या माहितीसाठी माहिती अधिकार कायदा वापरण्यात आला व उपलब्ध माहितीचा अभ्यास केला गेला. नगरसेवकांचे गुणांकन करताना कमाल गुण १०० आहेत. मोजता येण्याजोग्या निकषांवर ७०% भर दिला आहे. ३ क्रमांकातील माहितीसाठी प्रत्येक मतदारसंघातील नागरिकांचा सर्व्हे घेतला आणि त्यांची त्यांच्या लोकप्रतिनिधीविषयीची मते जाणून घेतली. नगरसेवकाच्या कामगिरीविषयी लोकांची मते, दृष्टीकोन यावर ३०% भर दिला गेला.

क्रमांक १ व २ साठी पुढील सरकारी स्रोतातून माहिती मिळवली.

अ. निवडणूक आयोग कार्यालय, बृ.मुं.म.पा.

ब. माहिती अधिकारासाली, महापालिका सचिव, बृ.मुं.म.पा. (बृ.मुं.म.पा. मुख्य कार्यालय आणि बेस्ट).

क. माहिती अधिकाराखाली, साहाय्यक अभियंता (परिरक्षण), बृ.मुं.म.पा. (बृ.मुं.म.पा. च्या सर्व २४ वार्डमधून).

ड माहिती अधिकाराखाली, मुंबई पोलिस कार्यालयकडून माहिती.

क्रमांक ३ च्या माहितीसाठी मुंबई शहराच्या विविध भागातील २५,२१५ लोकांची सर्व्हेद्वारे मतचाचणी केली. हंसा मार्केट रिसर्चने प्रश्नावलीद्वारा हा सर्व्हे घेतला.

मूल्यमापनाची पद्धती वस्तुनिष्ठ आहे हे लक्षात घेणे गरजेचे आहे. लोकप्रतिनिधींचा राजकीय पक्ष किंवा त्यांची वैयक्तिक / राजकीय विचारसरणी यांना महत्त्व दिले गेले नाही.

राजकारणाचे झपाट्याने गुन्हीगारीकरण होत आहे. ते वेळीच रोखले नाही तर आपल्या देशातील लोकशाही व्यवस्थेचा पायाच खिळखिळा होण्याची शक्यता आहे. त्यामुळे लोकप्रतिनिधींची गुन्हेगारी विषयक पार्श्वभूमी जाणून घेण्याचा आवर्जून प्रयत्न केला आहे आणि त्यामध्ये पुढील गोष्टींचा समावेश आहे – निवडणूक शपथपत्रात दिलेल्या त्यांच्यावरील एफआयआर झालेल्या केसेस; निवडून आल्यानंतर दाखल झालेल्या गुन्हेगारी केसेस आणि महत्त्वाचे प्रलंबित तपासाधीन गुन्हे.

तक्ता १ : नगरसेवकांच्या कामगिरीची मोजपट्टी

क्र.	निकष	कमाल %	टिपण्णी
१	**वर्तमान**		
अ	महापालिका आणि समिती बैठकांना उपस्थिती	१५	अधिक तपशीलांसाठी पान क्र. १५७ वरील ३अ पहा.
ब	विचारलेल्या प्रश्नांची संख्या	१०	१० ही कमाल व ० ही किमान टक्केवारी.
क	चर्चेत सहभाग	५	५ ही कमाल व ० ही किमान टक्केवारी.
ड	प्रश्नांतून उठलेली समस्या, विषय याअनुशंगाने त्याचे महत्त्व	१८	अधिक तपशीलासाठी पान क्र. १५९ वरील ३ड पहा.
इ	नागरिकांच्या तक्रारींच्या तुलनेत मांडलेल्या समस्यांचे प्रमाण	१०	अधिक तपशीलांसाठी पान क्र. १५९ वरील ३इ पहा.
ई	एप्रिल २०१५ ते मार्च २०१६ दरम्यान वापरलेला एकूण नगरसेवक निधी	५	अधिक तपशीलांसाठी पान क्र. १६० वरील ३ई पहा.
	एकूण	६३	
२	**भूतकाळ**		
अ	शैक्षणिक पात्रता	१	किमान दहावी पास - १; अन्यथा - ०
ब	आयकर	१	पॅनकार्ड आहे - १; अन्यथा - ०
क	गुन्हेगारी पार्श्वभूमी	५	जर उमेदवारावर शून्य केसेस असतील तर अन्यथा पुढीलप्रमाणे : १. खून, बलात्कार, छेडछाड, दंगल, खंडणी याखेरीज गुन्हेगारी केसेस - ३ २. अन्यथा - ०
	एकूण	७	
३	**मते/दृष्टिकोन**		**मुंबई शहराच्या विविध मतदारसंघातील २५,२१५ लोकांच्या जनमत चाचणीवर आधारित माहिती**
अ	लोकांच्या नजरेतून कामगिरी	११	सार्वजनिक सेवांविषयीचे गुण
ब	माहिती व पोहोच	५	आपल्या लोकप्रतिनिधी व त्याच्या/तिच्या राजकीय पक्षाविषयी लोकांमधील जागरूकता व त्याची पोहोच याविषयीचे गुण
क	भ्रष्टाचारविषयक	७	लोकप्रतिनिधीच्या भ्रष्टाचारविषयीचे मत/समज यावर आधारित गुण
ड	सर्वसाधारण उपाययोजना	७	एकंदर जीवनमान उंचावण्यात योगदान व समाधानकारक कामगिरी याअनुशंगाने गुण
	एकूण	३०	
४	**वर्षभरात दाखल झालेल्या नव्या गुन्हेगारी केसेससाठी नकारात्मक गुणांकन**	-५	वर्षभरात दाखल झालेल्या प्रत्येक एफआयआरसाठी

तक्ता १ : नगरसेवकांच्या कामगिरीची मोजपट्टी			
क्र.	निकष	कमाल %	टिपण्णी
५	**गुन्हेगारी आरोपत्रांसाठी नकारात्मक गुणांकन**	-५	दाखल झालेल्या प्रत्येक गुन्हेगारी आरोपपत्रासाठी
६	**मालमत्ता विवरण आणि गुन्हेगारी विषयक दरवर्षी स्वत:हून माहिती जाहीर न केल्यास नकारात्मक गुणांकन (*)**	-५	आपली वेबसाईट, वर्तमानपत्रे, प्रजा वेबसाईट यावरून वा अन्य माध्यमातून ही माहिती जाहीर करता येईल. तसेच या माध्यमातून चुकीची माहिती घोषित केल्या गुण कापले जातील.
	एकूण	१००	

(*) स्वत:हून जाहीर केलेल्या माहितीसंबंधी नकारात्मक गुणांकनाचा अवलंब या वर्षी करण्यात आलेला नाही. तथापि हे प्रगती पुस्तक लोकप्रतिधींच्या पारदर्शकतेचा पुरस्कार करणारे असल्याने त्यांनी दरवर्षी आपले मालमत्तेचे तपशील स्वत:हून जाहीर करणे अपेक्षित आहे. तसेच लोकप्रतिनिधींची प्रतिमा स्वच्छ असली पाहिजे व त्याकरिता त्यांनी गुन्हेगारी केसेससंबंधीचे अद्ययावत तपशील दरवर्षी स्वत:हून सादर केले पाहिजेत.

२. ॲफीडेव्हीट द्वारे जाहीर केलेली मागील (भूतकालीन) माहिती

निवडणुकीच्या वेळी ॲफिडेव्हीटद्वारे जी माहिती दिली जाते ती म्हणजे नगरसेवकाचे शिक्षण, गुन्हेगारी पार्श्वभूमी व वित्तीय माहिती यांचा यामध्ये समावेश आहे. एकूण १०० पैकी ७ मार्क या घटकांसाठी दिलेले आहेत.

अ. शिक्षण

जर लोकप्रतिनिधीने दहावी पास किंवा त्यापुढील शैक्षणिक पात्रता नमूद केली असेल तर १ गुण अन्यथा ० गुण दिले आहेत. एकविसाव्या शतकातील एक विकसनशील देश या नात्याने आपल्या नागरिकांचे शिक्षण हा मानवी विकासाचा एक प्रमुख निकष आहे. सरकारी सेवेतील निम्न जागेवर भरती होण्यासाठीही किमान शैक्षणिक पात्रता असावी लागते. त्याप्रमाणेच आता आपल्या लोकप्रतिनिधींसाठीही किमान शैक्षणिक पात्रतेचा आग्रह धरणे आवश्यक आहे. परंतु नगरसेवकांची कामगिरी मोजण्यासाठीच्या एकूण घटकांच्या तुलनेत या घटकाला कमीत कमी वजन दिले जावे असेही आम्हाला वाटते.

ब. आयकर

भारतात निवडून येणाऱ्या लोकप्रतिनिधींचे उत्पन्न त्यांच्या कार्यकालात अनेक पटींनी वाढते अशी लोकांची धारणा आहे आणि याला पुष्टी देणारी माहिती अनेकदा जाहीर झालेली आहे. ॲफीडेव्हीटनुसार पॅन कार्ड असल्यास १ गुण व नसल्यास ० गुण दिले आहेत.

क. गुन्हेगारी पार्श्वभूमी

राजकारणाचे गुन्हेगारीकरण हे एक दु:खद वास्तव आहे. बऱ्याच लोकप्रतिनिधींची गुन्हेगारी पार्श्वभूमी असल्याचे निदर्शनास येत आहे. म्हणजेच; १) त्यांच्यावर एफआयआर नोंदवले आहे; २) आरोपपत्र दाखल झाले आहे; आणि ३) कोर्टाने शिक्षा जाहीर केली आहे.

सार्वजनिक आयुष्यात असणाऱ्या व्यक्तींचे चारित्र्य स्वच्छ असले पाहिजे. त्यामुळे आपले प्रतिनिधित्व करणाऱ्या व्यक्ती गुन्हेगारी पार्श्वभूमीच्या असता कामा नयेत हे ठरवण्याचा, मांडण्याचा अधिकार नागरिकांना आहे. त्यामुळे नगरसेवकांचे गुण ठरवताना ही माहिती जाणून घेतली आहे.

१. उमेदवारावर शून्य केसेस असतील तर ५ गुण

२. खून, बलात्कार, छेडछाड, दंगल, खंडणी अशा गुन्ह्यांखाली एफआयआर दाखल झाले असल्यास - ० गुण

३. वरील क्रमांक २ खेरीज इतर कारणांसाठी एफआयआर दाखल झाले असल्यास - ३ गुण

पुढे मुद्या क्रमांक ५ मध्ये विषद केल्याप्रमाणे गुन्हेगारी पार्श्वभूमीसंदर्भात नकारात्मक गुणांकनही दिले गेले आहे.

एक लक्षात घेतले पाहिजे की, प्रत्येक व्यक्तीसाठी हे गुणांकन करणे गुंतागुंतीचे ठरले असते, त्यामुळे प्रथम केसेसचे वर्गीकरण करून त्याचे गुणांकन करणे अधिक संयुक्तिक आहे.

३. महानगरपालिका आणि समिती बैठकातील कामगिरी संबंधी मूल्यामापन घटक

भारत हा प्रातिनिधीक लोकशाहीचा देश आहे. यामध्ये नागरिक आपले लोकप्रतिनिधी निवडतात आणि हे लोकप्रतिनिधी लोकांच्या वतीने सभागृहात काम करतात, नागरिकांच्या प्रश्नांवर विचारविनिमय करतात, त्यासाठी घटनात्मक मार्गदर्शन व यंत्रणा यांच्या आधारे आवश्यक कायदे करतात. म्हणजे विचारविनिमय हे लोकप्रतिनिधींच्या कामगिरीचा एक महत्त्वाचा घटक असून त्यावर मापनात अधिक भर देण्याची गरज आहे.

अ. उपस्थिती

लोकप्रतिनिधींनी संबंधित सभागृहांमध्ये उपस्थित राहावे व कामकाज करावे यासाठी नागरिक त्यांना निवडून देतात. त्यामुळे लोकप्रतिनिधींनी १००% किंवा त्याच्या जवळपास कालावधी सभागृहात उपस्थित असणे अत्यावश्यक आहे. त्यामुळे उपस्थितीच्या टक्केवारीवर गुणांकन आहे : १००% उपस्थिती म्हणजे १५ गुण आणि ०% म्हणजे ० गुण.

बृ.मुं.म.पा. मध्ये प्रत्येक नगरसेवक हा महानगरपालिकेचा सदस्य असतो तसेच वार्ड समित्यांचा सदस्य असतो. याशिवाय काही नगरसेवक हे पुढीलप्रमाणे विशिष्ट कार्य समित्यांचे सदस्य असतात.

१. स्थायी समिती
२. बेस्ट समिती
३. स्थापत्य (शहर) समिती
४. स्थापत्य (उपनगरे) समिती
५. सुधार समिती
६. शिक्षण समिती
७. सार्वजनिक आरोग्य समिती

८. महिला बाल कल्याण समिती

९. विधि समिती

१०. वृक्ष प्राधिकरण समिती

११. बाजार व उद्यान समिती

अशा प्रकारे, नगरसेवकांमध्ये ह्या दोन कॅटेगरी असून त्यांना १५ गुणाचे वितरण करताना वेगवेगळ्या पद्धतीने विचार केला गेला पाहिजे.

नगरसेवक	उपस्थिती			
	महानगरपालिका सर्वसाधारण सभा बैठका	वॉर्ड समिती बैठका	विविध समित्यांच्या (वरीलप्रमाणे)	एकूण
कॅटेगरी अ	९	६	लागू नाही.	१५
कॅटेगरी ब	७	४	४	१५

ब. प्रश्नांची संख्या

एखाद्या नगरसेवकाने नेमके किती प्रश्न विचारले पाहिजेत किंवा विषयावर प्रश्न विचारले पाहिजेत याचे काही निश्चित मापदंड नाहीत. आपल्या देशातील एकूण परिस्थिती आणि प्रश्नांची गुंतागुंत लक्षात घेता नगरसेवकाने नागरिकांच्या गरजांना अनुशंगून शक्य तितके जास्त प्रश्न उठवणे आवश्यक आहे. लोकप्रतिनिधींना अधिकाधिक प्रश्न विचारण्यास प्रवृत्त करण्याच्या हेतूने गुणांकनामध्ये टक्केवारीचा वापर केला आहे.

लोकप्रतिनिधींना सभागृहात विचारलेल्या प्रश्नांमध्ये पुढील प्रकारचे प्रश्न विचारात घेतले आहेत :

- *कार्यक्रम पत्रिका*
- *हरकतीचे मुद्दे*
- *अल्पावधी सूचना*
- *६६(अ) अन्वये दीर्घ स्वरूपाचे प्रश्न* (Interpellation)
- *६६(ब) व ६६(क) अंतर्गत विचारणा केलेले प्रश्न*
- *ठरावांच्या सूचना*
- *सभेत मांडलेले प्रस्ताव*
- *तातडीचे कामकाज*
- *स्थगीतिचा ठराव*
- *चर्चा अथवा सभा स्थगीतिचा प्रस्ताव व प्रस्तावित सुधार*
- *उपसूचना*
- *निवेदन*

या विभागात सर्वाधिक प्रश्न विचारणाऱ्या लोकप्रतिनिधीला कमाल १० गुण मिळू शकतात. ग्रुप परसेंटेज रँक प्रमाणे हे गुणांकन केले आहे.

टक्केवारीत १० हे कमाल गुण आहेत आणि ० हे किमान गुण आहेत.

क. चर्चेत सहभाग

प्रश्न उपस्थित करण्याबरोबरच नगरसेवकाचा, अन्य नगरसेवकांनी उपस्थित केलेल्या प्रश्नावरील किंवा महापालिका आयुक्तांकडून आलेल्या प्रस्तावावरील चर्चेतील सहभाग हा सुद्धा महत्त्वाचा आहे. ही चर्चा सर्वसाधारण सभेमध्ये नगरसेवकाच्या नावासह नोंदविली जाते. ही माहिती आम्ही माहितीच्या अधिकारातून मिळविली आहे आणि त्यावरून गुणही दिले आहेत. सर्वाधिक वेळा चर्चेत सहभागी होणा-या प्रतिनिधीला अधिकाधिक ५ गुण देण्यात येऊ शकतात.

५ हे सर्वात वरचे गुण आहेत आणि सर्वात कमी ० गुण आहेत.

ड. प्रश्नांतून उठलेली समस्या, विषय याअनुषंगाने त्याचे महत्त्व

महापालिकेची कर्तव्ये ठामपणे मुंबई महानगरपालिका अधिनियम,१८८८ मध्ये नमून केली गेली आहेत. पुढे ही कर्तव्ये दोन वर्गात अर्थात् आवश्यक कर्तव्ये (कलम ६१, ६२) व स्वेच्छाधीन कर्तव्ये (कलम ६३) विभागली गेली आहेत. आवश्यक कर्तव्यांच्या अंतर्गत रस्ते, पाणी पुरवठा, मलनि:सारण, इमारती, आपात्कालीन व्यवस्थापन, महापालिका मालमत्ता, प्राथमिक शिक्षण, आरोग्य, रस्त्याचं पुनर्नामकरण इ. बाबी मोडतात. तसेच स्वेच्छाधीन कर्तव्यांमध्ये झोपडपट्टी विकास, खुल्या जागा, उद्यानें, मार्ग परिवहन, ऊर्जा, वीज, जलाशये (धरण, सिंचन) समाज भवन/मंदिर इ. बाबी मोडतात.

वर्तमान मापदंडाप्रमाणे आम्हीं काही आवश्यक सेवा हुडकून काढल्या आहेत ज्या मूलत: नागरिक स्वरूपाच्या आहेत व ज्यांच्यावर बृहन्मुंबई महानगरपालिकेचा, ह्या सेवा मुंबईच्या नागरिकांपर्यंत पोहोचविण्यासाठी, एकाधिकार आहे. ह्या सेवांवर उचलल्या जाणाऱ्याबाबी मलनि:सारण रस्ते, पाणी पुरवठा, घनकचरा व्यवस्थापन इ. विषयांशी निगडीत आहेत. ह्या मुद्यांव्यतिरिक्त, नगरसेवक ते विषयही मांडू शकतात जे महापालिकच्या प्रत्यक्ष क्षेत्रात नाहीत पण राज्य व केंद्र शासनाच्या अखत्यारित आहेत. जसे, गुन्हे, परराष्ट्र व्यवहार, कृषि, पशु संवर्धन, मुंबई महानगर क्षेत्र विकास प्राधिकरण इ.

उपरोक्तल्लेखित वर्गीकरणांवर आधारून प्रश्नांच्या गुणवत्ता/महत्त्वाला खालील प्रमाणे भार व प्रत्येकी एकुण १०० पैकी गुण दिले गेले आहे :–

मुद्दे/कर्तव्ये	आवश्यक	स्वेच्छाधीन	नागरिक आवश्यक	राज्य/केंद्र	एकुण
गुण	८	६	३	१	१८

इ. नागरिकांच्या तक्रारींच्या तुलनेत मांडलेल्या समस्यांचे प्रमाण

बृहन्मुंबई महानगरपालिकेने नागरिकांच्या तक्रारी हुडकून काढण्यासाठी व नोंदवण्यासाठी एक पद्धति विकसित केली आहे. ह्या तक्रारींचा रखरखाव केंद्रीकृत तक्रार नोंदणी यंत्रणेच्या (सीसीआरएस) अंतर्गत केला जातो. त्यांची नोंदणी एक सॉफ्टवेयर व्यासपीठात केली जाते जिथे त्यांचं वर्गीकरण विभिन्न प्रवर्गात तक्रारीच्या विभाग व स्वरूपाच्या आधारावर, डास, मलनि:सारण, रस्ते, पाणी पुरवठा

वसाहत अधिकारी, इमारत इत्यादि, केला जातो. लोक प्रतिनिधि असल्याने अशी आशा केली जाते की नगरसेवक नागरिकांच्या तक्रारींच्या निवारणासाठी प्रश्न विचारतील किंवा मुद्दे मांडतील. म्हणून सदर मापदंड नगरसेवकांनी मांडलेल्या मुद्यांशी नागरिकांच्या तक्रारींची व केंद्रीकृत तक्रार नोंदणी यंत्रणाद्वारे अभिलेखित * आकडयांची केलेल्या तूलनांवर आधारित आहे. ह्या मापदंडाखाली मोडणारे बृहन्मुंबई महानगरपालिकेचे विभाग खालील प्रमाणे आहेत. इमारती वसाहत अधिकारी, मलनि:सारण, मालमत्ता, उद्यान, परवाना, बृहन्मुंबई महानगरपालिका विषयक, कीड नियंत्रण, रस्ते, दुकाने व आस्थापना (एस व ई), घनकचरा व्यवस्थापन (एसडब्ल्यूएम), पर्जन्य जलवाहिनी, शौचालय व पाणी पुरवठा.

* माहितीच्या अधिकाराच्या अंतर्गत मिळविलेल्या.

ई. एप्रिल २०१५ ते मार्च २०१६ कालावधीत नगरसेवक निधीचा वापर

नगरसेवकांना प्रत्येक आर्थिक वर्षात ६० लाख रूपये निधी मिळतो. आपल्या मतदारसंघातील कोणत्या विशिष्ट कामासाठी हा निधी वापरायचा याचा ते निर्णय घेऊ शकतात. नियोजित टप्पात निधी खर्च करून त्याचा अधिकाधिक लाभ करून घेणे अपेक्षित आहे. त्यामुळे कमाल ६० लाख रूपये वर्ष २०१५ ते २०१६ या आर्थिक वर्षात प्राप्त निधीपैकी किती टक्केचा वापर केला त्यावर हे गुणांकन आधारित आहे: १) १००% (वा अधिक) ते ९१% - ५; २) ९०% ते ७६% - ४; ३) ७५% ते ६१% - ३; ४) ६०% ते ५१% - २ आणि २) ५०% पेक्षा कमी - ०

४. जनमत चाचणीनुसार लोकांची मते/दृष्टीकोन

लोकांच्या नजरेतून लोकप्रनिधींची कामगिरी यासाठी एकूण ४० गुण देण्यात आले. कामगिरीचे तपशीलवार मूल्यांकन करता यावे यासाठी वेगवेगळ्या प्रकारे या गुणांची ४ भागात विभागणी केली, ती पुढीलप्रमाणे :

- आपल्या भागातील सार्वजनिक सेवासुविधांविषयी लोकांची मते यावर सर्वाधिक भर दिला, याला ११ गुण दिले.
- नगरसेवकाविषयी माहिती, जागरूकता व पोहोच याला एकूण ५ गुण दिले.
- भ्रष्टाचाराविषयक मतांना ७ गुण दिले.
- सर्वसाधारण उपाययोजना या घटकाला ७ गुण दिले.

याप्रकारे गुणांची विभागणी करताना सार्वजनिक सेवासुविधा आणि भ्रष्टाचारमुक्त कार्यपद्धती या मुद्यांना इतर दोन मुद्यांच्या तुलनेत अधिक महत्त्व देण्याचा हेतू आहे. लोकप्रतिनिधी त्यांच्या विविध प्रकारच्या कामामुळे लोकप्रिय असू शकतात वा त्यांच्याविषयी चांगले मत असू शकते. सर्वसाधारण मत चांगले असले तरी कामगिरी समजून घेण्यासाठी अधिक बारकाईने विचार होण्याची गरज आहे. म्हणून या चार प्रकारात लोकप्रतिनिधीविषयीचे जनमत समजून घेण्यात आला.

सार्वजनिक सेवासुविधांविषयी लोकांचे मत अधिक खोलात व नेमकेपणाने समजून येण्यासाठी या विभागातही तीन स्तर करण्यात आले. यापैकी पहिल्या स्तरात प्रामुख्याने राज्य सरकारशी संबंधित सेवासुविधा समाविष्ट आहेत, तर चौथ्या स्तरात स्थानिक स्वराज्य संस्थांशी संबंधित सेवासुविधा समाविष्ट आहेत.

- पहिला स्तर – यामध्ये रस्त्यांची अवस्था, रहदारी व ट्रॅफीक जॅम, सार्वजनिक बगीचांची उपलब्धता, सार्वजनिक वाहतुकीची उपलब्धता, पाणी पुरवठा, पाणी निस्सारण, स्वच्छता व शौचालये यांचा समावेश असून याला ६ गुण दिले.
- दुसरा स्तर – यामध्ये रूग्णालये व वैद्यकीय सुविधा व शाळा व महाविद्यालये यांचा समावेश असून याला ४ गुण दिले.
- तिसरा स्तर – यामध्ये वीज पुरवठा, कायदा व सुव्यवस्था आणि गुन्हेगारी यांचा समावेश असून याला १ गुण दिले.

संशोधन आराखडा

- विधानसभा अथवा महानगरपालिका सदस्य म्हणजे विशिष्ट मतदारसंघातून स्वतंत्र निवडणुकीच्या द्वारे मतदारांनी निवडून दिलेले लोकप्रतिनिधी.
- मुंबईमध्ये प्रत्येक विधानसभा मतदारसंघ प्रशासकीय वॉर्डमध्ये विभागला असून वॉर्ड स्तरावर स्वतंत्रपणे निवडले जाणारे लोकप्रनिधी म्हणजे नगरसेवक. या लोकप्रतिनिधीला आपल्या मतदारसंघात काम करण्याचे अधिकार असतात.
- प्रस्तुत अभ्यास हा प्रामुख्याने नगरसेवकांच्या कामगिरीशी संबंधित असल्याने हे नगरसेवक ज्या विधानसभा मतदारसंघातील वॉर्डांचे प्रतिनिधित्व करतात ते मतदारसंघातील माहिती घेणे गरजेचे होते.
- त्यामुळे आम्ही प्रत्येक मतदारसंघातील एक प्रतिनिधीक नमुना समाविष्ट करण्याचे ठरवले. परंतु, प्रत्येक मतदारसंघाचा आकार, म्हणजेच लोकसंख्या व व्याप्ती, वेगवेगळा असतो आणि त्यामुळे त्यामध्ये समाविष्ट मतदारसंघाची संख्याही वेगवेगळी राहते.
- मुंबईमध्ये ३६ विधानसभा मतदारसंघ असून त्यामध्ये महानगरपालिकेचे २२७ वॉर्ड आहेत. आम्ही सर्व २२७ वॉर्डात एकसारखा नमुना घेण्याचे ठरवले आणि त्यानुसार प्रत्येक वार्डात १०० याप्रमाणे नमुना निवड केली. याप्रमाणे जे मतदारसंघ आकाराने मोठे आहेत तेथील नमुन्याचा आकार मोठा राहिला.
- या अभ्यासात सुरुवातीला समाविष्ट एकूण नमुना: २२७ मनपा वार्ड × १०० व्यक्ती = २२,७०० व्यक्ती.
- यानंतर नेमक्या कोणत्या व्यक्तींची निवड करायची हे ठरवले, ते पुढीलप्रमाणे :
  - स्त्री व पुरूष या दोहोंचा समावेश.
  - १८ वर्षे व त्यापेक्षा जास्त वयाच्या (मतदाराला पात्र) व्यक्ती.
- याप्रमाणे टार्गेट ग्रुप निश्चित झाल्यावर त्याची लिंग आणि वयोगटाचे योग्य प्रतिनिधित्व येण्याच्या दृष्टीने विभागणी निश्चित केली.

- वय आणि लिंग यावर आधारित विभागणीसाठी इंडियन रीडरशीड स्टडीचा आधार घेतला. (हा सर्वात मोठा बेसलाईन सर्व्हे; राष्ट्रीय स्तरावर याचे काम मिडीया रीसर्च युझर्स कौन्सिलने केले तर मुंबई विभागात हंसा रीसर्च ग्रुपने केले).
- प्रश्नावलीच्या आधारे संबंधित व्यक्तींच्या थेट मुलाखती घेऊन आवश्यक माहिती जमा केली.
- नमुना निश्चितीची पुढील प्रक्रिया अवलंबली :
  - प्रत्येक वॉर्डमध्ये १०० मुलाखती घेतल्या.
  - वॉर्डमधील २ ते ३ मोठी ठिकाणे निवडून त्यामध्ये नमुना विभागणी केली. बाजारपेठ, रेल्वे स्टेशन, मॉल इत्यादी गर्दीची ठिकाणे यासाठी निवडली.
  - याठिकाणी लोकांशी थेट संपर्क साधून त्यांच्याशी बातचीत करून आवश्यक माहिती मिळवली.

मूल्यमापनाचे घटक

नगरसेवकांच्या मूल्यमापनाकरिता आम्ही प्रामुख्याने चार विभागातील माहिती घेण्याचे ठरवले, ते पुढीलप्रमाणे :

- आपल्या भागातील विविध सुविधांबाबतीत लोकांची मते :
  - रस्त्यांची स्थिती
  - वाहतूकीची कोंडी
  - सार्वजनिक बगीचे / खेळाची मैदाने यांची उपलब्धता
  - ऑटो, टॅक्सी व बस यासारख्या सार्वजनिक वाहतुकीच्या साधनांची उपलब्धता
  - रेशन दुकानात धान्याची उपलब्धता
  - रूग्णालये आणि इतर वैद्यकीय सुविधा
  - योग्य प्रकारच्या शाळा व महाविद्यालये
  - वीज पुरवठा
  - पाणी पुरवठा
  - पावसाळ्यात पाणी तुंबून राहण्याची समस्या
  - प्रदूषणाची समस्या
  - गुन्हेगारी घटना
  - कायदा व सुव्यवस्था यांची स्थिती
  - स्वच्छता व शौचालय सुविधा
- नगरसेवकाबाबत माहिती, जागरूकता आहे व त्याच्यापर्यंत सहज पोहोचता येते का.
- नगरसेवक व भ्रष्टाचार याविषयीचे जनमत.
- नगरसेवकाच्या कामगिरीविषयी सर्वसाधारण समाधान आणि त्यामुळे जीवनमान उंचावले असे वाटते याविषयी जनमत.
- आयआरएस च्या आधार रेषा आकड्यांचा उपयोग करीत विश्व रूपरेखाशी जुळवणी करण्यासाठी वय व लिंगाच्या नमुना रचनेत दुरुस्ती केली गेली आहे.

नगरसेवकाच्या गुणपत्रकाचे एक उदाहरण :

पुढे नगरसेवकाच्या गुणपत्रकाचे एक उदाहरण दिले आहे. त्यावरून गुण देण्याची पद्धती स्पष्ट होईल :

क्र.	घटक	सर्वसाधारण गट (ग्रुपींग)	गुण	कमाल गुण
१	नगरसेवकाच्या राजकीय पक्षाचे नांव स्मरणात असणे	जागरूकता आणि पोहोच	७७	१००
२	नगरसेवकाचे नांव स्मरणात असणे	जागरूकता आणि पोहोच	७७	१००
३	नगरसेवकाशी सहज भेटता येते, त्याच्यापर्यंत पोहोचता येते	जागरूकता आणि पोहोच	६९	१००
४	नगरसेवकाबाबतचे समाधान	सर्वसाधारण उपाययोजना	५९	१००
५	जीवनमानात सुधारणा	सर्वसाधारण उपाययोजना	६९	१००
६	भ्रष्टाचार	भ्रष्टाचार मापन	७२	१००
७	वीजपुरवठा	लोकांचे मत - ३ स्तर	६७	१००
८	गुन्हेगारी घटना	लोकांचे मत - ३ स्तर	५७	१००
९	कायदा व सुव्यवस्था स्थिती	लोकांचे मत - ३ स्तर	६१	१००
१०	रेशन दुकान धान्याची उपलब्धता	लोकांचे मत - १ स्तर	६१	१००
११	प्रदूषण समस्या	लोकांचे मत - १ स्तर	५६	१००
१२	रूग्णालये व इतर वैद्यकीय सुविधा	लोकांचे मत - २ स्तर	६७	१००
१३	योग्य शाळा व महाविद्यालये	लोकांचे मत - २ स्तर	६८	१००
१४	रस्त्यांची स्थिती	लोकांचे मत - १ स्तर	५८	१००
१५	वाहतूकीची कोंडी	लोकांचे मत - १ स्तर	५७	१००

क्र.	घटक	सर्वसाधारण गट (ग्रुपींग)	गुण	कमाल गुण
१६	सार्वजनिक बगिचे / मैदाने उपलब्धता	लोकांचे मत - १ स्तर	६२	१००
१७	सार्वजनिक वाहतुकीची उपलब्धता	लोकांचे मत - १ स्तर	५९	१००
१८	पाणी पुरवठा	लोकांचे मत - १ स्तर	६२	१००
१९	पावसाळ्यात पाणी तुंबण्याची समस्या	लोकांचे मत - १ स्तर	५६	१००
२०	स्वच्छता व शौचालय सुविधा	लोकांचे मत - १ स्तर	५९	१००

घटकाचे गुणांकन

क्र.	घटक	भार	गुण	कमाल गुण
१	माहिती, जागरूकता व पोहोच	५	७४	१००
२	सर्वसाधारण उपाययोजना	७	६४	१००
३	भ्रष्टाचारविषयक	७	७२	१००
४	लोकांचे मत - पहिला स्तर	६	५९	१००
५	लोकांचे मत - दुसरा स्तर	४	६८	१००
६	लोकांचे मत - तिसरा स्तर	१	६२	१००

भार लक्षात घेऊन अंतिम गुणांकन

नगरसेवकाच्या कामगिरीविषयीचे मत =

((५*७४)+(७*६४)+(७*७२)+(६*५९)+(४*६८)+(१*६२))/१०० = २०.१ एकूण ३० पैकी

नगरसेवकाच्या याआधी पाहिलेल्या इतर निकषांचे गुणांकन आणि हे गुणांकन यांना एकत्र करून प्रत्येक नगरसेवकाचे गुण निश्चित केले गेले.

माहितीची तुलनात्मक पडताळणी

एखादा सर्व्हे करताना, आपल्या नमुन्यातून जी आकडेवारी पुढे येते तिची तुलना व्यापक अवकाश वा लोकसंख्येतील सांख्यिकीशी केली जाते. ही सांख्यिकी वेगवेगळ्या वेळेला केलेल्या त्याच सर्वेक्षणातून घेतली जाते किंवा इतर स्रोतातून घेतली जाते.

यावेळी आम्ही या सर्वेक्षणात लिंग आणि वय यासंदर्भाने जी रचना दिसून आली तिची तुलना इंडियन रीडरशीप सर्व्हेशी केली. अशी तुलनात्मक पडताळणी केल्याने लोकसंख्येचे प्रतिनिधित्व अधिक अचूक होण्यात मदत झाली.

५. नकारात्मक गुणांकनाचे घटक

नव्याने दाखल झालेल्या एफआयआर साठी नकारात्मक गुणांकन

जर निवडून आल्यानंतर लोकप्रतिनिधीवर नव्याने एफआयआर दाखल झाला असेल तर ती गंभीर बाब आहे, त्यामुळे या लोकप्रतिनिधीने मिळवलेल्या गुणातून ५ गुण वजा केले गेले.

या प्रक्रियेत किती नवे एफआयआर दाखल झाले याची संख्या लक्षात घेतलेली नाही. एकजरी दाखल झाला तरी आणि गुन्ह्याचे गांभीर्य लक्षात घेऊन नकारात्मक गुणांकन केले आहे.

आरोपपत्र दाखल झाल्याने नकारात्मक गुणांकन

गुन्ह्याचा पुरावा हाती आल्यावर आरोपपत्र दाखल होते. त्यामुळे लोकप्रतिनिधीच्या चारित्र्याच्या दृष्टीने ही गंभीर बाब आहे. त्यामुळे या कारणासाठी लोकप्रतिनिधीने मिळवलेल्या गुणातून ५ गुण वजा केले गेले.

या प्रक्रियेत किती नवी आरोपपत्रे दाखल झाली याची संख्या लक्षात घेतलेली नाही. एकजरी दाखल झाले तरी आणि गुन्ह्याचे गांभीर्य लक्षात घेऊन नकारात्मक गुणांकन केले आहे.

मालमत्ता विवरण आणि गुन्हेगारी विषयक नोंदी दरवर्षी स्वत:हून माहिती जाहीर न केल्यास नकारात्मक गुणांकन

निवडणूक आयोगाच्या नियमानुसार निवडणुकीस उमेदवारी दाखल करणाऱ्या व्यक्तीने इतर कागदपत्रांबरोबरच ॲफीडेव्हीटद्वारे स्वत:ची मालमत्ता व गुन्हेगारी पार्श्वभूमीची माहिती सादर करणे आवश्यक आहे. निवडून आल्यावर लोकप्रतिनिधी पुन्हा ही माहिती निवडणूक आयोग वा आपले मतदार यांना सादर करत नाहीत, तर परत पुढच्या निवडणुकीच्या वेळेला किंवा अन्य निवडणुकीला उभे राहायचे असल्यासच ती माहिती दिली जाते. परंतु लोकप्रतिनिधीने ही माहिती प्रत्येक आर्थिक वर्षाच्या अखेरीस आपल्या मतदारसंघात स्वत:हून घोषित करणे जरूरीचे आहे असे आम्हाला वाटते. ही माहिती आपली वेबसाईट, वर्तमानपत्रे, प्रजा वेबसाईट यावरून वा अन्य माध्यमातून ही माहिती जाहीर करता येईल. यातून पारदर्शकता येईल.

THE METHODOLOGY

1. Matrix – Scale of Ranking

The Matrix for measuring the functioning of the Municipal Councillors has been designed by Praja with inputs from reputed people with sectoral knowledge in governance, social science, market research, media.

In order to design the research and get the desired output, it was important to answer the following two questions:

a. On what parameters should the performance of Municipal Councillors be evaluated?

b. How should the research be designed in order to represent areas of each Municipal Councillors and meet the right people?

For the first question; The Indian Democracy functions on rules and strictures laid down in The Constitution of India adopted on the 26th November, 1949. The constitution has been amended on numerous occasions and various acts have been passed and adopted by subsequent assemblies to strengthen the functioning of centre, state and local self government institutions. All these acts/ legislations with their base in the constitution give our elected representative needed powers for functioning; have built the needed checks and balances; and serve as the source of the terms of reference for the elected representatives on all aspects of their conduct as the people's representatives. Hence, the first parameter for evaluating the performance of Municipal Councillors is based solely in the mechanisms and instruments and duties and responsibilities as led in the Constitution of India, in particular, the 12th Schedule of the Constitution that was introduced through the 73rd and 74th Amendments of the Constitution, and the Mumbai Municipal Corporation Act, 1888.

However; The Constitution itself derives its power from the free will of its citizens as also the document itself states that it has been adopted, enacted and given to themselves by the people. Hence the perceptions of the people who are represented by the elected representatives are the other important, necessary parameter for evaluating the performance of the elected representatives (the Municipal Councillors). Thus, to answer the second question it is necessary to study people's perceptions of the Municipal Councillors performance, by who represent them from their respective constituencies.

The next few pages will elaborate the study design and details of the study conducted to judge the performance of Municipal Councillors in Mumbai; but before we get into details, it is important to understand the sources of data and its broad usage in the ranking matrix.

The following information was required to judge the performance of each Municipal Councillor in the city:

1. Some of the tangible parameters like an elected Municipal Councillors attendance in the Corporation and the Committee Meetings, the number of questions (issues) she/he has raised in the above forums (Corporation and Committee Meetings), importance of those questions, and utilization of funds allotted to her/him.

2. Some parameters on her/his background such as educational qualification, income tax records & criminal record (if any).

3. Some soft parameters like the perception/impression of the people in his/ her constituency, awareness about them, satisfaction with their work and improvement in the quality of life because of the Municipal Councillor.

Once the areas of evaluation were finalised, it was important to decide upon the methodology which would best provide the required information. Information mentioned in points 1 & 2 above was gathered from RTI & by means of secondary research. Municipal Councillor Scores have been derived out of maximum 100 marks with 70% weightage given to tangible facts about the Municipal Councillor. For the Information on the 3rd point a primary survey was conducted amongst the citizens in each constituency to evaluate the perceived performance of the Municipal Councillor. 30% weightage was given to perceived performance of Municipal Councillors in the minds of common man.

The data used for points 1 and 2 has been collected from government sources:

a. Election Department, MCGM.

b. Under Right to Information Act from Municipal Secretary, MCGM (MCGM Head Office and BEST).

c. Under Right to Information Act from Assistant Engineer (Maintenance), MCGM (from all the 24 Administrative Wards of MCGM).

d. Under Right to Information Act from Mumbai Police.

People's perception as per point 3 has been mapped through an opinion poll of 25,215 people across the city of Mumbai by Hansa Market Research conducted through a structured questionnaire.

It is very important to understand here that the matrix is objectively designed and provides no importance to the political party of the representative or to any personal/political ideology.

Criminalisation of politics in the country has been growing since independence and is a phenomenon which if not checked now can destroy the democratic foundations of our nation. Hence personal criminal record related parameters pertaining to the elected representative are taken into consideration such as:

the FIR cases registered against them as stated in the election affidavit; new FIR cases registered against them after being elected in the current term; and important pending charge sheets.

Table 1: Scale for Ranking Performance for Councillor

Scale of Ranking			
Sr. No.	**Indicator**	**Max %**	**Comments**
1	**Present**		
A	Attendance in the Corporation and Committee Meetings	15	Refer Point 3a on page 170 for details.
B	Number of Questions Asked	10	Against Group Percentage Rank. 10 being the top most percentiles and so on to the lowest for 0.
C	Participation during discussion	5	Against Group Percentage Rank. 5 being the top most percentiles and so on to the lowest for 0.
D	Importance of questions asked by issues raised in the question	18	Refer Point 3d on page 172 for details.
E	Issues raised compared to Citizen's Complaints	10	Refer Point 3e on page 173 for details
F	Total Discretionary Funds Utilised during April, 2015 to March, 2016	5	Refer Point 3f on page 173 for details
	Total	**63**	
2	**Past**		
A	Education Qualification	1	A minimum of 10th Pass - 1; if not - 0
B	Income Tax	1	Possessing PAN Card - 1; if not - 0
C	Criminal Record	5	If the candidate has zero cases registered against her/ him, then 5; else as below: (1) Criminal Cases Registered excluding the following charges: Murder, Rape, Molestation, Riot, Extortion - 3 (2) Rest - 0
	Total	**7**	
3	**Perception**		**Based on a opinion poll of 25,215 people spread across different constituencies in the city of Mumbai**
A	Perceived Performance	11	Score on Public Services
B	Awareness & Accessibility	5	Score on Awareness amongst people about their representative, their political party and ease of access to the representative
C	Corruption Index	7	Score on perceived personal corruption of the representative
D	Broad Measures	7	Score on overall satisfaction and improvement in quality of life
	Total	**30**	
4	**Negative marking for new criminal cases registered during the year**	-5	For any new FIR registered during the year.
5	**Negative marking for Charge sheet**	-5	For any Charge sheet in a criminal case.
6	**Negative marking for no annual pro-active disclosures by the elected representatives of Assets and Liabilities and Criminal record (*)**	-5	This can be done on own website, newspaper, Praja Website or any other source which should be announced publicly. Also marks would be cut for wrong disclosures in the above mentioned forums.
	Total	**100**	

(*) This negative parameter on proactive disclosures has not been applied for the current year. But as one the primary purpose of the Yearbook is to promote transparency amongst elected representatives, it is imperative that they proactively provide personal information on their personal annual economic status and to emphasise their probity in public life, they should share every year their updated criminal record.

2. Parameters for Past Records as per Affidavit

Parameters for Past Records are based on information in election affidavit that includes educational, criminal and financial records of Municipal Councillors. Total seven Marks out of Maximum 100 marks are allocated for this parameter.

a. Education

If the elected representative has declared in his affidavit, education qualification as 10th pass or more then on the scale one mark is allocated, else zero marks are given.

As a developing 21st century country, basic modern education is an important criterion for human development. Even at lowest clerical jobs in the government, the government insists on a minimum educational level. Going by the same logic and the times, it is prudent that a similar yardstick be applied to our elected representatives. However, we also believe that the educational parameter should be given a minimal weightage in the overall scheme vis-a-vis other parameters, that are more crucial for judging performance of the elected representatives.

b. Income Tax

It is widely published and believed in India that annual income levels and wealth of those who are elected sees a manifold increase in the few years when they represent. Marks are allocated for possessing a PAN card (one mark), as per the affidavit; else if not possessing a PAN card than zero marks are allocated.

c. Criminal Record

Criminalisation of politics is a sad reality. A significant number of elected representatives have a criminal record i.e. 1) they have FIRs registered against them; 2) charge sheets filled; and 3) even convictions given by the courts of law.

There is no excuse for not having moral probity in public life. It is the right of the citizens to have people representing them with no criminal records. Hence the scheme of ranking has into account marks for people with clean records:

i. Those with absolutely no criminal FIRs registered are given five marks.

ii. Those with FIRs registered against, with cases containing the following charges: murder, rape, molestation, riot and extortion are given zero marks.

iii. Those with other FIRs registered against, other than those mentioned in No. ii above, are given three marks.

We have negative markings as explained in No. 5 below for other parameters related to crime records like charge sheet.

Kindly note that allocating scoring for each individual case would have been complex, instead scoring for cases after them being categorised as above seemed more logical and hence number of individual cases are not of that important but the category of case needed for the scoring.

3. Parameters for Present Performance in the Corporation and Committee Meetings

In an indirect, representative democracy like India's, citizens elect their representatives so that these representatives can represent them in the houses of legislation and deliberate on issues related to the citizens and form needed legislations under the guidelines of and using the mechanisms of the constitution. Thus it is very clear that the weightages in the performance scale have to be more biased to these functions of the elected representatives i.e. of **Deliberation**.

a. Attendance

The mandate given by citizens to the representatives is to attend the business of the respective legislative houses. It is hence prudent that the representatives attend 100% or near to 100% sessions of their respective houses. Hence the marking is based on percentage of attendance: 100% getting 15 while 0% getting zero.

However, in the MCGM a councillor is always a member of the Corporation and a particular Ward Committee, and apart from that some of the councillors are members of various committees viz:

i. Standing Committee
ii. BEST Committee
iii. Works (City) Committee
iv. Works (Suburb) Committee
v. Improvements Committee
vi. Education Committee
vii. Public Health Committee
viii. Women and Child Welfare Committee
ix. Law and Revenue Committee
x. Tree Authority Committee
xi. Market and Garden Committee

Thus, it is understood that there can be two categories of councillors and they need to be allocated the 15 marks in different ways:

Councillor	ATTENDANCE			
	Corporation General Body Meetings (GBM)	Ward Committee Meetings	Different Committee Meetings (mentioned above)	Total
Category A	9	6	N.A.	15
Category B	7	4	4	15

b. Number of Questions

There cannot be really a set benchmark for the right number of questions or issues that have to be asked by a representative. However given the range and complexity of issues that our country is facing, it is necessary for the representative to raise as many issues as they can, which are necessary for the citizens. Hence to stimulate the representatives to ask maximum number of questions the scale uses the percentile system for scoring.

Devices used for asking 'Questions' that have been considered in the marking:

- ***Agenda Raised***
- ***Point of Order***
- ***Short Notice Question***
- ***Interpellation: Right to ask question under section 66 (A) of MMC Act***
- ***Discussion on urgent public matters under section 66 (B) of MMC Act***
- ***Asking statement from Municipal Commissioner under section 66 (C)***
- ***Notice of Motions***
- ***Proposal Raised***
- ***Urgent Business***
- ***Adjournment of meeting and business to be transacted at adjourned meeting***
- ***General discussion on budget estimation***
- ***Proposal for adjournment of debate or meeting and Amendments proposed***
- ***Amendment Proposal***
- ***Appeal***

The marking for this section is out of a maximum 10 marks that the representative can get for being the person with the maximum number of questions asked.

The marking here is done against Group Percentage Rank:

10 being the top most percentile and so on to the lowest for 0.

c. Participation during Discussion

Apart from raising a question or an issue, it is important that Councillors participate in the ensuing discussion either on the question raised by their fellow councilors or on proposals received by the Municipal Commissioner. These discussions are noted in the General Body Meeting along with the Councilor's name. We have taken this data through RTI (Right to Information) and allocated markings out of a maximum 5 marks that the representative can get for being the person with the maximum number of times they have participated in the discussions:

5 being the top most percentile and so on to the lowest for 0.

d. Importance of questions asked by issues raised in the question

The duties of the Municipal Corporation are laid down precisely under the Mumbai Municipal Corporation Act, 1888. They are further divided into Obligatory duties (Section 61, 62) and Discretionary duties (Section 63). The Obligatory duties include issues related to roads, water supply, sewerage, buildings, disaster management, municipal properties, primary education, health, renaming of roads, etc. are covered. The Discretionary duties include issues related to slum development, open spaces, gardens, road transport, energy, electricity, water bodies (dams, irrigation), community halls/temples, etc.

In the present scale, we have culled out certain services from the Obligatory duties that are essentially civic in nature and where the MCGM has monopoly for delivery of these services to the citizens of Mumbai. The issues that can be raised on these services are related to subjects such as drainage, roads, water supply, solid waste management, etc.

Apart from these issues, an councillor can raise subjects that are not under the direct purview of the corporation but are covered by the state and central governments. Such as, crime, foreign affairs, agriculture, animal husbandry, MMRDA (Mumbai Metropolitan Regional Development Authority), etc.

Based on the above classifications the weightages for the quality/importance of the questions has been designated as below from the total marks out of 100 in the overall scale:

Issues/Duties	Obligatory	Discretionary	Civic (Obligatory)	State/Central	Total
Marks	8	6	3	1	18

e. Issues raised compared to Citizen Complaints

MCGM has developed a system for tracking, recording citizen complaints. These complaints are maintained under the Centralised Complaint Registering System (CCRS). They are registered into a software platform where they are classified into different categories by departments and the nature of the complaint such as drainage, road, water supply, colony officer, building, etc. As citizens' representatives, it is expected that Municipal Councillors also ask questions or raise issues to resolve citizens issues (complaints). Hence the current parameter is based on comparing issues raised by councillors related to the citizen complaints based on the RTI information procured related to the data maintained by CCRS. The departments of MCGM that are covered under this criteria are as follows: Buildings, Colony officer, Drainage, Estate, Garden, License, MCGM related, Pest control, Pollution, Roads, Shop and Establishment (S & E), Solid Waste Management (SWM), Storm Water Drainage, Toilet and Water Supply.

A maximum of 10 marks have been allocated for this parameter.

f. Utilisation of Discretionary Funds Utilised April 2015 to March 2016

Municipal Councillors get a total of Rs. 60 lakhs in every financial year. This fund they can spend as per their discretion on certain specified development work in their constituencies. It is necessary that the funds are utilised in a planned phased manner to achieve optimal results. Hence, the marks given are based on percentage of the funds utilised out of the maximum Rs. 60 lakhs for the financial years 2015-2016:

(1) 100% (or more) to 91% - five marks; (2) 90% to 76% - four marks; (3) 75% to 61% - three marks; (4) 60% to 51% - two marks; and (5) 50% and below - zero marks.

4. Parameters for People's Perception as per Opinion Poll

Since perceived performance was given a weightage of 30 points, we divided it further in to four broad areas in order to evaluate the performance in detail. All these four areas were given differential weightage based to the importance in defining the Municipal Councillors performance. The weightages were divided in the following scheme:

- Perception of Public Services (impression of the people about the facilities in the area) was given a weightage of **11 points**,
- Awareness & Accesibility of the Municipal Councillor was given a weightage of **5 points**,
- Corruption index was given a weightage of **7 points** and
- Broad overall measures were given a weightage of **7 points**

The rationale for giving the above scoring points was to give more importance to the key issues like facilities in the area & corruption as compared to Municipal Councillor being aware and accessible or overall feel of the people being positive. This is because we believe that scoring positively overall or being popular is actually a function of your work in different areas. Hence, these areas should be given more importance than the overall satisfaction. Moreover a blanket overall performance for an individual may be good but when interrogated deeply about different traits the positives and negatives can be clearly pointed.

The next step after assigning weightages to government's four broad areas was to make sure that facilities which come under local jurisdiction to get more importance than the ones which come under the state or central government's jurisdiction. Hence the weightage for Perception of Public Services was further divided into a hierarchy of 3 levels to meet the desired objective.

Level 1 included facilities which are more critical to local government whereas Level 3 included facilities that are more critical to state government.

- Level 1 – This level included areas like Condition of Roads, Traffic Jams & Congestion, Availability of public gardens, Availability of public transport facilities, Water Supply, Water logging problems & Cleanliness & Sanitation facilities. It was given a weightage of 6 points.
- Level 2 – This level included areas like Hospitals & other Medical facilities & Appropriate Schools & Colleges. It was given a weightage of 4 points.
- Level 3 – This level included areas like Power Supply, Instances of Crime, Law & Order situation. It was given a weightage of 1 point.

Research Design:

- A Municipal Councillor is a representative elected by the voters to over see the functioning of the ward.
- Winner of elections in each ward is termed as a Municipal Councillor and has the power to manage the functioning of the ward.
- This division helps to provide clear delegation of responsibilities at the ground level.
- Since, our study focused on evaluating the performance of Municipal Councillors it was necessary to cover and represent all the wards to which each of these Municipal Councillors belonged.
- Hence, we decided to cover a sample from each ward. We decided to cover all the 227 municipal wards equally, with a sample of 100 in each ward.

- The initial total sample for the study covered: 227 municipal wards x 100 respondents = 22700 respondents.
- Next step was to define the target group for the study. We finalised on covering within each ward:
  - Both Males & Females
  - 18 years and above (eligible to vote)
- Once the target group was defined, quotas for representing gender and age groups were set.
- The quotas were set on the basis of age and gender split available through Indian Readership Study (Large scale baseline study conducted nationally by Media Research Users Council (MRUC) & Hansa Research group for Mumbai Region.
- The required information was collected through face to face interviews with the help of structured questionnaire.
- In order to meet the respondent, following sampling process was followed:
  - 100 interviews were conducted in each municipal ward.
  - 2 – 3 prominent areas in the ward were identified and the sample was divided amongst them. These areas were mainly crowded areas such as market place, railway stations, malls etc.
  - Respondents were intercepted in these areas and the required information was obtained from them.
- Sample composition of age & gender was corrected to match the universe profile using the baseline data from IRS. (Refer to weighting paragraph on next page).

Parameters of Evaluation:

While deciding the parameters of evaluation for a Municipal Councillor, we decided to capture the information on four important aspects. These were as follows:

- Impression of the people about different facilities in his/her area
  - Condition of Roads
  - Traffic jams & Congestion of roads
  - Availability of public gardens/open playgrounds
  - Availability of public transport facilities like Auto, Taxis & Buses
  - Availability of food through ration shops

- Hospitals and other medical facilities
- Appropriate schools and colleges
- Power Supply
- Water Supply
- Water Logging during rainy season
- Pollution problems
- Instances of Crime
- Law & Order situation
- Cleanliness & Sanitation facilities

- Awareness & Accessibility of the Municipal Councillor
- Perception of corruption for Municipal Councillor
- Broad overall measures like overall satisfaction with Municipal Councillor & improvement in quality of life because of Municipal Councillor.

Illustration of Scorecard for an Municipal Councillor:

Below is an illustration of scorecard for a Municipal Councillor which will help us to understand the scoring pattern:

Parameter Scores

Sr. No.	Parameters	Broad groupings	Scores	Maximum Score
1	Recall for party name to which the Municipal Councillor belongs	Awareness & Accessibility	77	100
2	Recall for Name of the Municipal Councillor	Awareness & Accessibility	77	100
3	Accessibility of the Municipal Councillor	Awareness & Accessibility	69	100
4	Satisfaction with the Municipal Councillor	Broad overall measures	59	100
5	Improvement in Lifestyle	Broad overall measures	69	100
6	Corruption	Corruption Index	72	100
7	Power Supply	Impression of people - Level 3	67	100
8	Instances of Crime	Impression of people - Level 3	57	100
9	Law & Order situation	Impression of people - Level 3	61	100
10	Availability of food through ration shops	Impression of people - Level 1	61	100
11	Pollution problems	Impression of people - Level 1	56	100
12	Hospitals and other medical facilities	Impression of people - Level 2	67	100
13	Appropriate schools and colleges	Impression of people - Level 2	68	100
14	Condition of Roads	Impression of people - Level 1	58	100
15	Traffic jams & Congestion of roads	Impression of people - Level 1	57	100
16	Availability of public gardens/ open playgrounds	Impression of people - Level 1	62	100
17	Availability of public transport facilities like Auto, Taxis & Buses	Impression of people - Level 1	59	100
18	Water Supply	Impression of people - Level 1	62	100
19	Water Logging during rainy season	Impression of people - Level 1	56	100
20	Cleanliness & Sanitation facilities	Impression of people - Level 1	59	100

Scores of Netted Variables

Sr. No.	Netted Variables	Weightage Assigned	Scores	Maximum Score
1	Awareness & Accessibility	5	74	100
2	Broad overall measures	7	64	100
3	Corruption Index	7	72	100
4	Impression of people - Level 1	6	59	100
5	Impression of people - Level 2	4	68	100
6	Impression of people - Level 3	1	62	100

Weighted Final Scores

Perceived performance score of the Municipal Councillor =

((5*74)+(7*64)+(7*72)+(6*59)+(4*68)+(1*62))/100 = 20.1 out of 30

This score was further added with the performance on hard parameters and a composite score for each Municipal Councillor was derived.

Weighting the data:

When conducting a survey, it is common to compare the figures obtained in a sample with universe or population values. These values may come from the same survey from a different time period or from other sources.

In this case, we compared the age & gender compositions achieved in our survey with the similar compositions in IRS study (Indian Readership Survey). In the process, minor deviations for demographics were corrected.

Hence, weighting not only helped us to remove the demographic skews from our sample data but also ensured that the representation of demography was correct.

5. Parameters for Negative Marking

Negative marking for new FIR cases registered

If there has been a new FIR registered against the elected representative after his election then this happens to be a matter of concern; and hence out of the marks earned by the representative, five marks would be deducted.

Do note that in the process of allocating marks does not take into account number of new criminal FIR cases, but simply takes into account even a single occurrence for allocating marks based on the severity of the crime.

Negative marking for Charge Sheet registered

A charge sheet signifies prima facie evidence in the case. This is again a serious concern for moral probity of the representative. Hence out of the marks earned by the representative, five marks would be deducted.

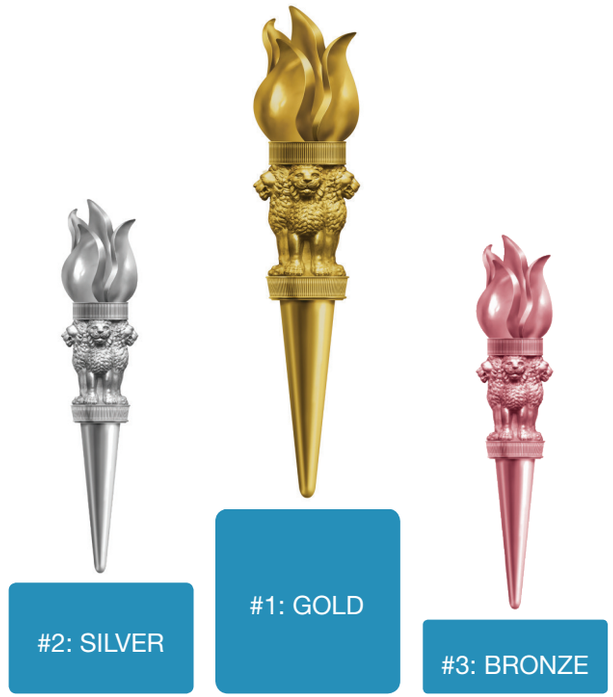
Do note that in the process of allocating marks does not take into account number of criminal charge sheets, but simply takes into account even a single occurrence for allocating marks based on the severity of the crime.

Negative marking for no annual pro-active disclosures by the elected representatives of Assets and Liabilities and Criminal record

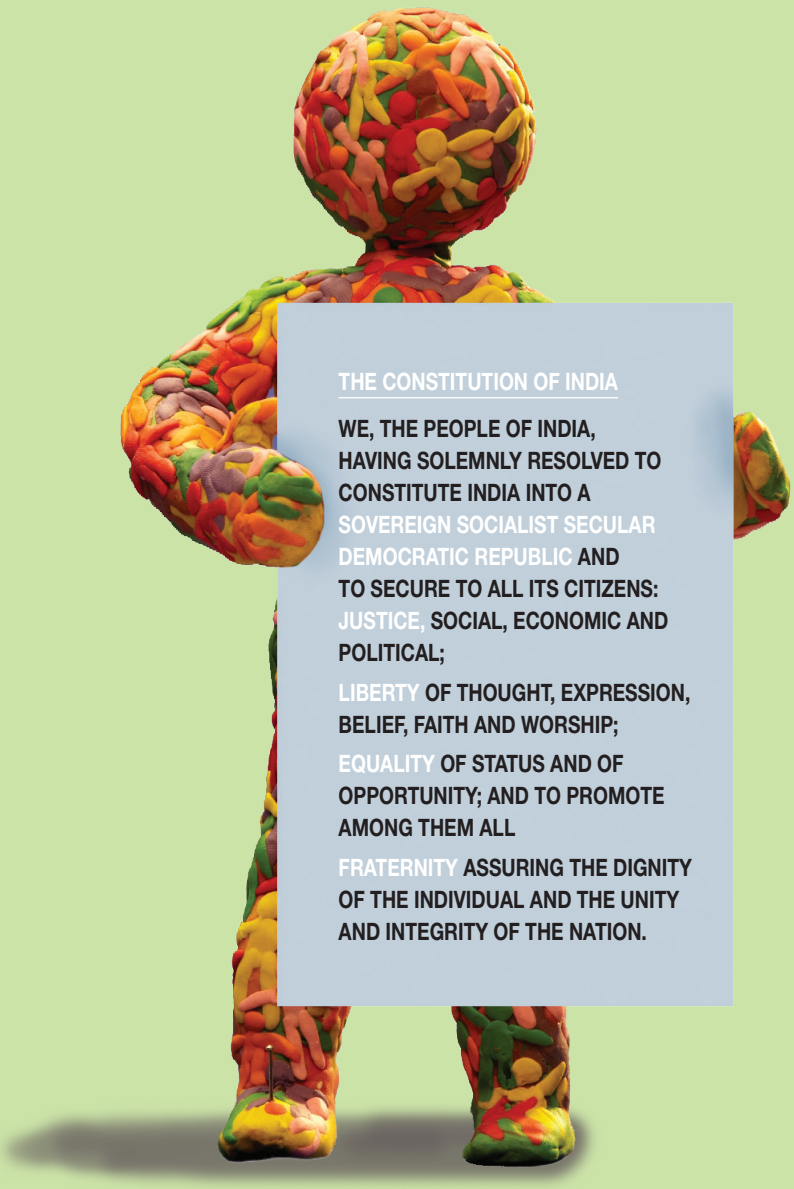
As per the election commission norms the candidate standing for elections have to file an affidavit detailing amongst other things, their own asset and liabilities and criminal records. The candidate who gets elected later, does not share this information with his constituency or the election commission until and unless he/she stands for re-election or for a new election on different seat or post. However given the need of the time, we feel that it is necessary that the elected representatives proactively make their assets and liabilities (income status) and criminal records available to their constituencies at the end of every financial year when they are representing. This can be done through Newspapers or other Public Medias or through their own Websites or through Praja Website. This will bring larger transparency.

THE FOUR LION TORCH

अशोक स्तंभावरील चार सिंह हे सत्ता, धैर्य, अभिमान आणि आत्मविश्वास यांचे प्रतीक आहेत. आपल्या राज्यघटनेत अध्याहृत सार्वभौम भारताच्या संकल्पाचे ते प्रतीक आहे. मुंबईतील सर्वाधिक गुण मिळवणाऱ्या ३ नगरसेवकांना आमचा प्रणाम आणि ते या भारतीय परंपरेचे खरे पालनकर्ते आहेत असे आम्हाला वाटते. खालील नमूद केलेल्या वस्तुनिष्ठ मूल्यांकन प्रक्रियेतून आणि आपल्या बरोबरीच्या नगरसेवकांच्या तुलनेत प्रभावी कामगिरी करून त्यांनी हे अव्वल स्थान मिळवले आहे. जयहिंद.



The four lions of the Ashoka Pillar, symbolising power, courage, pride and confidence are the ethos behind the Indian Republic as embedded in our Constitution. We salute the top 3 ranking Municipal Councillors of Mumbai as torch bearers of this idea. They have topped the list by on an objective ranking system as explained earlier in this report card, performing more efficiently relative to their peers. Jai Hind.



THE CONSTITUTION OF INDIA

WE, THE PEOPLE OF INDIA, HAVING SOLEMNLY RESOLVED TO CONSTITUTE INDIA INTO A SOVEREIGN SOCIALIST SECULAR DEMOCRATIC REPUBLIC AND TO SECURE TO ALL ITS CITIZENS: JUSTICE, SOCIAL, ECONOMIC AND POLITICAL;

LIBERTY OF THOUGHT, EXPRESSION, BELIEF, FAITH AND WORSHIP;

EQUALITY OF STATUS AND OF OPPORTUNITY; AND TO PROMOTE AMONG THEM ALL

FRATERNITY ASSURING THE DIGNITY OF THE INDIVIDUAL AND THE UNITY AND INTEGRITY OF THE NATION.

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